

Council

REPORT TITLE:	Review of the Council's Outside Bodies (and Partnerships)
REPORT OF:	Outside Bodies Task & Finish Group

REPORT SUMMARY

To consider the Council's current outside bodies (and Partnerships) to which Members are appointed and to determine how beneficial these are to the Council.

RECOMMENDATIONS

- R1 To recommend to Full Council which outside bodies (and Partnerships) should be represented by this Council.
- R2 To recommend to Full Council that future appointments to outside bodies (and Partnerships) should be made at the first meeting of the relevant committee each municipal year.
- **R3** To recommend to Full Council that an annual review of outside bodies (and Partnerships) be made to Council.

SUPPORTING INFORMATION

1.0 BACKGROUND INFORMATION

1.1 The Council currently requires Councillors to act as representatives of the Council on a number of external organisations known as outside bodies. Councillors are currently appointed to outside bodies and Partnerships at Annual Council each year based on their experience and interests. Those outside bodies that are considered strategic currently have the relevant Executive Lead Member appointed to them.

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- 1.2 The Council has not reviewed its outside bodies since 2011. It should also be noted that when a review was last conducted by the former Review Committee on 8 February 2011 it excluded from its scope any strategic outside bodies.
- 1.3 A Task and Finish Group for the current review of outside bodies and Partnerhips was set up on 5 July comprising Cllrs Mrs J E McPherson, R Milne and Mrs S J Page and an initial meeting was held. Following this meeting, Cllr Mrs J E McPherson met with officers and a scoping document was completed to provide a focus for the work. This was approved by the Committee on 13 September 2023.
- 1.4 The Task & Finish Group was asked to include within the scope of the current review all outside bodies that Members are permitted to attend; consideration of how beneficial the current outside bodies are to the Council; whether there are any outside bodies that Members should be attending but aren't currently; to review the level of delegated authority associated with appointments to outside bodies; and to explore how best Members can report back on any outside body activity.

2.0 CURRENT OUTSIDE BODIES

Outside Body	Terms of Reference
South Essex Councils (SEC)	The core purpose of the Joint Committee is to provide place leadership for South Essex. Recognising that through a collaborative approach, the constituent authorities will be best placed to develop and deliver a vision for South Essex up to 2050, promoting healthy growth for communities. The Joint Committee will focus on the strategic opportunities, regardless of individual local authority boundaries for the South Essex economic corridor to influence and secure the strategic infrastructure that will help individual areas to flourish and realise their full economic and social potential. The primary aims of Joint Committee will be to: • Provide place leadership; • Open up spaces for housing, business and leisure development by developing a spatial strategy; • Transform transport connectivity; • Support the sectors of industrial opportunity; • Shape local labour & skill markets; • Create a fully digitally- enabled place; • Secure a sustainable energy supply; • Influence and secure funding for necessary strategic infrastructure; and • Work with and provide a voice for South Essex working with the Thames Estuary Growth Board.

2.1 The Council currently appoints Members to the outside bodies listed below. The terms of reference for these are also set out in the same table.

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Outside Body	Terms of Reference		
	Meetings are quarterly.		
Bradwell B Community Forum	Update Forum Members (as defined below) on relevant Project issues; b. enable Forum Members to ask questions and raise issues of concern to Bradwell B personnel; c. help inform Bradwell B of key issues affecting the local community and find ways to minimise the impact and maximise the benefit of the Project to those living and working in the area; and d. act as a further communications channel to provide information and minimise misinformation. 2 Bradwell B Community Forum –Terms of Reference e. lay the foundations for good community relations in preparation for Bradwell B entering the construction and operational phases.		
Bradwell Local Community Liaison Council	 Meetings are quarterly. The meetings provide opportunities for stakeholders in the local community to: receive reports and provide information ask questions and hold the Nuclear Decommissioning Authority (NDA), regulators and operators to account review, comment on and influence strategies, plans, decisions and achievements represent local views at national level through direct meetings with the NDA, Nuclear Restoration Services (NRS), Nuclear Waste Services and attendance at annual conferences, and participation in consultations. The NDA funds the meeting costs and a Secretariat service is provided by NRS. 		
Crouch Harbour	Meetings are quarterly. To meet statutory obligations set out within the Crime and Disorder Act 1998. Multi agency partnership with responsibility for the production and delivery of the annual strategic assessment and its associated action plans. The Partnership collectively looks at Community Safety issues across the District and various actions by partner agencies. The Partnership also administers and monitors any funding streams as directed by the Police, Fire and Crime Commissioner.		
Crouch Harbour Authority	Undertake and regulate marine operations to safeguard the Harbour, its users, the public and the environment. The CHA must take reasonable care, so long as the		

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Outside Body	Terms of Reference
	Harbour is open for public use, that all who may choose to navigate its waters may do so. • Run a safe, efficient, cost-effective, sustainable Harbour operation to benefit all users and the wider community. • Maximise its services', quality and value for money and maintain Dues at a competitive level to attract users to the Harbour. • Meet the national requirements in the Port Marine Safety Code and Guidelines. The Code represents the national standard against which Harbour Authorities policies, procedures and performance may be measured.
	Meets twice a year.
East of England Local Government Association	To protect, promote and support democratic local government in the Region. 4.2 To represent, whenever possible by consensus, the interests of member authorities in the Region to national government, to Parliament, political parties, European and other international institutions and other bodies whether national, regional or local including the Local Government Association of England and Wales ("the LGA") and to negotiate on behalf of local government in the Region. 4.3 To formulate sound policies for the development of local government, effective management within local authorities and the enhancement of local democratic processes in the Region and elsewhere. 4.4 To provide fora for the discussion of matters of common concern to member authorities as a means by which joint views may be formulated and expressed. 4.5 To assist specific interest groupings of member authorities to express their particular views. Page 2 of 6 September 2016 4.6 The regulation of relations between member authorities as employers and workers or trade unions and to represent the interests of member authorities as employers and carry out other regional responsibilities on behalf of local government. 4.7 To provide cost-effective services to member authorities in accordance with their wishes, including the dissemination of accurate and timely information on all local government and other relevant issues. 4.8 To promote the policies of the Association and to provide information on local government as the public and outside organisations. 4.9 To use its best endeavours to enable members of different political groups to have the opportunity to contribute to the Association's work and to the development of policies which represent, as far as possible, consensus among the political groups and

Outside Body	Terms of Reference
	among groups of member authorities. 4.10 To do anything which is calculated to facilitate, or is conducive or incidental to the discharge of the aims of the Association.
	Meetings are held biannually
Essex Countywide Traveller Unit	Meetings are held biannually. Ensuring fire safety on all sites by: a. Providing advice and guidance on all sites in respect of fire safety including helping to facilitate any on site sessions the Essex County Fire and Rescue Service might wish to undertake. b. Undertaking Site Fire Safety Inspections to assess particular fire risks and how these can be mitigated. c. Undertaking Home Fire Safety Visits to assess particular fire risks and how these can be mitigated 2.1.2 Improving educational outcomes by ensuring access and take up of preschool and compulsory education by: a. Identifying children and young people of pre and compulsory school age living on sites, checking that they are registered in pre- school/school and are attending regularly. b. Working with appropriate departments in partner agencies to deal with any issues and provide support to ensure school attendance. 2.1.3 Improving education outcomes by facilitating access to further education, Vocational training and other learning opportunities by: a. Identifying any other individuals who have a learning need/wish to improve their skills. b. Providing support and practical help to enable individuals to access suitable educational provisions. 209 c. Working with partner agencies to undertake targeted initiatives or on site work. 2.1.4 Increasing the number of individuals registering with a GP practice, particularly those with long term conditions by: a. Identifying individuals with long term conditions by: a. Identifying individuals to register with a GP practices to foster links, increase understanding and encourage individuals to register with a GP practice. 2.1.5 Working with health partners to develop and promote specific interventions namely: Immunisation, accident prevention, stopping smoking, alcohol awareness, health checks, access to antenatal care, access to dental services, introduce the Health Champions scheme. 2.1.6 To improve the knowledge of, access to, and take up of social care support for carers by a. Identifying individuals with an

Outside Body	Terms of Reference
	assessment if required c. If the outcome of the assessment is negative, continuing to provide a point of contact if further assistance/assessment is required. 2.1.7 Addressing the following priority areas: Management of ECC owned sites remain the Councils responsibility however ECTU will address the following priority areas. Despite these areas being addressed by ECTU all final responsibility and decisions remain with the Council. a. ECTU are responsible for rent and arrears collection across all sites. b. ECTU are responsible for collecting charges and arrears for the direct supply of electricity that has been supplied to sites. ECTU plan to introduce a direct water supply to sites and when this occurs will be responsible for collecting charges and arrears in respect of the same. c. ECTU are responsible for routine site maintenance d. ECTU are responsible for addressing fly-tipping 2.1.8 Dealing with unauthorised encampments 2.2 Agreeing future Annual Business Plans for the Joint Committee; 2.3 Agreeing all new, or revised, strategies and processes for the implementation of the Partner Authorities' and Chief Constable's policies (such as enforcement); 2.4 Agreeing the level of service provision through the annual budget setting process and as set out in this Agreement; 210 2.5 Annually agreeing the level of fees and charges pertaining to the Joint Committee (to be proposed to each Partner Authority's and Chief Constables appropriate decision- making body for final approval as appropriate decision- making body for fi
Police Fire and Crime Panel	To scrutinise the work of the Police and Crime Commissioner, exercising the function as a critical friend, in support of the Commissioner. 2. To review and produce a report on the proposed appointment of the Chief Constable. 3. To hold a confirmation hearing, and produce a report or recommendations (as necessary) in respect of proposed senior appointments made by the Commissioner. 4. To scrutinise the proposed precept and make recommendations. If not satisfied with the precept the Panel can veto it, provided

Outside Body	Terms of Reference
	there is a two thirds majority in agreement. The Commissioner will then have to respond to the Panel and publish the response. 5. To review the Commissioner's Police and Crime Plan, and produce and publish a report or make recommendations on the Plan. 6. With regard to the Commissioner's annual report, produced in accordance with section 12 of the Police Reform and Social Responsibility Act 2011, to question the Commissioner at a public meeting and scrutinise the decisions made by the Commissioner. The Panel must also produce recommendations or a report which is sent to the Commissioner and published. 7. To review or scrutinise decisions made, or other action taken, by the Commissioner in connection with the discharge of the Commissioner's functions. 8. To fulfil functions in relation to complaints about conduct matters, in accordance with the responsibilities accorded to the Panel by the Police Reform and Social Responsibility Act 2011. 9. Where required (i.e. if the Commissioner resigns, is disqualified from office, is suspended or incapacitated), appoint an Acting Police and Crime Commissioner from amongst the Commissioner's staff. The Panel will be governed by schedule 12A of the Local Government Act 1972. Meetings are quarterly.
Essex Flood Partnership Board	To bring Risk Management Authorities together to manage flooding and drought.
Essex Heritage Trust	Meetings are quarterly. To help safeguard or preserve for the benefit of the public such land, buildings, objects or records that may be illustrative of, or significant to the history of the County, or which enhance an understanding of the characteristics of the County. 3 meetings per annum.
Essex Waste Partnership Board	To act as a forum for the Essex and Southend Waste Partnership to consider issues relating to the Joint Municipal Waste Management Strategies, the waste management system across Essex and acting as a 'champion' within those Partner Authorities and the wider Essex Waste Partnership. Meetings are biannual.
Hockley Community	To promote the benefit of the inhabitants of Hockley

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Outside Body	Terms of Reference
Centre Association	and the neighbourhood without distinction of sex or of political religious or other opinions by associating the local authorities voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interest of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants.
	3 meetings per year.
London Southend Airport Consultative Committee	The purpose of the Committee is to act as a means of consultation in accordance with the terms of Section 35(1) of the Civil Aviation Act 1982 (as amended), which deals with facilities for consultation at certain aerodromes, states: i. "This section applies to any aerodrome which is designated for the purposes of this section by an Order made by the Secretary of State." ii. "The person having the management of any aerodrome to which this section applies shall provide: a. for users of the aerodrome; b. for any local authority (or, if the person having the management of the aerodrome is a local authority, for any other local authority in whose area the aerodrome or any part thereof is situated or whose area is in the neighbourhood of the aerodrome), and c. for any other organisation representing the interests of persons concerned with the locality in which the aerodrome is situated, adequate facilities for consultation with respect to any matter concerning the management or administration of the aerodrome which affects their interests."
	Meetings are quarterly.
Nacro Education Support and Transition	NEST supports clients in the single supported accommodation – 4 units currently. NEST also offers outreach to single people in temporary accommodation if they fit the necessary criteria. Meetings are held weekly via Teams.
Mid and South Essex NHS Foundation Trust (Board of Governors)	The Trust no longer requires a representative from the Council and should therefore be removed from the list of outside bodies.
Partnership Panel	This has not met formally this year and should be removed from the list of outside bodies.
Rayleigh & Rochford	RRAVS is an umbrella organisation representing the interests of all voluntary and charitable groups in the
Association of	Rochford District. It is the link between the voluntary,

Outside Body	Terms of Reference			
Voluntary Services	community and statutory sectors. It provides support, advice and guidance.			
	Meetings are quarterly.			
Rayleigh Grange	Local voluntary charity formed to manage local community centre for and on behalf of the community & providing weekday community recreational clubs and			
Community Association				
Governing Body	classes and weekend family, wedding celebrations & social events/activities.			
	Meetings are quarterly.			
Rayleigh Mount	Assist national trust in the upkeep of the mount through			
Local Committee	raising awareness, sharing its history and fundraising.			
	Formerly it was a management committee but in past			
	few years financial management was brought back into			
	the National Trust. Due to changes the group took on more of a local consultee and advisory role.			
	more of a local consultee and advisory role.			
	Meetings are quarterly.			
Rochford Hundred	To establish a two-way communication between Member Councils and Rochford District Council in order that both			
Association of Local Councils	parties obtain a better understanding and working			
	relationship.			
	Meetings are quarterly.			
River Crouch	To be a consultative stakeholder body for local and			
Coastal Community	national issues relating to the RCCT's key aims; • To			
Team Steering	identify and apply for funding sources intended to			
Group	achieve tangible, evidence-based outcomes which support those aims; and • To facilitate projects which			
	will deliver those outcomes.			
	Meetings are quarterly.			
Sanctuary in	To monitor and provide feedback regarding Sanctuary's			
Rochford	overall operational performance in the District.			
Committee	Montingo are quarterly			
South Essex	Meetings are quarterly. The Joint Committee is authorised to discharge the			
Parking Partnership	following functions within Basildon, Brentwood, Castle			
	Point, Chelmsford, Maldon and Rochford districts: 1.			
	Collection of charges for on street parking; 2. The			
	administration of residents' parking schemes and the			
	collection of charges for permits in those districts; 3.			
	Issuing Penalty Charge Notices; 4. Deal with all			
	correspondence, appeals, adjudication and representations to the Traffic Tribunal; 5. Take steps			
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Outside Body	Terms of Reference
South Essex	these functions; 208 6. Immobilisation, removal, recovery, storage and disposal of vehicles in connection with the above activities; 7. Procurement and maintenance of signs and lines relating to on-street enforcement; 8. Determine the levels and nature of fees and charges in respect of on street car parking provisions in South Essex; 9. Establish and manage the cost of the operation incurred under the Joint Committee; 10. Decide how any surplus is re-invested in parking services; 11. Provide a forum to discuss strategic issues relating to parking across South Essex; 12. Provide a forum to review at a strategic level the success of the Joint Committee 13. Making relevant 'parking' traffic regulation orders (TRO) in accordance with the Traffic Management Act 2004 and the Road Traffic Regulation Act 1984 except where this falls within the remit of ECC in respect of safety, congestion and 'new build'. Meetings are quarterly.
South Essex Children's Partnership Board	To review the purpose, operation and effectiveness of Children's Services in Essex and the new Essex structure. 2. To review current provision of children's and young people's services in the District including identifying the level of activity directly provided by the Council and the key responsibilities devolved to the Council under the Children's Trust arrangements. 3. To review the provision of Essex County Council Youth Services in the Rochford District, seeking to identify future needs and how these can best be met by the various Agencies involved in the delivery of Young People's Services. 4. To review current arrangements for Safeguarding and Promoting the Welfare of Rochford District's Children, seeking to identify communication pathways and effectiveness of information sharing, including: • the Council's own policies and procedures; • West Essex Stay Safe Group; • ECC Stay Safe Group, and, • Essex Safeguarding Children Board
Thames Estuary Growth Board	Meetings are quarterly. It seeks to drive green economic growth across the Thames Estuary with a particular focus on delivering and increasing private sector investment in the region. Meetings are quarterly.

3.0 OTHER ESSEX AUTHORITIES

- 3.1 Details of appointments made to outside bodies by other Essex local authorities are set out at appendix 1. It can be observed from the list that this authority appoints to fewer outside bodies than some of its neighbouring authorities.
- 3.2 There are no prescribed arrangements in place for other local authorities to report back on outside body activities.

4.0 FEEDBACK ON OUTSIDE BODY ACTIVITY

- 4.1 A Member survey was circulated to all Members in December requesting feedback from Members either currently appointed to outside bodies or who have previously represented the Council on outside bodies and out of the 39 Councillors surveyed, 14 responses were received.
- 4.2 Feedback received from Members is set out in Appendix 2.
- 4.3 It should be noted that the Mid and South Essex NHS Foundation Trust (Board of Governors) no longer requires representation from District Councils and it is therefore recommended that this outside body be removed from the current list of organisations.
- 4.4 It is also noted that current appointees have not attended meetings of the following outside bodies during the current municipal year:-
 - Partnership Panel
 - Hockley Community Centre Association *
 - Rayleigh Grange Community Centre Governing Body *
 - Bradwell B Community Forum
 - Bradwell Local Community Liaison Council

It is, however, a requirement of the lease for the above outside bodies marked * that RDC representatives attend meetings.

5.0 REVIEW OF COUNCIL'S CONSTITUTION

- 5.1 Council took the decision on 23 May 2023 to move to a committee system form of governance with effect from the 2024/25 municipal year. At a subsequent meeting on 14 December 2023 a new committee structure with associated terms of reference was approved by Full Council as recommended by the cross party Constitution Working Group.
- 5.2 The Constitution Working Group discussed appointments to outside bodies during its work on the new committee structure and recommends that appointments should be made to outside bodies at the first meeting of the associated committee each municipal year rather than at Annual Council, as is currently the case.

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- 5.3 Currently arrangements for those Members to report back on any outside body activity are loose with a requirement that this be done via the Members' Bulletin. However, no such reports have been made over the past twelve months. The Constitution Working Group has therefore suggested that with effect from the new municipal year Members should report back to the relevant committees on any outside body activity. In addition, the Working Group has recommended that in future there should be an annual review of appointments to outside bodies reported to Full Council.
- 5.4 Handover arrangements should be tightened up at the beginning of each new municipal year when changes are made to appointments to outside bodies. Arrangements should be made for either a representative of the outside body or an officer to brief Members when newly appointed to an outside body. In addition, it would also be helpful if the Member being replaced could be asked to prepare to hand over to the subsequent appointee any relevant documentation.

REPORT AUTHOR:	Name:	Sonia Worthington
	Title:	Acting Service Manager, Democratic Services, RDC and BBC
	Phone:	01702 318141
	Email:	sonia.worthington@rochford.gov.uk

SUBJECT HISTORY (last 3 years)

Council Meeting	Date
Council	28 June 2023
Annual Council	17 May 2022
Annual Council	18 May 2021
Annual Council	9 July 2020

OUTSIDE BODY	TERMS OF REFERENCE
A127 Economic Growth	A task force consisting of local MPs, council leaders and officers and
Corridor Task Force	other key partners established in 2018 to develop a long-term vision for
	transport along the A127 corridor. It aims to support economic growth,
	connectivity, environment, safety and resilience, and asset
	management, in addition to making the case for the A127 to be re-
	adopted as a trunk road following funding issues.
Abberton Rural	A rural skills training provider and charity supporting people to access
Training	flexible accredited learning in horticulture, woodland skills, countryside & environment, carpentry and rural crafts in an outdoor safe
	environment. Other services ART delivers includes:
	- Counselling and advocacy services, with 2 qualified counsellors
	providing 1:1 counselling and group therapy.
	- 'Activate' sessions during school holidays for children who have
	special educational needs, disabilities, or claim free school
	meals.
	 Local community projects such as GP surgeries and schools. Wellbeing walks and cycling activities.
	All of these are delivered to improve mental health, confidence and
	wellbeing for the residents of Essex, predominantly vulnerable and
	isolated people, those who are economically inactive, and Wounded and
	Injured Service Personnel and Veterans. Main training locations can be
	found in Colchester, Maldon, Chelmsford and Braintree.
Access Pension Fund	The ACCESS Pool is a partnership between Cambridgeshire CC, East
Pool Joint Committee	Sussex CC, Essex CC, Hampshire CC, Hertfordshire CC, Isle of Wight
	Council, Kent CC, Norfolk CC, West Northamptonshire Council, Suffolk CC
	and West Sussex CC. The Joint Committee is the formal decision-making
	body within the ACCESS pool, and are responsible for ongoing contract
	management and budget management for the pool.
Action for Family	Action for Family Carers is an Essex charity providing information and
Carers Liaison Board	support to carers who have unpaid, caring responsibilities for others.
	Their services include:
	counselling
	 signposting
	befriending
	 respite day care services
	clubs and activities
Active Brentwood	Supporting residents to lead active lives through the cost-of-living crisis.
	Active Brentwood is a source of funding searching for the best ideas that
	will help encourage those most at risk of inactivity in the borough to
	change their behaviour towards a more physically active lifestyle and
	help make Brentwood a healthier place.
Active Essex	The Active Essex Foundation is a charity that increases physical activity
Foundation	to support and engage the most inactive communities, in addition to
	tackling inequalities in access to physical activity and sport in children,
	young people, women, people with disabilities and long-term health
	conditions, and ethnically diverse communities in Essex. In addition to
	this, Active Essex aims to:

	 Improve physical and mental health wellbeing. Raise aspirations, confidence, skills and knowledge, improving employability and enabling individuals to reach full potential. Strengthen, unify and improve community cohesion. Impact on the reduction of crime and anti-social behaviour. The Active Essex Foundation practices this by using an asset-based community development approach and developing trusting and long- term strategic partnerships with 200 locally trusted organisations.
Active Harlow Partnership	 The Active Harlow Foundation is a charity that increases physical activity to support and engage the most inactive communities, in addition to tackling inequalities in access to physical activity and sport in children, young people, women, people with disabilities and long-term health conditions, and ethnically diverse communities in Harlow. In addition to this, Active Harlow aims to: Improve physical and mental health wellbeing. Raise aspirations, confidence, skills and knowledge, improving employability and enabling individuals to reach full potential. Strengthen, unify and improve community cohesion. Impact on the reduction of crime and anti-social behaviour. The Active Harlow Foundation practices this by using an asset-based community development approach and developing trusting and long-term strategic partnerships with 200 locally trusted organisations.
Active UK	 The Active UK Foundation is a charity that increases physical activity to support and engage the most inactive communities, in addition to tackling inequalities in access to physical activity and sport in children, young people, women, people with disabilities and long-term health conditions, and ethnically diverse communities in the UK. In addition to this, Active UK aims to: Improve physical and mental health wellbeing. Raise aspirations, confidence, skills and knowledge, improving employability and enabling individuals to reach full potential. Strengthen, unify and improve community cohesion. Impact on the reduction of crime and anti-social behaviour. The Active UK Foundation practices this by using an asset-based community development approach and developing trusting and long-term strategic partnerships with 200 locally trusted organisations.
Adoption Panel Mid	 The Adoption Panel has an overriding responsibility to promote good practice, consistency of approach and fairness in all aspects of the adoption agency, in accordance with its procedures and values. The Adoption Panel promotes safe, secure and stable placements through active engagement. It carries out a rigorous quality assurance function and promotes thorough assessments, support and training for adopters and prospective adopters. As part of this function, the Panel makes recommendations as to the following:
	a. The suitability of prospective adoptive applicants to adopt;

	 b. Whether a child is suitable to be placed for adoption (in some cases - see below*); c. Whether a child should be placed for adoption with particular prospective adopters.
	Adoption Panels make a recommendation on the proposed placement of a child with particular prospective adopters within 6 months of the Agency Decision Maker decision that the child is suitable to be placed for adoption.
	Where cases are referred to the Adoption Panel for a recommendation, the Panel may also advise on the following issues:
	 i. Where prospective adoptive parents are recommended as suitable to adopt, the number of children the adoptive parents may be suitable to adopt, as well as their age range, gender, likely needs and background, and, in the case of inter country adopters, the country from which they are suitable to adopt; ii. Where it is recommended that a child is suitable to be placed for adoption, what the contact / family time arrangements for the child should be; iii. Where it is recommended that a child should be placed with particular prospective adopters, the proposed adoption support, future contact / family time arrangements and whether or how the exercise of Parental Responsibility by birth parents and/or prospective adopters should be restricted.
	The Adoption Panel monitors the progress of individual children for whom adoption is the plan up to the making of an Adoption Order, through progress reports as required under The Child's Journey – Placement for Adoption Procedure, and receives Disruption Reports in relation to any breakdowns in adoptive placements (see Disruption of
	Adoptive Placement Procedure).
Adoption Panel North	Please refer to 'Adoption Panel Mid'.
Adoption Panel South	Please refer to 'Adoption Panel Mid'.
Adoption Panel West	Please refer to 'Adoption Panel Mid'.
Adult Social Care Housing Liaison Group	There is a team of Housing Liaison Officers to support the borough's tenants and leaseholders.
	Housing Liaison Officers provide a service that includes tenancy and leasehold management, undertaking block and estate inspections and responding and dealing with housing and tenancy related enquiries raised by tenants and leaseholders.
Age Concern	Age Concern are a small, independent charity who provide support, advice and services to older people. Whether you are looking for new social activities, discover a new hobby, in need of befriending or dementia services, or wheelchair hire, it can be sure to be found in this hub.
Air Training Corps	Air Training Corps (Thundersley Squadron) provides survival and
(Thundersley	fieldcraft training including the basics of shelter, water, fire, food,
Squadron)	medical and navigation, working onto 'Behind Enemy Lines' scenarios in

	temperate woodland, and planned mountain environments. The involvement of practical skills training runs hand-in-hand with theory in the classroom, with Cadets being taught how the concept of 'survival' lies in relation to every day life, and the value of competent fieldcraft in the life of the Cadet, Corps, NCOs or RAF personnel.
	They instruct and encourage the understanding of the concept of 'state of mind', the need for will/determination, and preparation, and training.
Anglian (Eastern) Regional Flood and Coastal Committee	The Regional Flood and Coastal Committee (RFCC) is a committee established by the Environment Agency under the Flood and Water Management Act 2010 that brings together members appointed by Lead Local Flood Authorities (LLFAs) and independent members with relevant experience for three purposes:
	 To ensure there are coherent plans for identifying, communicating and managing flood and coastal erosion risks across catchments and shorelines.
	 To promote efficient, targeted and risk-based investment in flood and coastal erosion risk management that optimises value for money and benefits for local communities.
	 To provide a link between the Environment Agency, LLFAs, other risk management authorities, and other relevant bodies to engender mutual understanding of flood and coastal erosion risks in its area.
Ann Johnson's Educational Foundation	Ann Johnson's Educational Foundation provides financial support to individuals under the age of 25 and from schools and colleges within the former municipal borough of Chelmsford and parishes adjoining thereto. The purpose of the grant is to help the young person further their education or to pursue a job, trade or career. It may cover or contribute towards such things as tools, equipment, specialised clothing or costs associated with following a course at any recognised college or university.
Armed Forces Covenant Champion	 The Armed Forces Covenant Champion outlines the moral obligation between the nation, the government and the armed forces. It encourages local communities to support the armed forces community in their area and promote understanding and awareness among the public of issues affecting the armed forces community. Other aims of the Armed Forces Covenant Champion includes: Recognising and remembering the sacrifices faced by the armed forces community.
	• Encouraging activities which help to integrate the armed forces community into local life.
	 Encouraging the armed forces community to help and support the wider community, whether through participation in events and joint projects, or other forms of engagement.

	 Ensuring your organisation uses the HEE (Health Education England) nationally developed awareness raising eLearning package.
	 Investigating with colleagues how Veterans can be employed within your organisations' workforce.
	 Helping put systems in place within your organisation to inform HEE of the number of reserve forces that are employed in your organisation.
	Working with HEE and NHS Employers to promote the role of Reservists in the workforce and ensuring that the organisation supports them as in the NHS Employers model policy.
Arts Ministry	Joining the national 'Warm Welcome Spaces' initiative, the 'Arts Ministry Warm Welcome Space' provides a place to increase social interaction, boost self-confidence and improve self-esteem, improve mental health and well-being, and indulge in art and craft activities. Their creative sessions focus on people most likely to benefit from the opportunity of being involved in them, namely children and adults with learning difficulties, physical disabilities, visual impairments and/or mental health issues. This can be seen by how they have extended their engagement with the community by working in partnership with other charities, schools, social housing schemes and local government to provide children, young people and adults.
Association for Public Services Excellence	APSE is a local government body working with over 300 councils throughout the UK. Promoting excellence in public services, APSE hosts a network for front line service providers in areas such as waste and refuse collection, parks and environmental services, leisure, school meals, cleaning, housing and building maintenance. In addition to this, APSE conducts research, publishes reports, and campaigns, offers high quality consultancy and interim management support for members, developed a local government benchmarking service and offers the opportunity for local authority service providers to have their views voiced and represented.
Association of Retained Council Housing	ARCH was set up for councils whose tenants have chosen the local authority as their landlord. ARCH brings councils who own and manage housing together to get the best deal for their tenants. It represents the interests of more than 60 stock-retained councils in England, acting as a collective, non-political voice for councils with housing, council housing officers and tenants. It promotes best practice, listens to the views of tenants and campaigns for a fair finance system to allow councils to provide affordable homes in a sustainable way.
Association of South Essex Local Authorities	The Association of South Essex Local Authorities is made up of Basildon, Brentwood, Castle Point, Rochford, Southend-on-Sea, Thurrock and Essex County. Through SEC they are working to deliver improved prosperity and wellbeing in the region by:
	 tackling problems that members councils can't solve individually creating collective scale and impact providing the place leadership to promote South Essex.

	Each partner council contributes resources to the SEC programmes and together they work to win new investment for the region from central government, the private sector and public partners.
	ASLA is motivated by the idea of making South Essex <i>the</i> place
	 To live To visit To work and do business.
	A place with:
	 Excellent and contemporary digital infrastructure including 5G and connectivity making businesses want to invest in the area and start successful and productive enterprises. Improved connectivity and public transport, underpinned by investment in active travel projects which benefit people's health and wellbeing and could see major environmental benefits. Investment in green and blue infrastructure that supports parks and river walks, active use of environmental assets, biodiversity, health and wellbeing outcomes, promoting active and thriving communities. A current and future workforce with the skills to access productive and highly skilled jobs. A strategy to secure more commercial development from employers who can provide productive and well-paid employment, locally. Accelerated development of housing sites that deliver new quality homes, neighbourhoods and communities and enhanced amenity and place for all residents.
	Supported young people who are able to achieve their best and build their futures in South Essex.
Basildon Community Transport Services	 Covering the areas of Billericay, Basildon and Wickford, Basildon Community Transport Services is a charity that is motivated by sustaining a high quality specialised transport service that matches the community needs and providing an improved quality of life for Basildon residents in a sustainable and socially inclusive manner. This charity is also motivated by the desire to: Provide a customer focused transport service aimed at improving access to health, education, social and economic opportunities to all sectors of the community. Help minimise carbon emission and to reduce car reliant travel by providing a service that matches the community needs, and to provide viable long term travel solutions.
	Value for moneyGood employment practice

	Service excellence
Basildon Borough Citizens Advice Bureau Limited	Please refer to 'Citizens Advice'.
Basildon Bus and Rail Forum	A meeting/medium where ideas and views regarding bus and rail travel in Basildon are exchanged.
Basildon Business Group	The Basildon Business Group (BBG) is a private-sector led business group who provide the voice of local business to Basildon Council, identifying the needs and requirements to boost the borough's economy. BBG also:
	 Works to help identify opportunities, assist in the promotion of the borough and to provide support to business.
	 Supporting our local schools to understand local opportunities and promoting work readiness.
	Supporting a range of free business support workshops and using our members to share their experience and provide support to other businesses through mentoring schemes.
Basildon Civil/Military Partnership Board	The Basildon Borough Civil Military Partnership Board aims to fulfil the objectives of Basildon's armed forces covenants. The Civil/Military Partnership Board:
	 Identifies the local needs of the Armed Forces Community and their families. Identifies local priorities and develops projects to meet these needs. This will include submitting project bids to the Community Covenant Grant Scheme, and to all other relevant funding agencies. Establishes work streams/programmes as appropriate and relevant at the time. Identifies gaps in current services. Establishes Sub-Committees/Groups to target particular priority areas. Explores sources of support to the wider community that could be provided from the Armed Forces. Promotes the Corporate Covenant scheme. Oversees and co-ordinates delivery of projects to ensure they have the desired impact and outcomes to proactively engage with both Armed Forces and the Civilian Community of Basildon. Reports progress to relevant strategic panels that operate in the Basildon Borough, Essex and Nationwide.
Basildon Dementia Action Alliance	Services provided by Basildon Dementia Action Alliance include: 1. Prevention 2. Finding information and advice 3. Diagnosis and assessment 4. Living well with dementia in the community 5. Supporting

	carers 6. Reducing the risk of crisis 7. Living well in long term care 8. End of life 9. A knowledgeable and skilled workforce 10. Political leadership 11. Intergenerational activities 12. Technology (including assistive technology.
Basildon Health and Wellbeing Partnership	Basildon Health and Wellbeing Partnership is committed to improving the health and wellbeing of borough residents and communities by working towards three key priorities;
	• reducing the prevalence of adult and child obesity
	improving mental health and wellbeing
	• reducing health inequalities by tackling the wider determinants of health
	They practise this by adopting a holistic approach that considers the impact of their services on the wider determinants of health, and through community engagement and the use of external existing data.
Basildon Heritage	Basildon Heritage are a volunteer group centred preserving the story of Basildon's past for future generations. Their archives include photographs, keepsakes and memories from the people of the Basildon area, and they hold regular exhibitions at the Green Centre.
Basildon Side by Side	Basildon Side by Side is a radical social movement that seeks to improve the quality of the lives of those living, working and visiting Basildon Borough. Its foundation principle is to see its diverse communities creating and owning solutions to local challenges, generating local confidence and capacity, which in turn, enables people to tackle the problems that they face. It seeks to ensure that communities own the right to say what is "good"; to determine the priorities; and to have a formative voice in what is happening.
Basildon Taxi and Private Hire Consultative Forum	A meeting/medium where ideas and views regarding taxi and private hire in Basildon are exchanged. This produced the "Earn as you learn" scheme.
Basildon Youth Strategy Group	 The Basildon Youth Strategy Group gives people a greater say and a greater role in building safer and stronger communities, as seen by how they can make recommendations on youth provision in the local area. The function of the Youth Strategy group is: To act as local champions for young people's services within the district or borough. To act as a consultative body to support the development of local provision, to provide guidance on the type and quality of provision as required in each district or borough and influence the use of existing youth work resources.
Billericay Educational Trust	To support partners and key stakeholder to identify priorities. The Billericay Educational trust is a charity which aims to give financial assistance to school children and young persons under the age 25 years and residing within a six mile radius of Billericay to enable and

	 encourage them to benefit from further education. Provisions and awards provided by this charity include: Scholarships, Exhibitions, Bursaries, Maintenance Allowances or Grants tenable at any School, University, College of Education or other place of learning approved by the Trustees. Clothing, tools, instruments or books.
Blackwater Estuary Siltation Steering	-
Group Board	
Board of Turpin's Indoor Bowling Club	The Turpin's Indoor Bowling Club is an indoor lawn bowls for all ages.
Bradwell B Community	The Bradwell B Community Forum has been established for ongoing
Forum	dialogue and discussion about the development of the Project between the developer, and local communities and organisations with an interest in the development of Bradwell B, particularly in relation to the new nuclear power station.
Bradwell Local Community Liaison Council	The Bradwell Local Community Liaison Council provides opportunities to find out about the decommissioning progress of the Nuclear Power Station in Bradwell.
Bradwell B Joint Local Authorities Group	Please refer to above.
Bradwell Quarry Liaison Group	
Braintree District Access Group	One duty of the Braintree District Access Group includes working with the Council to ensure that the future design of car parks fully meets disability requirements.
Braintree District and Eastlight Community Fund	The fund will support causes which tackle the big issues affecting residents the most including the cost-of-living, loneliness and isolation, emotional health and wellbeing and the lack of opportunities for young people. The Fund has awarded more than £1 million to local causes since 2015.
Braintree District Citizens Advice Bureau	Please refer to 'Citizens Advice'.
Braintree District Local Highways Panel	Local Highway Panels (LHPs) have been set up in all 12 Borough, City or District areas. These panels are responsible for the delivery of road safety casualty reduction schemes as identified through the collision analysis, and locally requested measures. In addition to this, these panels are responsible for making recommendations to Cabinet Members and setting priorities for highway schemes in their areas. Potential topics they may make suggestions for include:
	 traffic management improvements
	 tackling congestion
	• safer roads
	 public rights of way improvements
	• cycling schemes

	 passenger transport improvements
	minor improvement schemes
	Other areas within their remit include discussing and mutually considering Highways expenditure within the District boundaries.
Braintree United Charities	 Braintree United Charities helps organisations and people in Braintree, within a very specific geographical area, by providing modest grants (BUC has an annual income of about £4000 to £5000). They look to help local organisations and individuals with grants of up to a few hundred pounds. Some of their income is specifically reserved for educational purposes. Some examples of their recent grants: Computers for a centre for adults with learning difficulties A respite day for carers working with needy families Braintree Food Bank, for running costs A youth centre for teenagers in need of support Payment towards a work training course A primary school, to refurbish their library Subsidies for children to go on school trips Christmas grants to people of limited means Assistance with Funeral Costs will be considered
Braintree Village Consultative Group	-
Brentwood/Landkreis	Brentwood has the pleasure of being twinned with Landkreis Roth in
Roth Town Twinning Association	Bavaria. Its main function is to encourage and promote exchange visits between the two areas, with particular emphasis on youth and cultural exchanges. Visits happen every year with local hosts visiting each other in alternate years. This association has a programme of social activities during the year and plan the 5-day visits every second year here. There is no requirement to speak either language, but there are opportunities to learn or practice them in a social environment.
Brentwood Access Group	Brentwood Access Groups' aim is to make and keep Brentwood Borough accessible for all. This includes paved areas and parks, all public buildings, shops, cafes, restaurants, churches, buses, taxis, and railway stations. They meet every two months to discuss current issues that have been brought to their attention from residents that may be disabled or able bodied.
Brentwood Arts Council	Brentwood Arts Council fosters and promotes artistic and cultural activities in the Borough. It acts as a co-ordinating body between the many arts groups in the area and the local authority. Membership represents all branches of the arts: music, drama, visual arts, crafts, heritage, writing and poetry, and a large number of associate members whose individual support is much valued.
Brentwood Business Partnership	The Brentwood Business Partnership champions economic growth across the borough. Brentwood Connected is a unique Business Improvement District (BID) supporting the borough's three high streets. Brentwood Connected is funded by town centre businesses to improve the experience of residents, visitors, employees and businesses in Brentwood, Shenfield and Ingatestone.

Brentwood Chamber of Commerce	Brentwood Chamber of Commerce is Building Better Business for Brentwood. The Chamber make representations affecting the Borough's businesses including planning policies, individual applications, traffic control, car parking, environmental matters and security. They also act as a representative of non-domestic ratepayers for the purposes of statutory consultations with the Borough Council on budgets and rates.
Brentwood Child Advisory Board	-
Brentwood Community Football Alliance	The Brentwood Community Football Alliance are motivated by the advancement of amateur sport for the public benefit by: (a) Offering sporting opportunity (particularly Association football) to those children and young people, in particular but not exclusively, in the area within 25 miles radius of Central Brentwood. (b) Enabling those with economic difficulties to have the opportunity to play sport whereas they would otherwise be unable to afford.
Brentwood Community Safety Partnership	Brentwood Community Safety Partnership work together to formulate and implement strategies to tackle local crime and disorder and reduce reoffending in the area and to have in place a partnership plan setting out their priorities.
Brentwood Community Transport	BCT provides community transport services via our social car scheme which involves volunteers driving their own cars, and by using a small fleet of minibuses, driven by staff members and volunteers. There are also several day trips arranged throughout the year.
Brentwood Council for Voluntary Service	Brentwood Council for Voluntary Service is a local independent infrastructure organisation that supports voluntary and community action. This organisation supports and advises all voluntary and community organisations in the Brentwood Borough who are working in the sector to develop communities of Brentwood, in addition to equipping and empowering VCOs who are in need of practical advice on development and funding issues, and volunteer recruitment. This is practised through their having a volunteer register for people looking for a suitable position, and a data base containing all relevant details of members. Other services include representing organisations on committees and panels in statutory and voluntary sectors.
	Brentwood CVS is a friendly and approachable local umbrella organisation that delivers professional, value for money support services. They are determined to make a positive difference wherever they can, are always honest and realistic with their partners and beneficiaries and strive to remove barriers that might inhibit access to their services.
Brentwood Theatre Trust	Brentwood Theatre Trust provides drama and dance facilities for local amateur drama groups, local groups with learning or physical disabilities, and professional touring companies.
Brentwood/Montbazon Town Twinning Association	Brentwood/Montbazon Town Twinning Assoication are a group of Brentwood residents who meet regularly for social activities, to raise funds and organise annual exchange visits with friends in their twin town of Montbazon, just south of Tours in the Loire valley in France. One of

	their functions is to encourage friendship and to facilitate links between similar groups.
Brickhouse Farm Management Committee	-
Brightlingsea Harbour Commissioners Community Interest Group	Brightlingsea Harbour is a small mixed leisure and commercial port with a rich heritage, situated in Brightlingsea Creek close to the mouth of the Colne Estuary where it meets the Blackwater and Thames Estuaries.
Brightlingsea Sports Centre Joint Consultative Interest Group	-
British Red Cross Society	The British Red Cross Society respond to natural disasters, conflicts and individual emergencies through enabling vulnerable people at home and overseas to prepare for and respond to emergencies in their communities. Once the crisis is over, the Society help people recover and move on with their lives.
	The fundamental principles: humanity, impartiality, neutrality, independence, voluntary service, unity, universality, and protection at all costs.
Buckhurst Hill Village Forum	Buckhurst Hill Village Forum is non-political and non-profitmaking. Their aims are:
	 To support and protect the unique character and heritage of the area.
	- To campaign for improvements
	- To offer advice to members on Planning and other local matters
	- To organise social events for members and the wider community
Bulls Lodge Liaison Group	Bulls Lodge provides around 750,000 tonnes of sand and gravel per annum to the South East market. Sales are mainly for concrete production but the site also contains asphalt, concrete, bagging and third party recycling operations. The site measures 330 hectares and had reserves of 30 million tonnes of glacio-fluvial sand and gravel between 5 and 10 metres thick. Extraction is by loading shovel onto a conveyor system to the process plant which has a capacity of 425 tonnes per hour. There is also a third party volumetric concrete plant operating on the site.
Campaign to Protect Rural Essex	CPRE is a national charity which helps people to protect their local countryside from the threat of excessive development and to keep it beautiful, productive and enjoyable for everyone, including the promotion and enhancement of towns.
Carers Choice	Carers Choice's trained and qualified staff come into your home and handle your daily tasks while you get some much needed rest and

	relaxation. Your loved one can also attend one of their activity centres too.
Castle Point Association of Voluntary Services	Castle Point Association of Voluntary Services is a support and development agency for voluntary and community organisations to respond to the need to have access to good quality infrastructure services. This is practised through matching organisations and potential volunteers, in addition to providing information, advice and guidance, and extending partners' schemes to identify and develop new services. CAVS existing portfolio includes vulnerable young people, children and families, social isolation, health and well-being.
Chelmer & Blackwater Navigation Advisory Committee	The Chelmer and Blackwater Navigation runs through a largely unspoilt part of rural Essex and connects the county town of Chelmsford with the tidal estuary of the River Blackwater at Heybridge Basin.
	Their aims are to preserve the waterway, and its associated conservation area.
Chelmsford Business Board	Please refer to 'Chelmsford Business Improvement District'
Chelmsford Centre for Voluntary Service	Chelmsford CVS is an independent support and development organisation set up to champion, support and strengthen local charities, voluntary and community groups.
	They work locally and in collaboration with other partners across Essex, Southend and Thurrock to maximise voluntary and community action, develop strong communities and enhance local wellbeing. They host numerous different projects across Chelmsford City, its villages, South Woodham Ferrers and beyond, from social prescribing to a 'Men's Shed'.
	 As a local charity they: Believe that voluntary and community action is essential for vibrant and caring local communities. Offer specialist information and support to enable local people to develop the skills needed to run successful voluntary groups. Spread good practice, encourage joint working, and discourage duplication of effort. Help groups to find funding and make effective use of resources.

	 Encourage local people to make changes in their local community by getting involved in voluntary and community action.
	 Work with a variety of partners to develop and host local projects to help strengthen communities and meet identified need.
	 Promote equality and diversity by fostering a wider understanding of the needs of disadvantaged and under- represented groups.
	 Help public bodies to engage effectively with local voluntary organisations and community groups.
	 Ensure policy makers understand the needs of local voluntary organisations and community groups.
Chelmsford Educational Foundation	Chelmsford Educational Foundation are an educational trust that awards grants to individuals to assist with education or training such as books, fees, tools or equipment to help them achieve employment or professional qualification. Applicants must live in Chelmsford Borough or former Chelmsford Rural District or have been a student at a school or equivalent in these areas.
Chelmsford Fairtrade Foundation	The Fairtrade Foundation's vision is of a world in which justice and sustainable development are at the heart of trade structures and practices so that everyone, through their work, can maintain a decent and dignified livelihood and develop their full potential. To achieve this vision, Fairtrade seeks to transform trading structures and practices in favour of the poor and disadvantaged. By facilitating trading partnerships based on equity and transparency, Fairtrade contributes to sustainable development for marginalised producers, workers and their communities. Through demonstration of alternatives to conventional trade and other forms of advocacy, the Fairtrade movement empowers citizens to campaign for an international trade system based on justice and fairness.
	Chelmsford Borough Council agreed to use Fairtrade products in its catering and Chelmsford Star agreed to become the town's flagship Fairtrade business.
Chelmsford For You	A hub for all things Chelmsford, from finding the best eateries to the latest events. Chelmsford For You is the city's Business Improvement District (BID). A non-profit organisation funded by city centre businesses to enliven Chelmsford High Street, serve the community and improve the experience of residents, employees and businesses alike.
Chelmsford Local Highways Panel	Local Highway Panels (LHPs) have been set up in all 12 Borough, City or District areas. These panels are responsible for the delivery of road safety casualty reduction schemes as identified through the collision analysis, and locally requested measures. In addition to this, these panels are responsible for making recommendations to Cabinet

	Members and setting priorities for highway schemes in their areas. Potential topics they may make suggestions for include:
	 traffic management improvements
	 tackling congestion
	• safer roads
	 public rights of way improvements
	• cycling schemes
	 passenger transport improvements
	 minor improvement schemes
Chelmsford United Charities	 Other areas within their remit include discussing and mutually considering Highways expenditure within the District boundaries. Providing homes for the residents of the Mildmay Almshouses, Moulsham Street, Chelmsford and managing and maintaining these 6 almshouses.
Chelmsford Youth Strategy Group	Chelmsford Youth Strategy Group aim to support the most vulnerable children in our society including initiatives in schools reaching hundreds of children at a time, delivering excellent value for money.
Children Centre Advisory Boards	The main aim of the advisory board is to oversee, advise, make recommendations about the development and running of the children's centre and report to the school governing body.
Citizens Advice Bureaux	Citizens Advice Bureaux are local, independent charities that provide free and confidential advice and information whoever you are and whatever your problem. There is a Citizens Advice Bureau in almost every community in Scotland, across 300+ locations, he lping more than 171,000 people each year. They provide practical advice online, over the phone, and in person for free, negotiate on behalf of clients and even represent them formally, such as at tribunal hearings.
	Common areas of inquiry include: benefits, debt and money advice, consumer issues, work-related problems, housing and relationships.
	As well as helping people solve their problems, bureaux provide anonymised statistics and information to Citizens Advice Scotland so we can use it to identify things that cause people hardship and campaign for change.
	The Citizens Advice Bureaux are guided by 13 principles: a free service, confidentiality, impartiality, independence, accessibility, effectiveness, community accountability, client's right to decide, a voluntary service, empowerment, information retrieval, a generalist service, and brand protection.
Citizens Advice Chelmsford	Please refer to 'Citizens Advice Bureaux'.
Citizens Advice Epping Forest	Please refer to 'Citizens Advice Bureaux'.

Citizens Advice Tendring	Please refer to 'Citizens Advice Bureaux'.
Civic Awards Panel	The Civic Awards Panel recognises the hard work of organisations and locals, who have continued to help others and make Brentwood a better place.
	The Civic Trust Awards National Judging Panel Members are a representative group of experts who uphold the integrity and ethos of the Civic Trust Awards, AABC Conservation Awards & Selwyn Goldsmith Awards. Each year, they scrutinise projects which have been deemed successful in their regions, before making the final decision on which of the Regional Finalists are to receive National/International Civic Trust Awards or are Highly Commended.
	Each of the Judging Panel Members have agreed to ensure the integrity and ethos of the Civic Trust Awards, Civic Trust AABC Conservation Awards & Selwyn Goldsmith Awards schemes is maintained.
Civil Enforcement of Parking and Traffic Regulations Outside London (PATROL)	The PATROL (P arking a nd T raffic R egulations O utside L ondon) Joint Committee represents over 300 local authorities in England (outside London) and Wales. They are responsible for traffic management in their locality. This may include parking, bus lanes, road user charging – including Clean Air Zones – littering from vehicles and moving traffic enforcement.
	PATROL also provides information in relation to penalties issued from other road user charging schemes. This includes penalties issued by the Secretary of State for Transport for failing to pay a charge at the Dartford- Thurrock River Crossing ('Dart Charge') scheme and by Halton Borough Council at the Mersey Gateway Bridge Crossings scheme.
	Other services include providing resources to support independent adjudicators and their staff, undertaking initiatives to support its local authority members and raising awareness of the objectives of civil enforcement. This includes the promotion of local authority parking and traffic management annual reports through the PACER Awards Scheme, the provision of information on civil enforcement through the PATROL website and taking forward traffic management issues of mutual interest for member authorities, while also taking into account the motorist's perspective, evidenced through the appeals to the Traffic Penalty Tribunal.
Civilian and Military Partnership Board	To support the aims of the Armed Forces Covenant, the Civilian and Military Partnership Board works to enhance the welfare and wellbeing of the Armed Forces community fosters closer working relationships with them. It achieves this aim through the sharing of information and knowledge, accessible to as many individuals and groups as possible.
	Other objectives include:
	 Coordinating services Improving DATA on the Veteran Community Promoting a positive public perception and understanding of the Armed Forces Community

	Commiting to raising awareness and recognition of the Armed Forces Community.
	The board considers key issues affecting the armed forces community across the county and aims to:
	 Provide, and positively encourage all residents and public and non-public organisations to, support all elements of the Armed Forces community. Ensure the armed forces community and their families are not disadvantaged as a result of their service. Work with partners on training and raising the profile of the Armed Forces Covenant to ensure that more people and organisations can offer support to the Armed Forces community and their families. Promote the benefits of employing reservists, ex-service personnel and spouses of those serving.
Co-operation for	
Sustainable Development Board	
Coalhouse Fort Project	The Coalhouse Fort Project has worked to keep the historical and unique location of Coalhouse Fort Park open to the public so an important fortification, like so many others, is not lost.
Coast and Heaths AONB Joint Advisory	The Coast and Heaths AONB Joint Advisory provides a lead on key issues that affect Suffolk Coast and Heaths' future, as well as providing guidance, advice, and information on a range of topics, providing grants, encouraging volunteering, and creating guides to encourage sustainable visiting.
Coast and Heaths AONB Partnership	The Coast & Heaths AONB Partnership is coordinated and supported by the AONB team: Babergh District Council, Community Action Suffolk, Country Land and Business Association, the Crown Estate, Defra, East Suffolk Council, Environment Agency, Essex County Council, Essex and Suffolk Rivers Trust, Forestry England, Historic England, Ipswich Borough Council, Marine Management Organisation, National Farmers' Union, National Trust, Natural England, RSPB, Suffolk Association of Local Councils, Suffolk Coast Acting for Resilience, the Suffolk Coast Ltd, Suffolk County Council, Suffolk Farming & Wildlife Advisory Group, Suffolk Preservation Society, Suffolk Wildlife Trust, and Tendring District Council.
Coastal Renaissance Partnership Board	-
Cobham Vale AONB	-
Joint Committee and Partnership	
Colchester Business	Colbea is a non-profit business support and enterprise agency designed
Enterprise Agency	to help new businesses get off the ground and support businesses to

	 develop into successful ventures. Its sole aim is to see the economic prosperity of the region improved through new business development. Colbea offers: Free confidential business advice from accredited professionals
	for business start-ups, trouble shooting, planning for next stage growth.
	 Business training that will give you the key skills you need to start your business on a firm footing.
	 Business centres providing high specification office space, flexible lease terms and access to a wide range of support services (e.g. fully staffed reception, broadband/phone connection and security).
Colchester Hospital University NHS Foundation Trust: Council of Governors	The Council of Governors represents the interests of the public and employees through its elected governors and its appointed stakeholder governors.
Colemans Farm Quarry Liaison Group	Colemans Farm is a proposed sand and gravel quarry allocated within in County Council's 2014Mineral Plan.
Colne Estuary Partnership	The partnership project between the Environment Agency and Essex Wildlife Trust has involved placing coir rolls in the Colne estuary to act as structures, which allow the sediment in the water to settle in the right place so that the saltmarsh can flourish, in addition to 22 hectares of new intertidal habitat being created.
Committee of the Friends of the Maltings	The Committee of the Friends of the Maltings organises social events and fundraising events to support the Maltings Theatre and Arts Centre, including a programme of live performances, cinema, exhibitions, creative learning and engagement activities, workshops and community events. This is practised to support their goals of creativity and culture for all, in addition to producing exceptional art, theatre, comedy and more to Berwick, and ensuring opportunities for everyone through their community and schools' work.
Community Safety Partnership Steering Group	The Community Safety Partnership Steering Group bring together local partners to formulate and deliver strategies to tackle crime and disorder in their communities. Responsible authorities that make up a Community Safety Partnership are the Police, Fire and Rescue Authority, Local Authorities, Health Partners, and Probation Services. They work on the principle that no single agency can address all drivers of crime and antisocial behaviour, and that effective partnership working is vital to ensuring safer communities.
Conservators of Shenfield Common	It is the priority of the Conservators to safeguard Shenfield Common and improve the woodland area by opening it up and creating a safer environment.
Cooperation for Sustainable Development Board	Aims and Objectives: (1)The Co-operation for Sustainable Development Board will support Local Plan making and delivery for sustainable communities across

	 geographical and administrative boundaries in West Essex, East Hertfordshire and the adjoining London Boroughs. It will do this by identifying and managing spatial planning issues that impact on more than one local planning area within West Essex, East Herts and the adjoining London Boroughs. The Co-operation for Sustainable Development Board ('the Board') is responsible, on behalf of the core member authorities, for identifying the sustainable development issues that impact on more than one local planning area and agreeing how these should be managed (covering the whole local plan cycle from plan-making, through to delivery and monitoring). This may include evidence gathering. It is an advisory body, and any decisions resulting from its advice remain the responsibility of its constituent councils. As part of this process, the Board will review cross boundary issues (strategic planning matters) being progressed through emerging local plans and constituent Local Development Frameworks documents as appropriate, and identify issues which are likely to be vulnerable in the legal tests applied under the Duty to Cooperate. In doing so it will consider the plans of local planning authorities outside the core membership where these are likely to impact upon more than one member authority. (2) The Board will support better integration and alignment of strategic spatial and investment priorities in West Essex, East Herts and adjoining London boroughs, ensuring that there is a clear and defined route through the statutory local planning process, where necessary
	In order to support the economic growth points within the area and investor confidence, recognising the different attributes and contributions made by the individual member councils, the Board will work jointly with the Local Economic Partnerships to understand long term investment priorities and ensure that these are aligned with other public and private sector investment plans.
	Initially the Board will seek to understand work that is already underway which is relevant to the Board's strategic planning role.
County Councils Network	The County Councils Network is the voice of England's counties, representing 20 county councils and 17 unitary authorities. Representing the local authorities in county areas, the network is a cross-party organisation which develops policy, commissions research, and presents evidence-based solutions to issues on behalf of the largest grouping of councils in England.
Crouch Harbour Advisory Committee	The Advisory Committee has a very wide ranging interest in, and influence over the affairs of the harbour: the Act requires that the Harbour Authority 'shallconsult the Advisory Committee on all matters substantially affecting the preservation, protection, regulation, management, maintenance and improvement of the harbour and the navigation thereof, and particularly
	1. any application for the grant of a Works Licence; or

	2. any proposal to impose or vary any rates or charges; or
	any proposal to dredge, lay down moorings in, or change any navigational mark, light or channel of, the harbour.
Crumps Farm Liaison Group	-
Culture Chelmsford	Culture Chelmsford is enabling the power of creativity to transform Chelmsford and improve wellbeing. They are an independent charity working in partnership to develop the city's creative ambition enriching the lives of everyone who lives, works and visits Chelmsford. 3. Culture Chelmsford have launched the first district-wide
	Cultural Strategy for Chelmsford and will work with communities, stakeholders and partners to bring this to life.
Dandbury Lakes County Parks Forum	The Dedham Vale National Landscape and Stour Valley Forum is an annual event where anyone with an interest and passion for conserving and enhancing the Dedham Vale National Landscape & Stour Valley can come together to discuss a range of issues affecting the area.
Dedham Vale & Stour Valley Advisory Committee	The Dedham Vale & Stour Valley Advisory Committee aim to conserve and enhance the area due to its environmental, commercial, agricultural and community interests.
Dedham Vale AONB & Stour Valley Partnership	Please refer to 'Dedham Vale & Stour Valley Advisory Committee'.
Digital Transformation Infrastructure Champion	Digital infrastructure is a vital part of delivering a local authority's vision for the future of its community and can form an important element of both a local digital strategy and a local industrial strategy. It encourages and facilitates the deployment of telecommunications networks to boost economic growth, digital inclusion and deliver a range of societal benefits including the more effective provision of local public services.
	A 'digital champion' provides the leadership and focus required to develop and deliver an effective digital infrastructure strategy.
District and Borough Climate Action Board	-
District Council Network	The District Councils' Network (DCN) is a cross-party network of 167 district and unitary councils providing a single voice for all district services. DCN member councils deliver visible frontline services including waste collection, planning and housing, homelessness prevention, welfare support, environmental health, parks and green spaces, leisure centres, and economic development.
	DCN councils play a unique role in shaping local places to make them more prosperous. They drive local economic growth and the resurgence of local pride that goes with it. They hold vital keys to improving health and wellbeing and reducing pressure on the NHS. They have an unparalleled ability to support local residents who need it most and help prevent the social problems of tomorrow.

District Councils Health	The Health and Wellbeing Board is a group of people from different
and Wellbeing Forum	organisations who work together in partnership to improve the health of people. The vision of Health and Wellbeing Board is where:
	 People are equipped with the right information and tools to make healthy choices for themselves and their families. They make best use of our community assets to create more opportunities that support better health and wellbeing.
	Services work together to respond to local needs informed by evidence of what has the biggest impact on people's lives.
Drapers Farm Sports Club Committee	A leading venue for sports and recreation in Maldon District.
Dunmow Day Management Centre	The Dunmow Day Management centre provides a warm space, social interaction & freshly cooked lunches at moderate prices between 10am & 2pm every Tuesday and Thursday, for the disabled and over 55's. This is funded by rental of the premises to a variety of organisations for their activities with particular emphasis on groups supporting the disabled and the over 55's e.g. Blind & Housebound & Alzheimer's groups.
Dunmow Museum Management Committee	The Dunmow Museum Management Committee is motivated by the idea of promoting the knowledge and social history of the town, preserving the heritage of the small market town especially the 900 year old custom of the 'Dunmow Flitch', and encouraging tourism in the district.
Dunmow Town Strategy Group	-
Earls Colne Airfield Liaison Committee	-
Earls Colne and Halstead Educational Charity	The Charity assists young people up to the age of 25 in any sphere of educational activity, outside of mainstream education, as well as providing support for suitable projects and grant aid to those meeting the Charity's criteria. This includes:
	 Young people qualified by residence or attendance at a school, within the charity's area of benefit. State schools within the charity's area of benefit. Voluntary organisations working with young people resident in the charity's area of benefit.
	There are two types of grant available: Book Grants (normally for students attending higher education establishments) and Project Grants (available to individuals, schools and voluntary organisations operating within the a designated area).
	Recent grants made to individuals have included:
	 Help towards the cost of purchasing a freestyle kayak. Support for attending National Youth Choir courses. Assistance with attending a World Scout Jamboree in Sweden.

	Help towards the cost of voluntary placements in Chang and Sri
	 Help towards the cost of voluntary placements in Ghana and Sri Lanka.
	Start-up funding for the Duke of Edinburgh Award at The Ramsey Academy.
East of England Assembly of Council Leaders	The East of England Regional Assembly is a partnership body bringing together elected councillors from the region's 52 councils and representatives from the private, voluntary and community sectors.
East of England LGA Association	The East of England LGA Associations' core services include programmes of activity in priority areas, support for regional member and officer networks, a range of free events, specific helpdesk and advice services, as well as activity undertaken jointly with Trade Unions in our role as the Regional Employers Organisation.
	• These are aimed at addressing the key challenges and opportunities for local authorities, and are focused on six priority themes: infrastructure and growth, resource management, people and communities, workforce development, employers' services and climate change/
East of England Local Government Network	The East of England Local Government Network seek new opportunities for extending and strengthening the influence of councils to shape national policy. They harness the expertise, experience and resources of their member councils to support the development of new and better ways to meet current and future challenges to service delivery, and provide a strong regional voice to influence negotiations on pay, workforce issues and terms and conditions.
	The services provided by the East of England Local Government Network are aimed at addressing the key challenges and opportunities for local authorities and are focused on six priority themes. Said six priority themes are: infrastructure and growth, resource management, people and communities, workforce development, employers' services, and climate change.
	The core values of this network include: honesty, innovation, advocacy, expertise and partnership.
East Suffolk and North Essex NHS	East Suffolk and North Essex NHS is the new NHS Trust covering all NHS hospitals in Colchester, Ipswich, Clacton, Halstead, Harwich, Felixstowe and Aldeburgh.
East Thurrock Community Association	The East Thurrock Community Association is a non-profit making community centre that caters for all ages of the community.
ECC Local Highways Panel	Local Highway Panels (LHPs) have been set up in all 12 Borough, City or District areas. These panels are responsible for the delivery of road safety casualty reduction schemes as identified through the collision analysis, and locally requested measures. In addition to this, these panels are responsible for making recommendations to Cabinet

	Members and setting priorities for highway schemes in their areas. Potential topics they may make suggestions for include:
	 traffic management improvements
	 tackling congestion
	• safer roads
	 public rights of way improvements
	 cycling schemes
	 passenger transport improvements
	 minor improvement schemes
	Other areas within their remit include discussing and mutually considering Highways expenditure within the District boundaries.
Epping Forest Care and Repair – Management Committee	Disbanded.
Epping Forest College (Board of New City College and Local Advisory Body for the Epping Forest Campus College)	The Epping Forest College focus on teaching vocational courses, providing their students with the right mix of theory and practical learning to enhance their employability skills and career ambitions. They are proud of their modern campus which offers students one of the very best learning environments, with modern classrooms, resources and technology and all focused on helping students progress into their chosen career path or onto further study at university.
Epping Forest Community Transport Board of Trustees	The Epping Forest Community Transport Board of Trustees meets the special transport needs of residents of the Epping Forest District and provides transport for the elderly, the disabled or those who are rurally isolated and unable to access public transport in order for them to live a normal, independent life.
Epping Forest District Local Strategic Partnership	The Epping Forest Local Strategic Partnership (LSP) is a voluntary partnership that brings the public, private and voluntary sector agencies responsible for the provision of services across the District together to improve our quality of life.
	The LSP recognises and responds to the priorities and needs of local people based upon the findings from joint consultation and report annually on progress at the Epping Forest District Community Conference.
Epping Forest Highways Panel (ECC)	Local Highway Panels (LHPs) have been set up in all 12 Borough, City or District areas. These panels are responsible for the delivery of road safety casualty reduction schemes as identified through the collision analysis, and locally requested measures. In addition to this, these panels are responsible for making recommendations to Cabinet Members and setting priorities for highway schemes in their areas. Potential topics they may make suggestions for include:

	 traffic management improvements
	tackling congestion
	• safer roads
	 public rights of way improvements
	 cycling schemes
	 passenger transport improvements
	minor improvement schemes
	Other areas within their remit include discussing and mutually considering Highways expenditure within the District boundaries.
Epping Forest Housing Aid Committee	The Epping Forest Housing Aid Committee's aim is to alleviate poverty by helping the homeless to obtain accommodation within the area of Epping Forest District Council by operating a Rent Deposit Guarantee Scheme.
Epping Forest Local Liaison Group	The Epping Forest Local Liaison Group has been established by the City of London Corporation, as a means of improving understanding between the Council and the Corporation with regard to the importance and continuing management of Epping Forest.
Epping Town Centre Partnership	The Epping Town Centre Partnership is a voluntary organisation set up to support the vitality and viability of Epping town for the benefit of residents, visitors and the businesses operating within the area. They are also dedicated to providing a wealth of information for shoppers, residents, visitors, retailers and businesses about Epping town centre.
	Like all town partnerships, Epping TP brings together traders, businesses and key stakeholders with an interest in the town centre to address various issues affecting the centre and its businesses with the aim to improve and promote the area.
	Through the engagement with local businesses and stakeholders, Epping TP's aim is to deliver effective and worthwhile projects that seek to promote Epping town to residents, visitors and businesses as a location of choice; support and communicate with traders to ensure a prosperous and well-connected business community and provide a voice to encourage positive and lasting changes with regards to town centre policies and development.
Essex Child and Family Wellbeing Advisory Board	The Essex Child and Family Wellbeing Advisory Board is a key component of the government's commitment to:
boaru	 Give every child the best start in life Improve outcomes for all children, but particularly the most vulnerable members of the community Provide opportunities and support for parents Develop stronger and safer communities

	 The main aim of an Advisory Board is to work with Child and Family Hub staff and partners to advise and make recommendations about the development and running of the Family Hub on the following areas: Maintain focus on improving outcomes and closing the gap for all children and young people. To provide Support and challenge to provider agencies working in the Family Hubs Engagement of local families and communities in planning and decision making – Family voice Provide Targeted support for issues identified in local action plans Promotion of equality through access to Family Hubs for all members of society Promote awareness of the Essex Child and Family Wellbeing Service and support with the development of an effective communication plan Ensure there is consistent, accessible and up to date information, advice and guidance for parents. Facilitate and encourage integrated working Contribute towards the development of a local action plan and support with it's implementation
	 Actively participate in Ofsted and/or CQC inspections
	Facilitate joint working with Local Children's Partnership Boards
Essex Civilian Military Partnership Board and Armed Forces	The Essex Civilian Military Partnership Board offers strategic direction to local responses to the county's shared community covenant commitments. has been established to further cement the commitment made to support and improve the lives of Armed Forces personnel in Essex and their families. will oversee progress of joint civilian and military community projects to ensure that pledges outlined in the Covenant are met.
	The Board is made up of representatives from the armed forces, veterans' charities, Essex councils, and a range of public sector bodies.
	The Civilian Military Partnership is currently engaged in generating a comprehensive programme of work that will focus on:
	 health and wellbeing economy and skills safer and stronger communities education, children and young People environment and infrastructure
Essex Coastal Forum	The Essex Coastal Forum was established to ensure the incorporation of the Essex and South Suffolk Shoreline Management Plan and others into a wider coastal agenda.
	The Forum includes coastal local authorities, government agencies and key stakeholders that meet three times a year to consider and discuss a wide range of coastal projects and initiatives.

Essex Community Foundation	 The Essex Community Foundation provide grants to charities and voluntary organisations in Essex. They practise this by working with individuals, families, businesses and charitable trusts, helping them to find and fund local groups that are tackling the issues they care about most.
Essex Councils Climate Forum	-
Essex Countywide Traveller Unit	The Essex Countywide Traveller Unit (ECTU) is a partnership of Essex County Council, local councils, Essex Fire and Rescue Service and Essex Police. It was formed to recognise:
	 Inequalities suffered by the Gypsy/Traveller communities with regards to health, education and general access to key services. Highly vulnerable, but difficult to access group with regards to Fire safety. Inconsistencies/duplication of resource in the management of unauthorised encampments across Essex, whilst providing immediate and long-term savings in terms of impact on services, costs, and future prosperity.
	Together, ECTU support Gypsies and Travellers to access services, including:
	 Improvement of the health outcomes of Gypsies and Travellers in Essex and raising awareness. Improvement of the educational attainment of young people from the Gypsy and Traveller community and improvement of attendance at school in line with the general population. Ensuring that all services are delivered in a way that is accessible to members of the Gypsy and Traveller community. Improvement of the engagement of the Gypsy and Traveller community with agencies and service providers. Strengthening links/understanding between Gypsy and Travellers and "blue light"/emergency services. Improvement of safety awareness/practice. Encouragement of reporting hate crime Reducing impact of Unauthorised encampments through fair, consistent and firm approach.
	They manage unauthorised encampments on ECTU Partner land, and the 12 local authority sites for Gypsies and Travellers.
Essex Flood Partnership Board	The Essex Flood Partnership Board has been created to bring together all key stakeholders so that they may contribute to a strategic overview of matters surrounding flooding in Essex. This makes sure that all members of the board agree a consistent and co-ordinated approach with regard to flood risk management. The board meets quarterly and continues to contribute to key decisions on projects, strategies funding and communications.

Essex Health Overview and Scrutiny Committee	The Essex Health Overview and Scrutiny Committee discharge the functions conferred on the Council by statute to review and scrutinise, and receive referrals in connection with, any matter relating to the planning, provision and operation of the health service in its area and such other matters.
Essex Heritage Trust	The Essex Heritage Trust's activities include helping safeguard or preserve for the benefit of the public such land, buildings, objects or records that may be illustrative of, or significant to, the history of the County of Essex which enhance an understanding of the characteristics and traditions of the County. It provides encouragement and help towards saving the county's rich and diverse heritage and to make it accessible for the benefit and enjoyment of the people of Essex and to the many visitors who come to the county.
Essex Housing Policy Portfolio	The purpose of the Allocations Policy is to target the available supply of social housing so that the most vulnerable residents in the borough are protected and help goes to those most in need of it, including those working households on lower incomes.
	This policy is designed to ensure consistency and fairness in the allocation of housing, to ensure the lettings process is clear, transparent and accessible to all and to ensure that housing applicants are able to make informed decisions about their housing, including considering alternative housing options (such as low cost home ownership).
	The key aims and objectives of this policy are to:
	• Ensure those in housing need are given preference for housing, in accordance with the Housing Act 1996, the Homelessness Act 2002, the Localism Act 2011, Homelessness Reduction Act 2017 and the relevant Codes of Guidance.
	• Allow the Council to better manage its Housing Register and make the best use of its housing stock to meet local needs, local circumstances including to help promote safe, balanced and sustainable communities.
	• Encourage work and mobility.
	• Consider appropriate priority for tenants who want to downsize, thereby releasing larger accommodation.
	• Contribute to the prevention of homelessness.
	• Ensure all sectors of the community have equal opportunity for a decent home.
	• Ensure that the process of applying for a home is open, fair, transparent and easily understood.
	• Contribute to the reduction of the number of voids occurring and to the length of time properties remain empty.
	• Recognise and address the housing and support needs of vulnerable people. • Collect data on housing need as reflected in the housing register to inform central government and other statistical returns.

	Prevent housing register fraud.
Essex Inspires	Essex Inspires is a joint partnership strategy focused on ensuring a coordinated approach to the future delivery and commissioning of CEIAG. Creating a multi-agency partnership group to map the current guidance landscape.
Essex Leaders and Chief Executives Group	-
Essex Local Government Association	-
Essex Partnership for	Targets associated with the objectives:
Flood Management	All partner organisations are aware of their responsibilities and have committed necessary resources to their role in managing flood risk.
	An Essex Local Flood Risk Strategy, which follows on from the Preliminary Flood Risk Assessment and fits with the national strategy and Environment Agency plans for fluvial and coastal flooding is approved and implemented.
	Areas of high risk have been identified and Surface Water Management Plans initiated.
	Objectives of the partnership:
	1) To provide a co-ordinated approach to flood risk management within the county of Essex.
	2) To develop public communications strategies on issues concerning flooding.
	3) To review and agree the implications of the Flood and Water Management Act 2010 and Flood Risk Regulations 2009 for the partner members.
	4) To collectively lobby central government to ensure that the resources required to meet new obligations are provided.
	5) To scrutinise the development and implementation of the Local Flood Risk Strategy and ensure all members meet their responsibilities.
	6) To approve any reprioritisation of work or reallocation of resources necessary to ensure milestones are achieved and risks managed effectively.
	7) To scrutinise issues and resolve problems brought to it by groups that report to the partnership.
	8) To approve relevant policy and guidance produced by the Lead Local Flood Authority.
Essex Partnership University NHS Foundation	Essex Partnership University NHS Foundation Trust (EPUT) was formed on 1 April 2017 following the merger of North Essex Partnership University

	NHS Foundation Trust (NEP) and South Essex Partnership University NHS Foundation Trust (SEPT).
	Since then, EPUT has grown from strength to strength, providing many community health, mental health and learning disability services to support more than 3.2 million people living across Luton and Bedfordshire, Essex and Suffolk.
	Their vision:
	"To be the leading health and wellbeing service in the provision of mental health and community care".
	Their purpose:
	"We care for people every day. What we do together, matters".
	Their values:
	- They care
	- They learn
	- They empower
	Their strategic objectives:
	 They will deliver safe, high quality integrated care services. They will enable each other to be the best that we can. They will work together with their partners to make our services better. They will help their communities to thrive.
Essex Pension Fund Advisory Board	The role of the board is to assist the Essex Pension Fund comply with all the legislative requirements to ensure the scheme is being effectively and efficiently governed and managed. In addition, it aims to act as a "critical friend" to the Pension Strategy Board (PSB) and Investment Steering Committee (ISC) through providing feedback on the Fund's activities at quarterly meetings.
Essex Planning	-
Member Group Essex Planning Policy	-
Portfolio and Chairman's Group	
Essex Police, Fire and	The Panel has a number of functions. These are:
Crime Panel	 Scrutiny of the Police and Crime Plan and Fire and Rescue Plan
	 Scrutiny of the Annual Report for the police and the Fire and Rescue Statement

	 Scrutiny of the appointment and dismissal of the Chief Constable and Chief Fire Officer
	• Scrutiny of the appointment of the OPFCC Chief Executive, OPFCC Chief Financial Officer, Deputy PFCC and Essex County Fire and Rescue Service Chief Financial Officer.
	 to review the fire and rescue precept and policing precept proposed by the PFCC with the power of veto
	deal with non criminal complaints against the DPFCC and PFCC
Essex Rural Partnership	The Essex Rural Partnership brings together key organisations in Essex to consider, debate and act on major issues affecting the rural parts of the county.
	Our vision is for 'A county which engages, values and respects its rural environment; and where rural communities fully contribute to and benefit from a healthy, prosperous and connected Essex'.
Essex Sensory Pathway: Strategic Partnership Group	The Essex Sensory Pathway: Strategic Partnership Group is an informal partnership of organisations delivering services on behalf of Essex County Council.
	The purpose of the group is to ensure the fulfilment, delivery and implementation of the Vision for Sensory Services, which outlines:
	Essex is a sensory friendly county where it is aimed that people with sensory impairments have their needs identified early and lead their lives with the same opportunities and aspirations as other citizens, can fully access and participate in their local communities, have the same access and information as other citizens to all public services, including; health, housing, employment, education, leisure and transport.
	Other aims of the group are to raise awareness about sensory impairments, coproduce local services and solutions and to ensure referral pathways between organisations are streamlined and effective.
Essex Waste Partnership Board	The aim of the Essex Waste Partnership is to work together to create, promote or support campaigns that avoid or reduces waste, improve or maximises recycling and composting and minimise the environmental impacts of managing, treating and disposing of waste in Essex.
Essex Water Safety	-
Liaison Committee EU Exit Member Lead	
Family Hub Advisory Board, Braintree District	Braintree Central Family Hub is a warm and friendly centre for families. They welcome children, young people and their families and provide

	access to support and services to help children and families achieve the best start in life.
	Their wide range of services include children's development reviews, weekly play sessions, courses to support parents/ carers and much more!
	They want parents and carers to have access to services and networks which will empower and help them support their family.
Family Hub Advisory Board, Chelmsford District	Please refer to 'Family Hub Advisory Board, Braintree District'.
Family Hub Advisory Board, Maldon District	Please refer to 'Family Hub Advisory Board, Braintree District'.
Fawbert & Barnard Educational Foundation	Fawbert & Barnard Educational Foundation welcome bursary applications from individuals between the ages of 16-25 who either live/have lived or attend/have attended a school within a 3-mile radius of Gt. St.Mary's Church, Sawbridgeworth.
Feering and Kelvedon Local History Museum	As well as curated displays spread across the one large and two smaller rooms, the museum contains a wide selection of photographs and artefacts reflecting life in our two villages since Neolithic times. They also have extensive local archives that visitors are welcome to refer to under supervision.
Fields in Trust	Fields in Trust champions and supports our parks and green spaces by protecting them for people to enjoy in perpetuity. From sports pitches to children's playgrounds, nature reserves and country parks, they safeguard green spaces forever and encourage community use and enjoyment. Their work helps improve health and quality of life by securing access to green space for sport, play and informal recreation both now and in the future.
First Site	Firstsite is both a gallery and community hub - showcasing a wide variety of impressive artworks from internationally recognised artists to more locally relevant exhibitions. It has an in-house cinema, cafe, and shop as well as meeting room and other spaces for hire. Alongside the artwork you will often find special events engaging the local community from drop-in art sessions to full blown festivals.
Fitch and Mott Trust	The Fitch and Mott Trust aim to provide education/training for religious activities.
Fostering Panel - Mid	The Fostering Panel promotes safe, secure and stable placements. The Fostering Panel monitors the range and type of foster carers available to the local authority in comparison with the needs of children, and plays a key role in the improvement of standards within the fostering service. As part of this function, the Panel oversees the conduct of assessments and annual reviews of approved foster carers, advises on any relevant matters in relation to the Fostering Service and makes recommendations to Children's Services about quality issues and performance standards.
Fostering Panel - North	Please refer to 'Fostering Panel – Mid'.
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Fostering Panel - South	Please refer to 'Fostering Panel – Mid'.
Fostering Panel - West	Please refer to 'Fostering Panel – Mid'.
Friends of Bocking Windmill	Bocking Windmill is a listed ancient monument.
Friends of Bridge End Gardens	The Friends of Bridge End Gardens support in practical ways restoration, preservation, ongoing maintenance & further development of Bridge End Gardens, encouraging public knowledge, use and enjoyment of The Gardens amenity.
Friends of Halstead Public Gardens	Halstead Public Gardens is the quintessentially Victorian garden, complete with a bandstand and beautifully maintained flower beds.
Gallerywood Heritage Centre	The Gallerywood Heritage Centre is an archive and exhibition of local history artefacts, photographs, maps and documents, and a source of rooms to be hired out to local societies and clubs and fund raising events for the Charity.
	The property, the trust fund and its income shall be applied for the benefit of the inhabitants of Galleywood and the surrounding areas in a common effort to advance education, in particular in the heritage of the local area. In addition, the Gallerywood Heritage Centre is motivated by its desire to provide facilities in the interest of social welfare for the recreation and leisure time occupation with the object of improving the conditions of life for the said inhabitants.
Garden Settlements Steering Group	The key purpose of the Garden Settlements Steering Group is to provide overall direction in respect of the project and setting up an appropriate delivery structure for those Garden Communities the partners decide to progress with, subject to the plan-making process.
	Decisions of their include:
	 Recommends the format of the potential delivery structure that may be set up in respect of defined Garden Settlements to the appropriate decision making bodies within the respective councils
	- Recommends the format of a long term stewardship structure that may be set up in respect of defined Garden Settlements to the appropriate decision making bodies within the respective councils
	 Recommends longer term governance, monitoring and scrutiny arrangements within the councils in relation to any delivery vehicle arrangement proposed to the appropriate decision making bodies within the respective councils
	- Complies with all relevant statutory or administrative requirements relating to due diligence and the use of public funds in relation to the garden settlements projec
Gosling Education Foundation	The Gosling Foundation is a private grant-making foundation which funds organisations that provide educational opportunities and support. They provide funding for special needs schools and colleges to help their

	students transition to higher education, and are keen to fund projects that keep young people engaged with education or vocational training, or help them back into education.
	For example, they have funded projects that:
	 Improve the facilities at special educational schools. Support young people at risk of exclusion from education. Provide vocational support to help young people train or retrain for jobs. Reach people in new ways, for example moving services online. Deliver structured programmes to help students with special needs to transition into independent living.
Grange Farm Centre Trust	Grange Farm Centre is a 90-acre community facility and charity located in Chigwell, Essex. This facility is found to be an ideal setting for sporting, recreational and educational pursuits. The four top-quality football pitches are in high demand, the Pelican Playground is extremely popular with local parents and children, whilst walkers and wildlife enthusiasts come from all across Essex to explore the Roding Valley Nature Reserve.
	The primary object of the charity is to provide or to assist in the provision of facilities for recreation and leisure-time occupation for the benefit of the inhabitants of the London Metropolitan Police District and the District of Epping Forest, Essex.
Great and Little Leighs Educational Charity	Great and Little Leighs Educational Charity permit grants to young people under the age of 25 years living within Great and Little Leighs for further education and training, in addition to local schools and voluntary organisations working with young people in the area. In relation to the first group of permitted people, those eligible are sixth form students, students at university or college (full or part-time), and those at work undertaking an apprenticeship or other vocational training. Grants are given towards the cost of text books, equipment, tools, materials and specialist clothing.
Great Holland Village Hall Management Committee	The Great Holland Village Hall Management Committee lead maintenance and management of the Village Hall for the use of the inhabitants of the Parish of Great Holland for meetings, lectures. classes and other forms of recreation and leisure-time activities.
Great Notley Country Park Joint Governance	It has a huge range of habitats including amenity grassland, meadow areas, lakes, ponds, an extensive ditch network and hedgerows. It also contains a huge adventure play area and sports facilities.
Great Parndon Community Association Board	The Great Parndon Community Association Board have a very diverse programme of groups and operation from our venues including some of the following: keep fit and self defence classes, badminton, short mat bowls, craft classes, mixed ability sports, bingo, stroke support groups, football, archery, homeless support groups, dog training, careers support groups, pre-schools and full day care nursery's. They also have two social

	clubs offering a full range of bar related activities, and four function venue facilities.
	The Great Parndon Community Centre's are situated in areas of high deprivation and unemployment and the primary aims of the Association are to:
	• Improve the quality of life for the residents of Harlow.
	• Provide buildings and facilities, services and resources that will support the area and individuals.
	• Develop a community spirit & responsibility by encouraging local people to participate in the manage Centres.
	Identify the needs of the area and devise ways in which the Association can respond to those needs.
Groundwork Trust	Groundwork takes practical action to create a fair and green future in which people, places, and nature thrive.
	We support local communities and businesses to build capacity and resilience as this is vital to those facing multiple challenges, those aiming to achieve a just transition to net-zero and help nature recover in a way that reduces inequality and leads to better work and healthier, happier lives. What this means in practice is: helping people get jobs and supporting the growth of the green economy; reducing the waste of energy, food and water; creating and maintaining biodiverse, accessible green spaces; supporting businesses to be more successful and responsible; and empowering communities to take action to improve their health and wellbeing and the local and global environment.
	The way we work:
	 connects people with each other, with opportunity and with nature
	 builds knowledge and confidence so that people feel more in control of their future
	 delivers social, economic and environmental outcomes in an integrated way. Our vision is of a society of sustainable communities which are vibrant, healthy and safe, which respect the local and global environment and where individuals and enterprise prosper.
Halstead in Bloom	Halstead in Bloom work with the aim of clearing, cleaning and
Partnership	brightening Halstead for the benefit of residents, those who work in the Town and our many visitors, including Halstead Public Gardens.
Hamford Water Management Committee	Hamford Water Management Committee has provided a working forum for over twenty years for the diverse mix of interested parties that own, use and control the Backwaters.
Harlow and Gilston Garden Town Board	East Hertfordshire, Epping Forest and Harlow District Councils are working together with Hertfordshire and Essex County Councils to

	ensure plans for the Garden Town provide a fantastic quality of life for existing and future residents.
	In total, 16,000 new homes will be delivered by 2033, with a further 7,000 planned for the Gilston area to be built from 2033 onwards.
	The purpose of the Board is:
	 to provide strategic leadership and oversight to the Garden Town project to set and steer the project's direction and to monitor progress to review the project's direction and objectives on an annual basis to have responsibility and authority for the overall delivery of the project through the project workstreams to ensure there is effective community and stakeholder engagement in accordance with the consultation framework to resolve issues and enable progress to be made to agree proposals and make the decisions needed to progress the project to make recommendations through the formal decision-making process of the various organisations represented on the Board to ensure that appropriate resources are in place to deliver against the plan, programme and priorities. It is also to co- ordinate the public-sector contribution to the delivery of key elements of the programme including the use of available GT capacity, or other relevant funding.
Harlow Art Trust	Harlow Art Trust is a registered charity founded in 1953 to commission and care for sculpture in Harlow. The Trust has run the Gibberd Gallery since 2011 after taking it over from Harlow Council.
Harlow College of Further Education	Harlow College is a Further Education college on the West Essex/East Herts border offering vocational courses, A Levels, Apprenticeships and Higher Education. They put their students at the heart of everything they do. Their goal is to make college life and learning an enjoyable and engaging experience, so staff work hard to motivate and inspire students. Over the years they have built a supportive and inspiring ethos which we aim to pass onto every student who studies at Harlow College.
Harlow Homelessness Prevention Partnership	-
Harlow Occupational Health Service	Harlow Occupational Health Service is a charity dedicated to providing independent occupational health advice and services to both large and small organisations in Harlow and within a 50 mile radius. They have provided advice and services to companies and their employees in Harlow, Herts, London and Essex since 1955, and work with businesses to help them keep their workforce healthy, avoid workplace injury and as a result reduce work related sickness absence.

	They offer a range of services, including health screening and surveillance, which are designed to help businesses ensure that have a health work force that is motivated, high performing and is not subjected to health risk causing absence, breach of legislation or compensation claim.
	HOHS aims to provide occupational health services that are good value for money and which deliver measurable health improvements in workplaces.
Harlow Recreation Trust Fund - Advisory Panel	The Harlow Recreation Trust is established to promote the benefit of the inhabitants of Harlow and it's neighbourhood in the counties of Essex and Hertfordshire by providing or assisting in the provision of facilities for recreation or other leisure time occupation in the interests of the social welfare with the object of improving the conditions of life for the said in habitants.
Harlow Stansted Gateway Transportation Board	-
Harlow Strategic Partnership for Educational Attainment	The Harlow Strategic Partnership for Educational Attainment has representatives from Harlow Council, Essex County Council, Anglia Ruskin University, Harlow College, Harlow Schools, through the Harlow Education Consortium, and the voluntary sector in Harlow. The Partnership seeks to support improvements in educational attainment working with schools, parents and students.
Harwich and District Community Association	Harwich and District Community Association provide premises to meet and greet, meetings, courses & dinner clubs at affordable prices.
Harwich Chamber of Trade Commerce	The Harwich Chamber is a dynamic membership organization dedicated to ensuring the economic vitality of its member businesses and the Harwich community.
	They represent over 420 members from the arts, accommodations, attractions, banks and financial establishments, funeral homes, realtors, restaurants, shops, non profits, organisations and so much more. They're advocates, partners and support systems to help promote businesses and organisations. They continually do this by creating new and innovative partnerships with the business community and town so they can foster and support a climate in which the quality and heritage of the town of Harwich and Cape Cod are preserved.
	They provide information from their members in the Harwich Chamber Information Centre such as community events, service needs provided by a variety of local organisations, information on housing and employment, and promote their community 7 days a week, 24 hours a day. From their education, medical, small business, industry and government, each have their independent goals they work to succeed at reaching. The Harwich Chamber ten collaborations with each one to move forward to succeed for the future of the community we call home.

The Harwich Coastal Community Team is a local partnership consisting of the local authority and a range of people and business interests from a coastal community who have an understanding of the issues facing that area and can develop an effective forward strategy for that place. The Team includes a range of local stakeholders and have broad support.
Some of the areas of focus of Coastal Community Teams include:
 Enhancing the attractiveness and accessibility of public areas Providing increased community facilities Promoting the visitor economy Encouraging sustainable uses of heritage/cultural assets Creating links to support the growth and performance of the retail sector
-
Harwich Haven Authority Liaison Committee provide services to five
port operators in the Haven. Almost 40% of all UK containerised goods
arrive via Haven ports and our role is critical to maintain this important
trade gateway. They are responsible for maintaining the navigation
channel into Harwich Harbour and the safety of navigation of all
users. Their Pilotage, Vessel Traffic Services and supporting marine
services work to keep the Haven flowing night and day.
As a designated trust port, they are not driven by profit. Instead, they're accountable to
their stakeholders who benefit from a safe, sustainable environment.
They make every effort to engage, and collaborate, with stakeholders to
better understand their needs and requirements. From yacht clubs and community groups, to ports and shipping companies, they welcome
stakeholder feedback, which they use to inform their planning and improve services.

Harwich International Port Local Authority Liaison Committee	-
Hatfield Forest National Trust Local Committee	Hatfield Forest is a much-loved place protected for its beauty, nature and wildlife. It is one of the last remaining intact Royal medieval hunting forests in Europe.
Headley Common Trustees	The Headley Common aim to maintain and enhance Headley Common for public use.
	The Headley Common Trustees are responsible for controlling the work, management and administration of the charity on behalf of its beneficiaries. The trustees are also responsible for keeping this list up to date and can do this by updating their details as they happen through the online service. Generally trustees are treasurer, chair, board member etc.
Health and Safety Committee	The Health and Safety Committee aim to cultivate a healthier work environment for staff to address safety concerns. These committees develop various resources such as assessments to gauge workplace safety and ensure that staff work in a way that doesn't jeopardise their health.
Health and Wellbeing Board	Health and wellbeing boards were established under the Health and Social Care Act 2012 to act as a forum in which key leaders from the local health and care system could work together to improve the health and wellbeing of their local population.
	They are a formal committee of the local authority charged with promoting greater integration and partnership between bodies from the NHS, public health and local government. They have a statutory duty, with clinical commissioning groups (CCGs), to produce a joint strategic needs assessment and a joint health and wellbeing strategy for their local population.
Heritage Champion	A Heritage Champion is normally a local councillor who has been nominated by their authority to support, protect and promote all aspects of the historic environment in their area, as part of 'Historic England'.
	At a strategic level, Champions can make sure that local plans and strategies capture the contribution that the local historic environment can make to the success of an area.
	More specifically, you can:
	 Help local authorities manage the historic environment of their area
	 Promote heritage within your local authority, generating enthusiasm for and awareness of the importance of the local historic environment
	Help ensure that commitment to the proper care of the historic environment is embedded in all relevant activities

	and plans of the local authority; for example, helping to ensure good quality planning decisions are made
	Support your authority's local historic environment services (both archaeological and historic buildings conservation officers). Influence and communicate with others to ensure benefits for the historic environment
Herongate Village Hall Management Committee	Herongate Village Hall (176 Brentwood Road) is situated adjacent to the A128 in Herongate opposite the Green Man Public House in the south of the Borough and 100 metres northeast of the junction of Billericay Road and the A128 Brentwood Road. The building was previously known as St Andrews Church Hall and sits within the Herongate Conservation area although the building is not listed.
Hertfordshire and West Essex Integrated Care Partnership	The Hertfordshire and West Essex Integrated Care System, (ICS) a joint committee, established by the Integrated Care Board, Essex County Council and Hertfordshire County Council, to help improve health and care in Hertfordshire and west Essex to just over 1.6 million people living in Hertfordshire and Essex, in 13 district and borough council areas. The committee oversees a wide range of organisations, committed to a shared vision of working together to improve the health and wellbeing of the people who live in our area.
	Their priorities are to: give every child the best start in life, support their communities and places to be healthy and sustainable, support their residents to maintain healthy lifestyles, enable their residents to age well and support people living with dementia, improve support to people and families living with life-long conditions, long term health conditions and physical disabilities, and improve their residents' mental health and outcomes for those with learning disabilities and autism.
Historic England Heritage Champion	Historic England Heritage Champion are the public body that helps people care for, enjoy and celebrate England's spectacular historic environment.
	They protect, champion and save the places that define who we are and where we've come from as a nation. They care passionately about the stories they tell, the ideas they represent and the people who live, work and play among them.
	Working with communities and specialists they share their passion, knowledge and skills to inspire interest, care and conservation, so everyone can keep enjoying and looking after the history that surrounds us all.
Hockley Community Centre Association	Hockley Community Centre and Sports & Social bar offers hall rental and recreation facilities for the families of Hockley and surrounding areas.
Howard Memorial Trust	The charity responds to appeals from various aid organisations who operate in this country and worldwide. It also funds outings for residents

	in care homes and nursing homes as well as assisting to finance the shortfall in the finances of these organisations.
Hutton Charities	-
IAA Member Working Group	The IAA Member Group provides powerful venues for members with shared interests to discuss common challenges and form relationships with their professional peers.
	Just as important, the IAA's policies and advocacy efforts are developed in partnership with their members, working through the groups detailed on this page. Member involvement is crucial to achieving the IAA's mission.
Impulse Leisure	Impulse Leisure is a non-profit distributing organisation (NPDO), a charitable company providing leisure and recreation facilities to the local community.
	Impulse Leisure, the parent company, manages Adur Community Leisure (ACL) and Thurrock Community Leisure (TCL). Their Clubs include Belhus Park, Blackshots, Corringham, Lancing Manor, Southwick, Wadurs Pool and Chanctonbury offering affordable first class fitness for the whole family.
	Thier wide range of health, fitness and leisure facilities includes Swimming Pools, Fitness Suites, Group Exercise Studios, Racket Sports, Outdoor Pitches & Courts, Kinesis Studio, Health & Beauty, Sauna, Steam Rooms and Sunbeds. Creches and Childminding Facilities. 18 Hole Golf Course & Country Club at Belhus Park with Driving Range and Golf Shop, Bar, Function Room and Cafè. Their Civic Hall entertainment venue hosts music concerts, shows & events and is available for private hire including weddings. They also have function/ conference rooms together with a full bars & catering service available at a number of our sites.
	Impulse Leisure's facilities are available for use by the entire community.
	There are approximately 426 staff across all the facilities.
	ACL and TCL each have a Board of Trustees (Volunteer Directors) who steer Impulse Leisure in pursuit of our Mission and make sure they comply with the rules of operation that govern charitable companies.
Joint Advisory Committee	An area as large and varied as the Kent Downs relies on many stakeholders who have a role in managing the landscape, supporting local business and communities and enabling quiet recreation. The Joint Advisory Committee plays a pivotal role in helping realise the strategic vision for the Kent Downs National Landscape and oversee the Management Plan.
Jubilee Training and Welfare Centre Trust	Jubilee Training and Welfare Centre Trust is a charity that aims to build strong healthy communities by promoting the fitness and wellbeing of

	 the individuals within them. The Trust operates four health, fitness and sports centres in Covent Garden, Hampstead, Southwark and Westminster and also manages outreach community programmes such as dance classes for older people and healthy eating education programmes for obese children. Other facilities include: wearable technology to track and motivate "active moves" throughout the school day sport coaches at lunchtime and after school for activities the children voted on training to upskill teachers on making the school day more active free summer camps and after school clubs in partnership with Camden Active Spaces They provide meeting facilities for the community including, St John Ambulance , Youth activities &U3A art group and indoor games.
KEGS Foundation Governors	The Historic Foundation refers to that body which fulfils the duty of Trustees in perpetuity of the Charter granted in 1551 by King Edward VI to Sir William Petre, Sir Walter Mildmay and others to operate a School at Chelmsford, and thereby owns the rights and title of the free "Grammar School of King Edward VI" at Chelmsford. This is now vested in the Foundation Governors (Historic) of King Edward VI's School at Chelmsford a registered Charity number 310861.
	The Foundation Governors are responsible for assets which pre-date the school's incorporation as a state school and some acquired independently since. These include investments, land (the whole Broomfield Road site and the Bedford Playing Fields (opened in 1977)) and buildings. All the buildings on both sites are owned by the Foundation who played a significant part in supporting the new buildings acquired through the 450th anniversary appeal (viz the Music School and the Learning Development Centre), the Darwin Centre (2009), the extension to the Learning Development Centre (2011) and the Art Block (2014).
	Some benefactions acquired down the generations assist in providing a variety of awards to pupils to promote further study, travel projects including bursaries; reward excellence including an annual essay prize or public service. The Foundation also has a Bursary scheme, administered by a small Bursary sub-committee, that can award sums from £150 up to a maximum of £500 to assist students to finance their participation in educational trips organised by the School.
Kent and Essex Inshore Fisheries and Conservation Authority	The creation of K&EIFCA provides an opportunity for local people to engage in the management of fisheries resources and the marine environment within their district, and it is hoped that their new organisation will help lead the way in creating and implementing locally and nationally recognised successful marine management.
King Edward VI School at Chelmsford	KEGS is one of England's leading state grammar schools. Its reputation is built on sustained outstanding examination results, an ethos of equality and openness to students of all social and ethnic backgrounds who are admitted, and a deep concern to support young people in developing their personal talents and interests and in learning to work with others. It

	mixes a traditional emphasis on courtesy, personal conduct and respect for others, with a modern interest in the latest educational research.
Lee Valley Regional Park Authority	Lee Valley Regional Park Authority is responsible for the 26 mile long, 10,000 acre park with its huge variety of award winning green spaces, world class sports venues and ecologically vital wildlife havens. Their approach is to be community focused and commercially driven, to work with partners to produce a unique combination of activities, sights and experiences.
Leisure Centre Liaison Group - Epping Sports Centre	The Leisure Centre Liaison group offer vibrant and attractive spaces which encourage communities to play sport, socialise and engage in physical activity. Some of said facilities include: swimming facilities, top class gyms, workout spaces, squash spaces and sports hall. They even have libraries, banks, GP surgeries and pottery courses operating from their sites, in addition to offering spaces for clubs, charities, and societies.
	The Leisure Centre Liaison Group centre aims to enlighten their community about the benefits of a healthy lifestyle in collaboration with local authorities, customers and partners both within our thriving community hubs and out in the wider community.
	By understanding the needs of the community, they aim to create behavioural changes which improve the physical and mental wellbeing of individuals and social wellbeing of the collective.
Leisure Centre Liaison Group - Loughton Leisure Centre	Please refer to 'Leisure Centre Liaison Group – Epping Sports Centre'.
Leisure Centre Liaison Group - Ongar Leisure Centre	Please refer to 'Leisure Centre Liaison Group – Epping Sports Centre'.
Leisure Centre Liaison Group - Waltham Abbey Swimming Pool	Please refer to 'Leisure Centre Liaison Group – Epping Sports Centre'.
Leisure Centre Management Contract Partnership Board	-
LGA Coastal Special Interest Group	The LGA Coastal SIG champions the collective interests of coastal, estuarine and maritime communities by increasing awareness and debate on environmental, economic and social issues at all levels in relation to the coast.
LGA Educational	-
LGA Executive Board	The LGA Executive Advisory Board plays a coordinating role, providing strategic direction to the association's work through the business planning process. It advises the LGA Board and holds the policy Boards to account. In particular it is responsible for:

	 Ensuring that the LGA is focused on councils and councillors and maintaining strong links to the wider membership. Setting the strategic direction and priorities for the LGA, taking into account the best use of resources, and ensuring overall delivery in a coordinated manner. Determining LGA policy as appropriate for cross-cutting policy issues e.g. local democracy.
LGA Resources Board	The LGA's Resources Board shapes and develops the Association's policies and programmes in line with the LGA priorities in relation to: Local Government Finance; Strategic Finance; Welfare Reform; and Workforce issues.
Livewell Partnership Group	Livewell is a campaign shared across all thirteen local authorities in Essex. They are committed to working together and with local agencies to help improve the health and wellbeing of all their residents.
Local Area Highways Panel	Local Highway Panels (LHPs) have been set up in all 12 Borough, City or District areas. These panels are responsible for the delivery of road safety casualty reduction schemes as identified through the collision analysis, and locally requested measures. In addition to this, these panels are responsible for making recommendations to Cabinet Members and setting priorities for highway schemes in their areas. Potential topics they may make suggestions for include: • traffic management improvements • tackling congestion • safer roads • public rights of way improvements • cycling schemes • passenger transport improvements • minor improvement schemes Other areas within their remit include discussing and mutually considering Highways expenditure within the District boundaries.
Local Children's Partnership Board - Mid Essex	-
Local Children's Partnership Board - North East Essex	-
Local Children's Partnership Board - South Essex	-
Local Children's Partnership Board - West Essex	-

Local Councils' Liaison Committee	-
Local Development Plan Task Force	The aim of the Local Development Task Force is to o discuss and make recommendations in relation to the development and implementation of the Local Development Plan (LDP).
	The Task Force will undertake all but not exclusively the following activities:
	1. To keep under review progress in preparing the Local Plan
	2. Receive updates on Government policy changes and priorities insofar as they might impact on the preparation of the Local Plan
	3. Receive reports and presentations on the development of the Loca Plan evidence base and provide comments
	4. Receive reports and presentations on the preparation of the South Essex Joint Strategic Plan and its implications for the Local Plan
	5. Provide comment on the scope and nature of the thematic policy approaches to be considered in developing the Local Plan
	6. Provide comment on the development of an evidence based Preferred Spatial Option
	7. Review progress and the development of appropriate strategies and policy approaches to support the development of strategic sites within the framework provided by the Local Plan
	8. To keep under review the Council's approach to community engagement in the plan-making process
Local Government Association	The Local Government Association (LGA) are a political organisation who always strive to agree a common cross-party position on issues and to speak with one voice on behalf of local government.
	They also aim to set the political agenda and speak in the national media on the issues that matter to council members. The LG Group covers every part of England and Wales and includes county and district councils, metropolitan and unitary councils, London boroughs, Welsh unitary councils, fire, police, national park and passenger transport authorities.
	They work with the individual political parties in addition to this through the political group offices.
Local Government Association Coastal Issues Special Interest Group	The LGA Coastal SIG exists to champion the collective interests of coastal communities by increasing awareness and debate on environmental economic and social issues at all levels in relation to the coast. They have a membership of 57 coastal local authorities. Together they cover 60% or England's coastline and serve 16 million people.

Local Government Association District Council's Network	The District Councils' Network (DCN) is a cross-party network of 167 district and unitary councils. We are a special interest group of the Local Government Association, providing a single voice for all district services.
	DCN member councils deliver a wide range of local government services to over 20 million people – 36% of England's population. They cover 53% of the country by area. DCN councils are home to 36% of England's businesses and 30% of national Gross Domestic Product.
	They deliver visible frontline services that matter to every single resident and business in their local areas. hese include waste collection, planning and housing, homelessness prevention, welfare support, environmental health, parks and green spaces, leisure centres, and economic development.
	DCN councils play a unique role in shaping local places to make them more prosperous. They drive local economic growth and the resurgence of local pride that goes with it. They hold vital keys to improving health and wellbeing and reducing pressure on the NHS. They have an unparalleled ability to support local residents who need it most and help prevent the social problems of tomorrow.
Local Government Association – General Assembly	The LGA's General Assembly, the 'parliament of Local Government', meets once a year, and is the only LGA decision making forum which all authorities in full membership are eligible to attend and to vote.
Local Government Association – SPARSE Rural Assembly	The Rural Services Network has two main subsidiary SIGs. Sparse-Rural which has 83 members which deals with our financial representational (distributional) work and the Rural Assembly (with 100 Members, including the SPARSE members) which deals with all the non-financial distribution issues and rural policy generally.
	Thwie main aim is to act as the national champion for rural services, ensuring that people in rural areas have a strong voice. They are fighting for a fair deal for rural communities to maintain their social and economic viability for the benefit of the nation as a whole.
	Their campaign, Revitalising Rural: Realising the Vision, www.rsnonline.org.uk/revitalising-rural sets out 14 policy areas important to rural areas with a number of asks of Government. These policy areas include rural affordable housing, the rural economy, transport, connectivity and access to health and care services. They are currently working on a rural manifesto for each of the political parties ahead of the general election.
	For Sparse Rural their main priority is the funding formula and working to ensure that rural areas receive fair funding to enable them to deliver their services, taking into account the additional costs of service delivery in rural areas.

	The major outcome from our work this year was a £10 million increase in the Rural Services Delivery Grant to £95 million.
	They are keen for the Government to move forward with the findings of the Fair Funding Review to provide a longer-term solution to our rural local authorities and have had discussions with DLUCH on how best to achieve this.
Local Government Flood Forum	The Local Government Flood Forum is the independent voice of local government on flooding matters that give local councils a strong voice and a fair deal. The LGFF is supported by global design, engineering and management consultancy WSP.
	The LGFF works to ensure that members have access to the most up-to- date information and intelligence from policy makers. LGFF membership also gives members access to cutting-edge research.
Local Government Information Unit	The Local Government Information Unit are a not-for-profit, non-partisan membership organisation. They are for local government and anyone with an interest in local democracy and finding local solutions to the challenges that we all face. Their resources, innovative research and connections are relied on by colleagues across the globe. They do the best for them, so that they can do their best for their communities.
Local Highways Panel - Tendring	Local Highway Panels (LHPs) have been set up in all 12 Borough, City or District areas. These panels are responsible for the delivery of road safety casualty reduction schemes as identified through the collision analysis, and locally requested measures. In addition to this, these panels are responsible for making recommendations to Cabinet Members and setting priorities for highway schemes in their areas. Potential topics they may make suggestions for include:
	 traffic management improvements
	 tackling congestion
	• safer roads
	 public rights of way improvements
	• cycling schemes
	 passenger transport improvements
	minor improvement schemes
	Other areas within their remit include discussing and mutually considering Highways expenditure within the District boundaries.
Local Strategic Partnership	The LSP partnership is made up of businesses, voluntary groups, private and public sector organisations including senior council, board or staff to make sure that the partnership has the authority to commit resources needed to turn the partnership's objectives into reality. Working together, the LSP is able to put ideas, strategies, and services into action at a local level to the benefit of Croydon's local communities.

What does the LSP do?
Its main purpose is to:
 Identify and understand the major medium- and long-term challenges faced by those who live, work and visit the borough working with partners to overcome challenges Work with partners to decide local priorities and monitor their delivery Collectively agree a long term vision for the borough, through the development of the Community Strategy, and establish how this will be achieved Oversee the individual contribution of partners to the Community Strategy and other partnership objectives In other words, the LSP provides leadership by uniting different stakeholders in finding answers to the local area's economic, social, health, safety, and environmental concerns.
Please refer to 'Local Strategic Partnership'.
Issues discussed by the Committee include employment opportunities, training and new investment and environmental management together with recommendations for the airport company to consider and progress including on the community use of any fines imposed for violations of the Airport's Noise Preferential Routes.
Please note that members of the public may be allowed by invitation to attend the section scheduled at the start of each meeting to ask and receive answers to questions. The questions must be submitted in writing to the Airport at least two weeks in advance of the date of the meeting
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Lower Thames Crossing Task Force	-
LSP Board	-
LSP Economic Board	-
LSP Health & Wellbeing Board	The Health and Social Care Act 2012 required local authorities to create a Health and Wellbeing Board. Made up of leaders from the local health and care system as well as the community and voluntary service, the board is tasked with producing a strategy for their area aimed at improving the health and wellbeing of the local population and reducing health inequalities. Priorities for the strategy are based on the Joint Strategic Needs Assessment (JSNA).
	Work towards the Health and Wellbeing Strategy and JSNA is done through partnership, including members of the LSP. Wherever possible, the two boards work together to add capacity to strategies and service delivery addressing the needs of local people.
LSP Tourism Board	-
Maldon and District Youth Strategy Group	Youth Strategy Groups are a partnership of many organisations, including the county and district councils, plus other organisations. They have representatives from local youth organisations, including from young people themselves. All these partners come together to work for the good of the local community and commission youth-related projects, often leveraging in match funding.
	The projects commissioned by Maldon and District Youth Strategy Group support the most vulnerable children in our society. Other projects included initiatives in schools reaching hundreds of children at a time, delivering excellent value for money.
Maldon District Dementia Alliance	The Maldon District Dementia Alliance are proud to be officially recognised as a local authority working towards a 'becoming a dementia friendly community' accreditation from Alzheimer's Society.
	The process to become a dementia friendly community can take several years. As part of this, they have developed an action plan setting out how they will increase opportunities for people affected by dementia, including access to local services and the wider community, and this was approved in November 2022 by the Maldon District Dementia Action Alliance.
	They aim to create the environment where the people in Maldon District living with dementia and their carers can live well and be connected to their community to increase the opportunities for people affected by dementia to access local services and the wider community and to create a more supportive and understanding environment for people affected by dementia.
	Services provided by this organisation include:
	- Dementia Friendly Cinema

	- Melodies for Memories
Maldon District Tourism Board	-
Maldon Harbour Improvement Commissioners	The Maldon Harbour Improvement Commissioners (MHIC) are the statutory harbour authority for the Port of Maldon. The Commissioners are incorporated by Act of Parliament through The Maldon Harbour Order 1865 for 'the improvement, maintenance and regulation of the Harbour at Maldon in the County of Essex'.
Maldon High Street Focus Group	-
Maldon Locality Board	The Maldon Locality Board is designed to be a forum to promote closer working between the two tiers of government within an area. It is much more tightly defined than a LSP as an attempt to improve the efficiency of two-tier working in an area. It is expected to:
	 Engage the community better in decisions that affect them and ensure value for money public service outcomes, through ensuring that the Locality Board oversees and advises on and potentially (following the pilot phase) takes decisions about significant areas of local government activity/spend according to a shared understanding of the priority outcomes for Maldon.
	 Enable closer collaboration between the tiers of elected local government with a focus on devolution of powers, joining up delivery and resources, and doing things more efficiently, through providing the governance to ensure that the Locality Board actively identifies and promotes opportunities to devolve decision making and to rationalise the number of partnerships operating in Maldon.
	 Exert local influence over commissioning decisions affecting Maldon, through ensuring strong links between local governance, community engagement, and commissioning arrangements.
	Decentralise power to the most appropriate level, through discussion and negotiation across the two tiers, monitoring, reviewing, and taking a role in holding others to account. A formal scrutiny role should be considered, especially should boards be given formal decision making or budget holding responsibilities.
Maldon Operational Group	-
Maltings Lane Forum	-
Marsh Farm Country Park Forum	-
Mayor of London – London Plan – Wider South East Political Steering Group	South East and East of England Leaders have been meeting informally with the London Deputy Mayor for Planning to discuss common strategic planning and economic growth issues supported by an officer group (see Strategic Spatial Planning Officer Liaison Group – SSPOLG – below). Local planning authorities have been engaging with each other and the Greater

	London Authority (GLA) on Local Plan proposals as part of their 'Duty to Cooperate'. The Mayor has been engaging with authorities beyond London through his Duties to Inform and Consult on strategic planning matters during the preparation of the current London Plan and initial work on its full review.
Mid and South Essex Integrated Care Partnership	The Integrated Care Partnership (ICP) is a statutory committee that brings together a full range of partners including local authorities and voluntary and community organisations. The ICP is responsible for producing an integrated care strategy on how to meet the health and wellbeing needs of the population in the ICS area.
	The ICP will play a central role at system level in tackling health inequalities.
Mid and South Essex NHS Foundation Trust	The Mid and South Essex NHS Foundation Trust is made up of one vision, three 3-year goals and five-strategic objectives for 2023-23:
	High quality local services
	- Build local services that are high quality and integrated.
	Equitable access
	 Driving equity as our priority, including in specialist services, taking advantage of digital.
	Opportunities for our staff
	 Invest in becoming an employer where everyone has an opportunity to grow, innovate and improve.
	The Mid and South Essex strategic objectives include:
	Strategic objective one: We will put the patient first at MSEFT; caring for patients and valuing our people, our care is delivered by skilled and empowered staff.
	Strategic objective two: We will plan and provide enough of the right capacity to treat all our patients – both physical and virtual, working with our system to do so.
	Strategic objective three: We will design and implement the best model of care for patients receiving medical care in our hospitals, across professions, and by developing new roles.
	Strategic objective four: We will develop a quality learning system using evidence to improve safety and increase visibility, equity and effectiveness of care.
	Strategic objective five: Improving value in all we do and maximising the opportunity of digital.
	Their values are excellence, compassion and respect.
Mid Essex Alliance	The Mid Essex Alliance is a partnership of many organisations across health, social care and the voluntary sector working together to ensure

	the population of mid Essex live well. Existing areas of focus for this body includes: suicide prevention and childhood obesity.
	The population of mid Essex includes people who live in the districts of Braintree and Maldon and the City of Chelmsford.
NACRO N.C.E. Ltd	Nacro N.C.E. Ltd believes that everyone deserves a good education, a safe and secure place to live, the right to be heard, and the chance to start again, with support on their side. They practice this through their housing education, justice, and health and wellbeing services giving people the support and skills they need to succeed, through fighting for their voices to be heard and campaigning together to create a lasting change.
	Their mission: They will work every day to give people the help they need and campaign to achieve our vision of a society where everyone has the chance to succeed.
	Their vision: They want a society where everyone has the chance to succeed and the support they need to achieve their potential. Where a safe secure home, a decent education and a second chance when things go wrong are the foundations we can all build our lives on.
	Their values: Inspiration, courage, compassion, reliability and inclusivity.
National Association of Areas of Outstanding Natural Beauty	The National Landscapes Association provides a strong voice for the nation's 46 National Landscapes – places so special they have been designated in the national interest.
	The NAAONB has three objectives, which in summary are
	 To promote the conservation and enhancement of natural beauty
	 To advance the education, understanding and appreciation of the public in relation to the conservation and enhancement natural beauty
	 To promote the efficiency and effectiveness of those organisations tasked with delivering on the first object.
	- Provide leadership and direction for the AONB family
	Celebrate the unique identity of individual members
Naze Management Board	The Naze Protection Society (NPS) is a registered charity that aims to promote and protect The Naze. In 2014 TDC agreed to manage the Naze on a shared basis with EWT – the Naze Management Board was created.
NEW – Mid Essex Alliance	The Mid Essex Alliance is a partnership of many organisations across health, social care and the voluntary sector working together to ensure the population of mid Essex live well. (The population of mid Essex includes people who live in the districts of Braintree and Maldon and the city of Chelmsford).

	The Mid Essex Alliance is committed to:
	Understanding and working with communities:
	- Developing a deep understanding of local needs
	- Connecting and listening to local communities
	Joining up and co-ordinating services around people's needs
	 Jointly planning and co-ordinating services
	- Driving service transformation
	Addressing non-medical factors that affect the health and wellbeing of local people
	 Working in partnership to look all the factors that can have an impact on the health of local residents, for example, lack of income, inappropriate housing, employment and being able to read and write.
	- Strengthening communities and helping to grow community leadership
	 Explore opportunities to build the skills, experience and employment of local people to support our health and care organisations
	Supporting quality and sustainability of local services
	- Making best use of the financial resources to drive improved outcomes for local people
	 Supporting local workforce development and opportunities to work differently
	 Driving improvement of services, overseeing quality and performance
Norsey Wood Society	The Norsey Wood Society is a community group that works closely with Basildon Borough Council, the owners of Norsey Wood Nature Reserve, an ancient woodland which is also a Site of Special Scientific Interest on the edge of Billericay in Essex, UK. The main objectives of the Society are:
	- To participate with Basildon Borough Council in the management and conservation of Norsey Wood.
	- To give information, advice and assistance to the Warden appointed by Basildon Borough Council.
	- To encourage public interest and participation in the management and conservation of Norsey Wood.
	- To promote public interest in Natural History and Conservation.
	 To promote and support wildlife conservation and biodiversity in Billericay and the surrounding area, co-operating with other organisations when appropriate.

	The committee meets at least monthly to discuss topics relevant to Norsey Wood and its management, and is passionate about protecting the wood as an invaluable asset to both the cause of nature conservation, and to the Billericay community. The Society maintains close links with other local conservation groups and regularly participates in meetings and discussions which affect all of our local parks, open spaces and nature reserves. Via this network of like minded contacts we are able to keep abreast of local issues which may
	affect the wood and the flora and fauna it is home to, and share ideas about how to tackle them. They also meet with representatives of Basildon Borough Council at least once a month to discuss their plans for the management of the wood.
	They arrange regular talks and events on the subject of nature and conservation which are open to the public. Members receive 4 newsletters per year, and notification of all of our events.
North East Essex Children's Partnership Board	The North East Essex Children's Partnership Board represents a partnership between Suffolk and North East Essex Integrated Care Board (SNEE ICB). This was established to ensure effective safeguarding of children and young people at risk within the population they serve. This includes responsibilities for children and young adults who are placed as children in care and who are looked after by the Local Authority, and children and young people who are cared for in placements commissioned by the ICB out of area and children with a disability.
	SNEE ICB is committed to working in partnership with both the Suffolk Safeguarding Partnership (SSP) and the Essex Safeguarding Children's Board (ESCB) to safeguard and promote the welfare of children and young people and to have in place systems and processes to support the multi- agency policies and procedures of both the Suffolk and Essex Safeguarding Partnerships.
	SNEE ICB is committed to safeguarding and promoting the welfare of children and in doing so discharging in full their duties under Section 11 of the Children Act 2004. This places a statutory duty on key people and bodies to make arrangements to safeguard and promote the welfare of children. These arrangements require all agencies to have:
	 Senior management committed to the importance of safeguarding and promoting children's welfare. A clear statement of the agency's responsibilities towards children, available for all staff A clear line of accountability within the organisation for work on safeguarding and promoting the welfare of children. Service development that takes account of the need to safeguard and promote welfare, and is informed, where appropriate, by the views of children and families Training on safeguarding and promoting the welfare of children for all staff working with, or in contact with, children and
	families.Safe recruitment procedures in place

	 Effective inter-agency working to safeguard and promote the welfare of children. Effective information sharing.
	The SNEE ICB will ensure that service specifications, invitations to tender, service contracts and service level agreements promote dignity in care and adhere to local multi-agency safeguarding policies and procedures.
North East London Joint Health Overview and Scrutiny Committee	The Outer North East London Joint Health Overview and Scrutiny Committee (the JHOSC) is a joint committee of the London Boroughs of Barking & Dagenham, Havering, Redbridge and Waltham Forest, set up in accordance with the Health and Social Care Act 2012 (as amended) and the Local Authority (Overview and Scrutiny Committees Healthy Scrutiny Functions) Regulations 2002.
	The JHOSC shall have the remit to review and scrutinise any matter, including substantial variations, relating to the planning, provision and operation of health services that affect two or more boroughs in Outer North East London. The JHOSC will have the right to respond in its own right to all consultations on such matters, both formal and informal.
North Essex Economic Board	the North Essex Economic Board (NEEB) is a partnership of local authorities in the area working together to drive economic growth. The partners are: Braintree, Maldon, Tendring and Uttlesford District Councils, Colchester and Chelmsford City Councils and Essex County Council. Each has committed funding specifically to support local businesses with advice, guidance and training as well as skills programmes to boost the life chances of local residents and help them into work.
North Essex Parking Partnership	The North Essex Parking Partnership (NEPP) is a council-run organisation, led by Colchester City Council, which brings together all street-based parking services in North Essex. Their aim is to administer the parking rules to a fair, proportionate and consistent standard in order to provide a service in a reasonable and responsible way.
North Essex Parking Partnership Joint Committee	The North Essex Parking Partnership (NEPP) is a council-run organisation, led by Colchester City Council, which brings together all street-based parking services in North Essex. Their aim is to administer the parking rules to a fair, proportionate and consistent standard in order to provide a service in a reasonable and responsible way.
	Operational decisions made at NEPP are verified by a Joint Parking Committee (JPC). Decisions made range from how we operate as a Partnership to whether a TRO scheme is introduced or not. Decisions made range from how we operate as a Partnership to whether a TRO scheme is introduced or not.
Notley Green Community Association	Notley Green Community Centre is sited in the village centre of Great Notley to the south of Braintree. The Notley Green Community Association (NGCA) was formed to manage the Centre on behalf of Braintree District Centre for the benefits of the local residents in Great Notley and, for historical reasons, Black Notley (the Benefit Area).

Off-Street Car Parking Contract Monitoring Board	-
One Chelmsford Board	The One Chelmsford Board is the strategic group for the Safer Chelmsford partnership, and meets quarterly. The group has overall strategic responsibility for delivering against the priorities. Said priorities include addressing:
	Crime and disorder
	Substance misuse
	• The reduction of re-offending
	One Chelmsford also decides how the Chelmsford Business Improvement District spends their levy.
Ongar Town Forum – Steering Group	Ongar Town Forum is formed of a group of local people , who are volunteers, to try to improve the town for the benefit of local businesses.
	They are supported by Epping Forest District Council with their work and with some finances. In the past they have run a local town Wednesday market, put on a Christmas light switch on entertainment evening, provided display boards for visitors to see what businesses operate in Ongar, provided information guides at tourist information sites and much more.
Open Door (Thurrock)	Since 1978 Open Door provided much needed valued services for the people in Thurrock. We help on average 4,500 people each year. Open Door was originally set up to provide help and support services for young people, families and vulnerable adults in Thurrock. As a local charity with well-established roots in the community, we develop and deliver very successful supportive services through collaborative partnership working, both with communities and other organisations, including Thurrock Council, Probation and Essex County Council.
	Their ethos is constantly evolving services in direct response to local people's needs, to work with people, and not on them.
	Open Door is committed to providing high quality, appropriate and valued services. As an organisation they recognise the need to constantly develop and be open to learn, from the people they work with, each other and the environments they operate within. They welcome the views of all, both positive and negative, to help develop and improve the organisation and the services we provide. The values which underpin Open Door are:
	 To put their customers' needs first and ensure their delivery is always based on them and not on what is convenient for them. Justice, fairness and equality for all. Challenge prejudice.

	• Valuing and recognising diversity both within the
	 Valuing and recognising diversity both within the organisation as well as outside. Professionalism- how they work with each other as well as outside agencies and clients. Reliable and responsible. Respect for service users as well as each other. Being honest, open and clear with each other and their service users. Being able to challenge each other appropriately. Flexibility – to ensure their service users receive the best possible service and the organisation continues to succeed. To value each other and the contributions they can make. Fairness and consistency- following policies and procedures equally across all parts of the organisation. Encouraging and supportive- helping each other in order that individuals and services are able to succeed.
	 To lead by example. To empower their customers and help develop their
	independence.
Opportunities South Essex Partnership	Opportunity South Essex (OSE) is the local federated board for the South East Local Enterprise Partnership (SELEP Ltd) for South Essex and works closely with South Essex Councils.
Orsett Hospital Task and Finish Group	-
Outer North – East London Joint Health Overview and Scrutiny Committee	The Outer North East London Joint Health Overview and Scrutiny Committee (the JHOSC) is a joint committee of the London Boroughs of Barking & Dagenham, Havering, Redbridge and Waltham Forest, set up in accordance with the Health and Social Care Act 2012 (as amended) and the Local Authority (Overview and Scrutiny Committees Healthy Scrutiny Functions) Regulations 2002.
	The JHOSC shall have the remit to review and scrutinise any matter, including substantial variations, relating to the planning, provision and operation of health services that affect two or more boroughs in Outer North East London. The JHOSC will have the right to respond in its own right to all consultations on such matters, both formal and informal.
	In fulfilling its defined role, as well as reviewing documentation, the JHOSC will have the right to do any or all of the following:
	a. Request information or to hold direct discussions with appropriate officers from each of the following organisations or their successor bodies: NHS Barking and Dagenham NHS Havering NHS Redbridge NHS Waltham Forest NHS Outer North East London Outer North East London Commissioning Group (or equivalent organisation) Barking, Havering and Redbridge Hospitals NHS Trust Whipps Cross University Hospital NHS Trust North East London Foundation NHS Foundation Trust London Ambulance Service NHS Trust as well as any other NHS Trust or other

	body whose actions impact on the residents of two or more Outer North East London Boroughs;
	b. Co-operate with any other Joint Health Overview and Scrutiny Committee or Committees established by two or more other local authorities, whether within or without the Greater London area;
	c. Make reports or recommendations to any of the NHS bodies listed above and expect full, written responses to these;
	d. Require an officer of the NHS to attend before it, under regulation 6 of the Regulations, to answer such questions as appear to it to be necessary for the discharge of its functions in connection with a consultation;
	e. Such other functions, ancillary to those listed in a to d above, as the JHOSC considers necessary and appropriate in order to fully perform its role.
Partnership Member Board - Waste	Please refer to 'Essex Waste Partnership Board'.
Patient and Community Reference Group for Basildon and Brentwood	Patient and Community Reference Group for Basildon & Brentwood Clinical Commissioning Group is responsible for planning, designing, buying and performance managing NHS services for everyone who lives in Basildon and Brentwood.
Clinical Commissioning Group	They are also responsible for a wide range of services including most planned hospital care, rehabilitation care, urgent and community care, community health services and mental health and learning disability services.
PATROL	Local authorities in England and Wales (outside London) are responsible for traffic management in their locality. This may include parking, bus lanes, road user charging – including Clean Air Zones – littering from vehicles and moving traffic enforcement. Nobody wants to receive a ticket; but if you have, PATROL provides you with information on the next steps you can take and the correct place to make contact.
	The PATROL (Parking and Traffic Regulations Outside London) Joint Committee represents over 300 local authorities in England (outside London) and Wales. PATROL also provides information in relation to penalties issued from other road user charging schemes. This includes penalties issued by the Secretary of State for Transport for failing to pay a charge at the Dartford-Thurrock River Crossing ('Dart Charge') scheme and by Halton Borough Council at the Mersey Gateway Bridge Crossings ('Merseyflow') scheme.
Pitsea Waste Management Centre - Public Liaison Group	

Playhouse Trust	Playhouse Trust aims to promote, maintain, improve and advance education and to foster appreciation of the Arts in the theatre and other associated audio, visual and mechanical arts.
Plume Educational Trust	The Plume Educational Trust seeks to provide financial awards to students to help meet some of the costs of study at University or College. The award is available for a maximum of three years to any student whose parental income does not exceed £45,000.
Police and Crime Panel	The Police and Crime Panel is a local body that challenges, scrutinises and supports each police and crime commissioner (PCC), by scrutinising police and crime commissioners' precepts and police and crime plans, conducting confirmation hearings and dealing with complaints against the PCC.
Prevent Violent Extremism Members Working	-
Princess Alexandra Hospital - Partnership Governor	The Princess Alexandra Hospital NHS Trust serves a population of 258,000 and provides healthcare services to the communities of Harlow and the surrounding areas. It runs Princess Alexandra Hospital in Harlow, Essex, England which is a 419 bedded District General Hospital providing acute and specialist services to a local population of 258,000 people.
	In addition to Princess Alexandra Hospital, the trust provides services from St Margaret's Hospital, Epping and Herts and Essex Hospital, Bishops Stortford.
Rayleigh and Rochford Association of Voluntary	Rayleigh, Rochford and District Association for Voluntary Service (RRAVS) is an independent charity which supports local charities, community groups and voluntary groups across the Rochford District. This includes, the towns and villages of Rayleigh, Hockley, Ashingdon, Great Wakering, Canewdon, Hawkwell, Rochford, Barling, Fambridge, Paglesham Rawreth, Sutton, Foulness and Hullbridge.
	They pride themselves in being the link between the voluntary and statutory sectors and monitor, support and advise on all aspects of community care.
	They aim to help groups achieve their full potential and do that by:
	 Providing details of grants and funding available to get your projects off the ground
	 Promoting events and fundraisers to the wider community and our members
	 Providing subsidised or free training and workshops to upskill their staff and volunteers
	 Promoting what groups do to the wider public at the events and workshops we attend

	 Publishing volunteer opportunities and supporting volunteer recruitment
	Putting groups in touch with governance organisations
	 Representing their views to local government and funding bodies
	We also support groups of volunteers who provide services to the community,
Rayleigh Grange Community Association	-
Rayleigh Mount Local Committee	The Rayleigh Mount is the site of a Norman motte and bailey castle.
Regional Employers Members' Training	London Councils provides the London Regional Employers' Organisation which is one of the eleven regional employers' groups which represents the interests of local authorities as major employers across the United Kingdom.
	They provide:
	 Support to national and regional employers which includes acting as the Employers' Side Secretary of the Greater London Provincial Council and the Greater London Employment Forum, providing a mediation service to support the resolution of local and regional disputes, Advice to London authorities on local pay and employment practices (the London Agreement); which includes maintenance of and training for the Greater London Provincial Council Job Evaluation Scheme owned and sold under license by London Councils. Promotion of employment practices which support improvement and efficiency in public service delivery in London.
Regional Flood & Coastal Committee Anglian (Eastern)	 The Regional Flood & Coastal Committee Thames aims: to ensure there are coherent plans for identifying, communicating and managing flood and coastal erosion risks across catchments and shorelines
	 to encourage efficient, targeted and risk-based investment in flood and coastal erosion risk management that represents value for money and benefits local communities
	to provide a link between the Environment Agency, Lead Local Flood Authorities, other risk management authorities, and other relevant bodies to build understanding of flood and coastal erosion risks in its area
Regional Flood & Coastal Committee Anglian (Great Ouse)	See 'Regional Flood & Coastal Committee Anglian (Eastern)".

Regional Flood &	The Regional Flood & Coastal Committee Thames aims:
Coastal Committee Thames	 to ensure there are coherent plans for identifying, communicating and managing flood and coastal erosion risks across catchments and shorelines
	 to encourage efficient, targeted and risk-based investment in flood and coastal erosion risk management that represents value for money and benefits local communities
	 to provide a link between the Environment Agency, Lead Local Flood Authorities, other risk management authorities, and other relevant bodies to build understanding of flood and coastal erosion risks in its area
	 To slow the flow of water in the upper catchment and upstream of settlements To help built up areas adapt to become more "rain ready"
	 To empower village communities to become more resilient to flooding To support plans for managing tidal flood risk in the Thames estuary
	They're committed to reducing flood risk in our area, making communities more resilient and adapting to the challenges of a changing climate.
Relate South Essex	Relate South Essex aims to offer good quality counselling, mediation, training, support and guidance to the local communities. The focus of our work is improving relationships at home, at work and in social settings thereby enabling people to lead satisfying and creative lives.
Reserve Forces and Cadets Association for East Anglia	The RFCA are a membership organisation and their members build relationships and forge understanding between the military and local communities.
	They maintain the estate to the required legal standard, ensuring that all sites are kept in food condition, fit for purpose and secure through good project and facilities management.
	They also provide the support requirements for the delivery of the Army Cadet experience by providing: the permanent support staff who maintain and run the army cadet county HQs, the safety assurance staff who ensure safe training, the material support through the buildings and training areas that cadets use for their activities and financial support to deliver those activities.
	Other duties include them providing guidance and advice to employers of reservists, via their Employer Engagement team, promoting the Armed Forces Covenant and improving the understanding of the Reserve Forces' and Cadets' contribution to the nation and their area to employers headquartered in East Anglia. On top of this, they support the MOD by providing visibility of reserve and cadet issues. They have a statutory role to report to ministers annually on the condition of the Cadet Forces and Reserve Forces.

	East Anglia RFCA is widely recognised by its target audiences as the most valuable, knowledgeable, and authoritative body in support of the Reserve Forces and Cadet Organisations in East Anglia.
	They aim to embody their organisational values of team work, customer service and value for money.
Responsible Authorities Group	The Responsible Authorities Officers Group are under a statutory duty to ensure partnership work is in place within the Community Safety Partnership (CSP). The group meet regularly to review the strategic plan, evaluate progress against identified strategic priorities and share information.
Rivenhall Airfield Waste Site Liaison Group	
Rivenhall Playing Field Association	Rivenhall Playing Field is a Sports Center, located at: Church Road, Rivenhall, Witham, CM8 3PH.
River Crouch Coastal Community Team	The River Crouch Coastal Community Team (RCCCT) is a local partnership consisting of local authorities, district and parish councils from Maldon, Chelmsford and Rochford, working together with a range of volunteers with business interests within the coastal community surrounding the Rivers Crouch and Roach in Essex.
	The focus of the RCCCT centres around three key aims for rural and coastal communities along the rivers Crouch and Roach.
	• Improvement of business diversity and economic growth, including infrastructure, employment and skills
	• Creation of sustainable communities and place shaping, including heritage and green tourism, and
	• Protection and conservation of the coastal and river environment - including addressing the effects of coastal climate change.
	The objectives of the RCCCT are:
	• To be a consultative stakeholder body for local and national issues relating to the RCCCT key aims
	• To identify and apply for funding sources intended to achieve tangible, evidence based outcomes which support those aims, and
	• To facilitate projects which will deliver those outcomes
Rochford Hundred Association of Local Councils	-
Roding Valley Meadow Local Nature Reserve - Management Committee	The Roding Valley Meadow Local Nature Reserve is the largest remaining species-rich water meadow in Essex.
Roding Valley Meadow Local Nature Reserve -	The Roding Valley Meadow Local Nature Reserve is the largest remaining species-rich water meadow in Essex.

Working Group Royal National Lifeboat	The RNLI lifeboat crew protect hundreds of communities around the U
Institution (Canvey Island Branch)	and Ireland through their 24-hour search and rescue service. They als provide lifeguarding services on beaches.
Royal Voluntary Service	The Royal Voluntary Service mobilises volunteers in every corner of Britain to support people in need and the NHS. Their volunteers work with healthcare teams and in communities providing practical help and emotional support when people are struggling to cope.
	They inspire and enable people to give the gift of voluntary service to meet the needs of the day. Through the power of volunteering, the provide one-to-one, group and online services that improve health an wellbeing, resilience, confidence and connections.
	During the pandemic, their volunteers and staff have made a vita contribution, making hundreds of thousands of welfare an companionship phone calls, essential grocery and prescription deliveries distributed emergency food packs, delivered activity packs to peopli living with dementia, made garden gate visits, delivered library books an accompanied clients on walks. They have assisted the NHS with medica equipment supply, patient transport and vaccination services.
	They also built a new volunteer army for NHS England, the NHS Volunteer Responders, to shield the NHS and provide practical help to the 2.5 million people most at-risk from COVID-19. The programme represents a volunteering revolution, using technology to register, alert and deploy volunteers quickly, wherever needed. Enabled by the GoodSAM app, the programme has created a safety net of on-call support across England. To date, volunteers have responded to over 2 million help requests. High demand continues and the programme has expanded to support the vaccination programme.
	Online, they have established the Virtual Village Hall, a popular activity hub and community that connects people and helps them stay active.
	Volunteers will play an important role in the COVID recovery and beyond and they will continue to support people and communities in need particularly where there are health inequalities and social deprivation They will also assist NHS hospitals during seasonal pressures.
	Other areas of assistance include: community companions, home librar services, lunch clubs, activity clubs and events, dementia support, etc.
	These are practised so that older people can get more out of life, to relieve poverty, distress and suffering in various sections of the community, etc.
Rural Community Council of Essex (RCCE)	Rural Community Council of Essex (RCCE) is an independent charity working to help rural communities achieve a thriving and sustainable future. We address issues such as social isolation, poor access to services and a shortage of affordable housing that are crucial to people living and working in rural Essex today.

	 Set up in 1929, RCCE is rooted in the villages and market towns of Essex. Over 400 local community organisations - principally Parish and Town Councils and Village Hall trusts - are currently members of RCCE. Rural Voice RCCE uses its knowledge and experience to provide a voice for rural communities in Essex, representing their needs to all levels of Government and to strategic partnerships and public bodies. We manage the Essex Rural Partnership which co-ordinates the work of a range of organisations concerned with the county's rural areas and facilitates collaborative working. RCCE is a member of ACRE, which brings together all of England's county-based Rural Community Councils and provides a national voice for rural communities. Supporting Communities RCCE provides a range of professional services for rural communities, helping them find practical solutions to the issues that matter. These include: Village Halls and Community Buildings Community Agents Essex Rural Housing United in Kind - tackling social isolation Oil Buying Essex Rural Fund Supporting the Rural Economy We have just completed delivery of the Essex Rivers LEADER programme, providing more than £1.6 million in funding to support business diversification and growth across a substantial part of rural Essex. We work closely with economic and business partners through the Essex Rural Partnership and as a member of the South East Local Enterprise Partnership (SELEP) Rural Working Group. We also support community-run enterprises such as shops and post offices.
Rush Green Allotments for the Poor	Rush Green Allotments for the Poor is a non-profit organisation set up by local residents. The group aims to improve the local area for everyone to benefit for the local community of Rush Green, Romford and Havering.
Safer Essex	Safer Essex has the strategic lead for co-ordinating the partnership response to community safety issues and initiatives across Essex, Southend and Thurrock. Safer Essex acts as the county-wide Strategy Group for community safety.

work joint	ly and el ind part	s together key partner organisations / stakeholders to ffectively to facilitate a collaborative approach between nerships in delivering the following community safety
	i.	Prevent crime and anti-social behaviour
	ii.	Prevent fires from happening
	iii.	Understand and tackle hate crime
	iv.	Understand and tackle violence, including violence against women and girls
	٧.	Improve community confidence in the multi-agency response to community safety issues
	vi.	Continue to deliver effective Community Safety Hubs across Greater Essex.
Safer Esse	x object	ives:
i.		ee and coordinate community safety activity across er Essex
ii.	Asses	out a high-level, overarching county-wide Strategic sment which brings together the assessments carried v local community safety partnerships (CSPs).
iii.	alignn safety	op a county-wide Community Safety Agreement, in nent with the priorities developed by local community partnerships and other strategic partnerships (as ed in section 9).
iv.	Comm	awareness of current and planned activities of nunity Safety Partnerships and networks and identify tunities for added value
v.	Share	information and learning to improve community safety
vi.	Ensur initiat	e awareness and understanding of new legislation and ives
vii.	Work compl	with other boards, sharing information and lementing their work and agendas
viii.	Crime assets capab unlocl	nise progress in delivering all five assets within the Prevention Strategy, and provide the governance for 4 ("We will support Safer Essex to realise partnership ilities and capacity") and 5 ("We will support ECVS to k community potential, develop and deliver community lutions")
Support th Prevention		ery of the "Live Safe" workstream within the Essex Fire

Safer Harlow Partnership	The Safer Harlow Partnership (SHP) is a group of organisations working together to reduce crime, disorder and the misuse of drugs in the town.
	Safer Harlow Partnership priorities for 2023 to 2024 are:
	 county lines awareness domestic abuse hate crime
	serious violence and violence against women and girls
Saffron Walden Business Improvement District	Saffron Walden BID is a local, democratically elected organisation, formed in 2018. The BID focuses on delivering specific initiatives agreed on by businesses in a defined geographical local area and run for five years. BIDs invest in and deliver projects to improve the local trading environment and raise the area's profile, and monitor the levy results and performance.
	The Saffron Walden BID has 3 main priorities to help support its members: engagement, enhancement and enticement.
Saffron Walden Arts Trust	• Saffron Walden Arts Trust is an umbrella organisation which coordinates, encourages, and promotes artistic enterprises of all kinds in the Saffron Walden area. They provide practical support to local artists and performers to help them display their talents, with initiatives such as music festivals, open studio events, and craft fairs. The objects of the Saffron Walden Arts Trust shall be to promote, maintain, improve and advance education, and the encouragement of the Arts, including the arts of drama, mime, dance, singing and music, for the benefit of the inhabitants of Saffron Walden and the surrounding area, and the provision in the interests of social welfare of facilities for those people.
Saffron Walden Museum Society	Saffron Walden Museum Society is a voluntary charitable organisation that owns the museum building and the extensive collections in the museum which contains items of international relevance, as well as a wealth of local and other British objects and specimens, showing Saffron Waldens' history, culture and wildlife. They also provide an active programme of talks and events for its members throughout the year, in addition to acting as the 'Friends' organisation supporting the museum service.
Saffron Walden Town Library Society	The Gibson Library Society exists to promote and support the Gibson Library. It offers the residents and visitors opportunities which are rarely found even in much larger towns, including it organising a regular programme of talks and visits.
Sanctuary in Rochford Committee	The Sanctuary in Rochford Committee meets six times per year and is responsible for monitoring local operational performance and compliance with the Rochford Charter, which sets out our commitments to local customers.

	 The chair of the committee will have the opportunity to escalate issues directly to Sanctuary's Group Housing Committee and, from there, to the Sanctuary Group Board. They've donated £13,000 to local charities over the last 12 months and secured £9,500 from Sport England to complement it. Bar'N'Bus, Achievement Through Football and the Essex Youth Service have been among the beneficiaries so they can provide important activities and services for young people. Wyvern Community Transport, a charity they've supported for a number of years, received £6,000 to install screens and remove seats in its minibuses so social distancing can take place when its vital transport service resumes.
Six Authorities Liaison Group	Formally known as Enfield, Essex, Hertfordshire Border Liaison Group.
SNAP	SNAP is an Essex charity for families with children and young people who have any additional need or disability.
	SNAP's aims are to inform, encourage and support parents so that they can grow in strength and knowledge and become better equipped to give the best possible help to their children. Additionally, they want to provide a safe environment offering and to increase resilience and empowerment within families.
	 SNAP services parent advice and support helpline (email and telephone) face-to-face parent support specialist talks, workshops and coffee mornings library of specialist books and DVDs counselling
	SNAP activities SNAP provide a wide range of activities for children and young people aged 0 to 25 years who have any special need or disability, their siblings and their parents. See:
	 activities for under 5s activities for children activities for young people activities for parents activities for siblings
Southend Airport Consultative Committee	The Airport Consultative Committee (ACC), which meets each quarter, maintains a close working relationship with representatives of local authorities, community groups and airport users. See 'Stansted Airport Consultative Committee' for further information.

South East Local Enterprise Partnership (Accountability Board)	The South East Local Enterprise Partnership (SELEP) is a partnership of business, government, education and other groups. It covers the local authority areas of:
	 East Sussex Essex Kent Medway Southend Thurrock
	The SELEP Accountability Board is the main performance management structure within the LEP . It provides the accountability structure for decision making and approving funding within the overarching vision of the Strategic Board. This satisfies the accountability processes of the Accountable Body and the requirements of Government.
	Formal democratic decision-making is through the SELEP Accountability Board which approves all major funding decisions having regard to the Independent Technical Evaluation recommendations. This includes any direct awards of funding from the Government including retained schemes.
	The Accountability Board is responsible for the implementation of the Assurance Framework and will agree all processes by which bids are assessed, risks considered, funding approvals made and performance managed.
South East Local Enterprise Partnership (Strategic Board)	 Purpose of the LEP Network (a) That the LEP Network takes a more proactive and visible position on national matters. (b) The LEP Network in provides support to LEPs to help them implement
	the recommendations of the LEP Review.(c) That the LEP Network takes a lead role on thought leadership, promoting the work of the 38 LEPs and policy development, drawing on sector expertise from across all LEP resources.
	(d) That a new board structure is created with representatives from each regional grouping which Chairs should confirm. Diversity and inclusion objectives will be taken into account where possible in the short term and certainly before 2023.
	(e) A concerted marketing and communications campaign is launched with key stakeholders.
	(f) That the Memorandum and Articles of Association of the LEP Network and the governance processes for the board are reviewed and amended to reflect the revised terms of reference and remit including the process

	for decision making and how the Board will be accountable to the LEP Network members.
	(g) The LEP Network resources and funding are reviewed to ensure that it has what is required for delivering the above. The new CEO will propose a budget to the new LEP Network Board who can approve it if 75% (29) of LEPs agree.
South Essex Active Travel Sponsoring Board	South Essex Active Travel (SEAT) is an innovative project between Southend-on-Sea Borough Council, Essex County Council and Thurrock Council. The three councils have come together to better connect local jobseekers, young people and newly recruited employees with job, education and training opportunities available in south Essex and boost walking and cycling.
	The SEAT team has also worked jointly with public, private and voluntary organisations to make a real difference to the people who live in south Essex. Thousands of people have been provided with travel advice and active travel incentives to connect them with jobs, education and training opportunities. Other services SEAT provides includes:
	 Walking workshops – funding to pay for the delivery of fun and interactive walking workshops Cycle training – funding the provision of free cycle training sessions for adults of any ability, delivered by a qualified instructor Cycle hubs – which sell new and recycled bikes, parts and accessories, as well as providing free cycle checks, servicing and repairs Free cycle parking – funding for the provision of new cycle parking spaces at workplaces, schools/colleges and training centres Bike loan scheme Journey buddies – continued funding for travel companions if people feel nervous about taking a bus or cycling to work or study to help them get used to their new route
South Essex Children's Partnership Board	There are five agencies in Essex who are jointly responsible by law for keeping children safe. These are called the Statutory Partners and they are the key decision makers who form the ESCB Executive and are responsible for the direction of travel (with identified relevant partners).
	 Develop multi-agency safeguarding policies and procedures Participate in the planning of children's services in Essex Communicate to partner agencies and raise awareness of the need to safeguard and promote the welfare of children Monitor and evaluate the effectiveness of what is done by partner agencies, individually and collectively, to safeguard and promote the welfare of children does and promote the welfare of children and young people Undertake child safeguarding practice reviews and advise partners on lessons to be learned

South Essex Joint	In Summer 2017 the Leaders and Chief Executives of South Essex –			
Strategic Plan	Basildon, Brentwood, Castle Point, Rochford, Southend-on-Sea,			
Members	Thurrock and Essex County Council – embarked on a process to develop			
Group	a long-term growth ambition that would underpin strategic spatial,			
	infrastructure and economic priorities across the sub-region. The 'South			
	Essex 2050 Ambition' is now being taken forward through a number of workstreams to develop:			
	workstreams to develop.			
	• the spatial strategy, through a Joint Strategic Plan			
	a Local Industrial Strategy			
	a strategic Infrastructure Framework			
	a Place Narrative			
	The context for the SE2050 Ambition is to ensure that the local			
	authorities remain in control of South Essex as a place, putting them in a			
	strong position to shape and influence wider plans and strategies, for			
	example, the Thames Estuary 2050 Commission and the London Plan,			
	and Government and other investment priorities.			
	The local authorities recognise that the long term healthy and			
	sustainable growth in South Essex can only be delivered through a			
	strategic solution and that this will require some politically and			
	technically challenging decisions as the Ambition is implemented. In			
	January 2018, therefore, the local authorities formed the Association of			
	South Essex Local Authorities (ASELA) to ensure that implementation of			
	the Ambition has strong leadership and is managed on a truly collaborative basis.			
South Essex Parking	The Parking Partnership is a Council-run organisation which brings			
Partnership	together all street-based parking services in Essex.			
	The aim is to administer the parking rules to a fair, proportionate and			
	consistent standard in order to provide a service in a reasonable and			
	responsible way.			
	The service is a partnership between Essex County Council and 12			
	Borough/City/District Councils and is run in two areas:			
	 the North Essex Parking Partnership (led by Colchester City Council) 			
	 the South Essex Parking Partnership (led by Chelmsford 			
	City Council)			
	Each Partnership is responsible for:			
	 its area's on-street Civil Enforcement Officers ("traffic 			
	wardens")			
	 the enforcement process, together with challenges to, 			
	and payments of, parking penalties ("parking fines")			
	 the administration of the parking restrictions ("yellow lines") and the management and maintenance of permit 			
	lines") and the management and maintenance of permit schemes			
	Full detail of each area's standards and services is shown below.			
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South Weald Parish Hall Management Committee	South Weald Parish Hall Management Committee are the body which manage an institution which provides facilities for all ages in the Brentwood, Essex area. Such facilities include fitness and dance classes, children's groups, Brownies, Drama groups and children's parties.
South Woodham Ferrers Swimming Pool Steering Group	
Springfield United Charities	The Springfield United Charities provides help to people living in the Springfield area who are in need, hardship or distress.
Standing Advisory Committee for Religious Education (SACRE)	Local Education Authority (LEA) is required by law to have a SACRE. Its origins go back to the Education Act of 1944, but the Education Reform Act 1988 and the Education Act 1996 strengthened its place in an LEA. The responsibilities of SACRE are:
	 To provide advice to the LEA on all aspects of its provision for Religious Education (RE) in its schools (this does not include Voluntary Aided Schools)
	 To decide whether the LEA's Agreed Syllabus for RE needs to be reviewed and to require the LEA
	 To provide advice to the LEA on Collective Worship in its schools (this does not include Voluntary Aided or Voluntary Controlled Schools)
	- To consider any requests from Head Teachers to hold collective worship that is not of a broadly Christian character
	- To advise on matters relating to training for teachers in RE and collective worship
	- To publish an annual report of its work
Stansted Airport Community Trust Fund	The Stansted Airport Passenger Community Fund donates money to local causes within a 20-mile radius of the airport. Forming part of their Community Engagement programme, it is dedicated to bringing lasting benefit and minimising the impact that airport operations have on those areas most affected by the airport's operations.
	The money donated by the committee is raised from the unwanted foreign currency of passengers and staff, which is collected in the terminal. Consideration is given to requests from sports clubs, pre- schools and nurseries, junior sports clubs, Brownies, Guides, clubs and other local charities.
Stansted Airport Consultative	The Stansted Airport Consultative Committee are a forum that allows
Committee	communication and consultation between Stansted Airport and those most affected by its operations, both positively and negatively.
	1. The Terms of Reference of the Committee shall have regard to
	the provisions of Section 35(1) of the Civil Aviation Act 1982 (as
	amended) (ANNEX A) and to the advisory Guidelines for Airport

	Consultative Committees issued from time to time by the Department of Transport.
	2. Specifically, the Terms of Reference of the Committee are as follows:
	a. To consider, scrutinise and advise on matters primarily
	concerning the management and administration of the Airport.
	b. To consider the impact of the Airport on the local community, the
	economy and the environment.
	c. To consider matters affecting the experience of Airport
	users including in particular passengers.
	d. To consider the corporate affairs of the Airport.
	e. To promote an informed understanding of airport operations and of
	their impact on communities of interest.
	f. To consider matters specifically referred by interests represented on
	the Committee, by the management of the Airport or by the
	Government.
	g. To share ideas and consider best practice from other airports and
	organisations.
	h. To liaise with other Airport Consultative Committees on matters of
	common concern.
	i. To make representations to the Government and other
	organisations as appropriate and
	j. To take any action incidental to any of the above terms of
	reference, including co-options, the establishment of Working Groups
	and nominations to Outside Bodies.
St Johns Arts & Recreation Association	St. John's ARC is a community Arts and Recreation Centre set in a secluded corner of Old Harlow. The Centre is run by St John's Arts and Recreation Association (ARA), which is a registered charity that is responsible for raising all the funding for the upkeep of the building.
	The ARA offers a varied programme of activities and events for all ages, which includes concerts, exhibitions and workshops. It also hires out the ARC to many local groups for their education, recreation, rehearsal and performing arts activities. The ARC is the home of Harlow Chorus, who initiated the conversion of the redundant church into a community centre and who value the fine acoustic of the Main Hall. The ARC is available for private hire/children's parties at weekends.
St Osyth Trust	St Osyth Trust is focused on the preservation of the buildings, monuments, and land of particular historical, architectural, or construction interest at St Osyth Priory and St Osyth Parish.
Stow Maries Aerodrome Consultative Committee	Stow Maries is a WWI military aviation museum based at an aerodrome in Maldon, Essex – it celebrates the importance of the early air foces in the Great War of 1914-1918.

Strategic Aviation Special Interest Group	SASIG is a forum for Local Authorities and other regional representatives to come together to share information and resources on regional aviation issues. Topics cover a wide range of local aviation activities and
	airport related developments.
	SASIG creates the opportunity for its members to speak collectively to
	Government and Regulatory Authorities on these important aviation
	subjects, creating greater resonance and impact for regional concerns.
	SASIG members work together to try to ensure that UK aviation policy is implemented in a manner that reconciles the relationship between economic, social and environmental requirements.
	SASIG Policy Principles
	i. To give the population of all parts of the UK the social and business
	opportunities to travel from their nearest airport where feasible. ii. To capture, not stifle, the social and economic benefits of aviation
	using robust and objective evidence. iii. To direct aviation growth to locations where it will assist sustainable economic regeneration.
	iv. To minimise adverse impacts – social, economic and environmental –
	by protecting people and non-transferable habitats.
	v. To offer the aviation industry tough but realistic parameters based
	upon associated impacts around which to secure growth.
	vi. To ensure that the air transport sector rather than local communities pays the full costs of the impact of growth in air travel and airports. vii. To ensure that good quality surface access links are provided to airports, particularly public transport links that create integrated
	transport hubs and where access to an airport is either likely to or is
	known to cause congestion issues.
	viii. To promote better point-to-point air services from regional airports,
	with sensitive control over relevant impacts, to improve connectivity and help capture wider economic benefits of aviation to local, city and
	regional economies. ix. To work with Government and other bodies to ensure that noise
	impacts as a result of airport growth, airspace changes and flight path
	changes on local communities are reduced and mitigated.
	x. To support the coordination and integration of the full spectrum of national policies on issues relating to aviation. This must accord with
	international and regional policy making and implementation.
	xi. To promote investigation of the economic and environmental
	impacts of the air freight industry, supporting the development of
	infrastructure to support the sector where it can most appropriately be
	accommodated.
	xii. To encourage Governments and the aviation industry to make
	greater efforts to reduce aviation's impacts on climate change.
	xiii. To instigate and design, in collaboration with external partners,
	innovative policies and methodologies for identifying, measuring and
	addressing effectively the noise, health, social infrastructure and wider
	strategic planning impacts of airport development.

	 ix. To give the population of all parts of the UK the social and business opportunities to travel from their nearest airport where feasible x. To give the population of all parts of the UK the social and business opportunities to travel from their nearest airport where feasible
Success Essex	Success Essex are a volunteer body playing a formal role as the federated board of the South East Local Enterprise Partnership SELEP. They are business led, working in collaboration with their Higher and Further education partners, Essex County Council, and elected counsellors from across the region. They are a partnership keen on generating the best their county has to offer.
	Some of their duties include:
	- Co-designing Local Industrial Strategy
	 Defining discrete missions that can make a real difference in Essex and use these to guide the local authority prosperity agenda and projects.
	- Shaping, encouraging, and championing prosperity projects that apply for various grant funding to enhance the county. These provide a good foundation for them to realise the potential of the county. They are looking for future projects that are targeted around business needs, growth and innovation, projects that are and shaped to the unique features of Essex and changes in the economy.
	- Being the 'Voice of Business' in Essex via SELEP and directly to stakeholders.
Suffolk and North Essex Integrated Care	The role of the Integrated Care Partnership (ICP) in Suffolk and North East Essex is to:
Partnership	- Be a forum to build on the joint positive working between all partners in Suffolk and North East Essex ICS across the NHS, local authorities and VCFSE sector with partners coming together under a distributed leadership model and committing to working together equally.
	- Use a collective model of decision-making that seeks to find consensus between system partners and make decisions based on unanimity as the norm, including working through difficult issues where appropriate.
	 Agree arrangements for transparency and local accountability, including meeting in public with minutes and papers available online.
	- Champion co-production and inclusiveness throughout the ICS.
	 Hear the voices of those with lived experience including those experiencing disadvantage and marginalisation so that they inform strategic thinking and planning.
	- Sign off the strategic intent for the health and social care system including the development of the integrated care strategy

	underpinned by outcome-based approaches that ensure a focus on improving outcomes for people, including improved health and wellbeing, supporting people to live more independent lives, and reduced health inequalities.
	 Facilitate "Thinking Differently Together" across the ICS through a range of collective mechanisms and initiatives accessible to all stakeholders.
	 Oversee integration between the NHS, local government (social care and public health) and VCSE sector (including conversations about shared budgets and investment).
	 Support the triple aim (better health for everyone, better care for all and efficient use of NHS resources), the legal duties on statutory bodies to co-operate and the principle of subsidiarity (that decision-making should happen at the most local appropriate level).
	 Ensure place-based partnership arrangements are supported, and have appropriate resource, capacity and autonomy to address community priorities, in line with the principle of subsidiarity.
	 Drive the delivery of a shift of resources into prevention developing a clear view on the contribution of the health and social care system into prevention and the determinants of health.
	 Draw on the experience and expertise of professional, clinical, political and community leaders and promote strong clinical and professional system leadership.
	- Hear the voices of those on the frontline so that they inform strategic thinking and planning.
	 Operate a collective model of accountability, where partners hokd each other mutually accountable for their shared and individual organisational contributions to shared objectives.
	- Hold one another collectively accountable in our role as "anchor institutions".
	 Support the work of the health and wellbeing boards (HWBs) and contribute to their work with broader partners on the wider determinants of health.
	 Create a learning system, sharing evidence and insight across and beyond the ICS, crossing organisational and professional boundaries.
	- Own the collective brand and identity of the Suffolk and North East Essex.
Suffolk Coast and Heaths Partnership AONB	Suffolk Coast and Heaths Partnership AONB's primary purpose is to conserve and enhance natural beauty on their own. 26 organisations

	work together to care for the Coast & Heaths AONB. These include Essex County Council and Historic England.
Superfast Essex Steering Board	The Superfast Essex programme, part of the national Broadband Delivery UK (BDUK) rollout is co-ordinated by Essex County Council (ECC) and delivered in partnership with BT.
	The programme finished its £24.6million Phase 1 rollout at the end of June ahead of the original expected finish in September this year, after starting work in April 2014. In that time 355 new green fibre cabinets have been installed across Essex and more than 600km of fibre cable has been deployed.
	Engineers from BT's local network business, Openreach, are now preparing to start a second phase of work, which will extend coverage to another 51,000 homes and businesses with further investment from ECC, BT and BDUK and other local councils of £18.9million. The aim is to provide 95% superfast broadband coverage across the county by the end of June 2019 when the second phase of the BT rollout and Gigaclear's Superfast Essex Rural Challenge Project are completed.
Tech Ambassadors	One way in which the area of Chelmsford attempts to be greener and safer is through the Chelmsford Tech Ambassadors group, who bring together Chelmsford tech businesses to explore ways in which to grow this area of the local economy.
Tenant's Talkback	Tenant's Talkback is an formal meeting of residents and officers. It is a resident's chance to hold their landlord to account and formally track progress and discuss issues or concerns. It allows open discussions about current programmes of improvement, upcoming and ongoing planned maintenance, policy reviews and scrutiny of key performance indicators.
Tendring Access Group Management Committee	-
Tendring Older Peoples Forum	Tendring Older People's mission is leading and supporting voluntary action and empowering local people. Their core functions are to discuss issues of concern to older people, such as loneliness, health, mobility, dementia, digital access, housing, end-of-life, transport and much more. In addition, they aim to support, promote, and develop the community and voluntary sector, and encourage liaison and connections between organisations, agencies, and businesses.
	They provide a broad overview of needs and give a neutral and objective viewpoint to ensure the sector has a voice, and is assisted toward sustainability. They also support other voluntary sector representatives to have their say, and act as a strategic partner with
Tendring Transport	local councils, funders, health providers, and government to influence policy, plans and strategy.

Thames Estuary 2100 Strategic Programme	The Thames Estuary 2100 Plan (TE2100) is a strategic plan for adapting to rising sea levels in the estuary. Their main aims include:
Board	- Taking an adaptive approach to managing tidal flooding.
	- Creating climate resilient communities.
	 Protecting and enhancing the value of the Thames, its tidal tributaries and floodplain.
	 Delivering social, cultural and commercial benefits for communities and support resilient growth.
	- Tackling the climate and nature crises by putting sustainability at the heart of this Plan.
	 Restoring ecosystems, reducing carbon emissions, and delivering environmental and biodiversity net gain.
	Strategic objectives include:
	 Maintaining flood defences in line with the flood risk management policies. Adapting and improving all existing flood defences by the current deadlines set out in this Plan. Accelerating preparations to decide on an end-of-century option by 2040. The preferred option and timeline may change as this Plan adapts to future changes. Tracking indicators of change and reviewing every 5 years. Updating this Plan at least every 10 years using an adaptive FCERM (flood and coastal erosion risk management) economic approach, based on monitoring evidence. Working together to develop community-led visions for future riversides. These will drive defence upgrades and identify where to deliver wider benefits. Embedding carbon reduction pathways within this Planning, striving to achieve carbon net zero status. Replacing habitat lost to sea level rise over the course of this Plan. Supporting nature recovery and deliver environmental net gain. Improving understanding of the link between sea level rise and other sources of flood risk. Using spatial and emergency planning to create resilient communities. Sharing experience, innovation and learning of delivering and reviewing the Thames Estuary 2100 Planning with others planning to mitigate future climate risks.
Thames Estuary Growth Boad	The Thames Estuary Growth Board is a dedicated Growth Board, led by Thames Estuary Envoy Kate Willard OBE, to drive forward their action plan, "The Green Blue".
	The Thames Estuary is backed by the Government as the UK's number one growth opportunity. It is their role to make the most of the region's unique assets and unparalleled location to turn its potential into good, green growth for the local area and the national economy.

	They are working closely with businesses, investors, residents and communities, building partnerships to transform the area. They bring together the right people with the right skills, to combine motivation and connections, and create opportunity.
	Action Plan Key Points:
	Delivering growth: The Thames Estuary is essential for the national economy in driving recovery and growth. Their dedicated growth board, led by their Envoy, is there to deliver what's needed: job growth, transport infrastructure, inward investment, housing solutions and green energy infrastructure. They are capitalising on their unique location to attract business and investors.
	Using the Thames to its potential: Solutions, including a Freeport, maximise the area's potential for international trade. They are improving and increasing use of the river to carry freight of all types, and will amplify use of the river for passenger transport. Improving infrastructure: They are backing significant infrastructure projects that will boost economic growth, and are promoting and enabling digital connectivity in
	the Estuary. Building partnerships: Their connections mean they can bring together the right people with the right skills at the right time.
	Supporting initiatives to help businesses develop skills: The Thames Estuary will become a hub for cultural and creative programmes.
Thomas Cotower South	Going greener: The Estuary is home to beautiful green spaces. They are ensuring growth is sustainable and works with the environment, not against it. Above all, they are making things happen; they are the go-to place and the go-to people.
Thames Gateway South Essex Partnership	The Thames Gateway South Essex Partnership is an opportunity for driving forward regeneration and achieving growth and prosperity in South Essex as a key part of the Thames Gateway, now the national priority for regeneration.
	Their overriding aim is to provide an improved quality of life for all the people of South Essex and to allow the area to participate, via the Thames Gateway initiative, in the prosperity of the wider South East and East of England.
	To realise this opportunity, the Thames Gateway South Essex Partnership has been formed to:
	 Improve skills and employment opportunities across a range of economic sectors, and promote a competitive business

	environment by stimulating the creation of effective business support networks linked to research institutions • secure leading edge infrastructure, particularly improved and sustainable transport
	- Secure investment and site development to promote urban renaissance and provide employment opportunities
	 Create a high quality and sustainable urban and rural environment which enhances the natural assets of the area and harnesses features such as the River Thames
	- Improve the health and well-being of all communities throughout South Essex
	 Promote a high profile and positive image of Thames Gateway South Essex and market the opportunities in the area for investment and development
	To promote the strengths and diversity of Thames Gateway South Essex, this approach will be based on a framework of complementary visions for regeneration hubs centred upon Thurrock, Basildon and Southend to secure:
	 Thurrock: as a world leading logistics hub and exemplar for community development, learning and enterprise for South Essex.
	- Basildon and Castle Point: as a business hub for South Essex
	- Southend and Rochford: as a cultural and intellectual hub and a higher education centre of excellence for South Essex
Thaxted Guildhall Management Committee	The Thaxted Guildhall Management Committee is an organization that manages the Thaxted Guildhall in Thaxted, Essex, England. The committee's purpose is to oversee the maintenance and upkeep of the Guildhall, which is a Grade I listed building.
The Business	A Business Improvement District (BID) is a business-led and business
Improvement District	funded body formed to improve a defined commercial area. The
	benefits of BIDs are wide-ranging and can include:
	Businesses decide and direct what they want in their area
	Businesses are represented and have a voice in issues affecting
	their trading area
	 BID levy money is ring-fenced for use only in the BID area
	Increased footfall and spend
	Improved staff retention
	Reduced business costs

	 Enhanced marketing and promotion Support with sustainability initiatives Guidance in place shaping vision activities Facilitated networking opportunities with neighbouring businesses Assistance in dealing with the Council, Police and other public bodies
The Thomas Plume Library Charitable Incorporated Organisation	The Thomas Plume Charitable Incorporated Organisation's aim is to preserve and maintain for the benefit of the public the collection of pictures, books, and other historic artefacts collectively known as Thomas Plume's Library, Maldon, Essex.
Thurrock Arts Council	The Thurrock Arts Council are the national development agency for creativity and culture. They set out their strategic vision in 'Let's Create' that by 2030 they want England to be a country in which the creativity of each of us is valued, given the chance to flourish, and where every one of us has access to a remarkable range of high quality experiences. They invest public money from the Government and the National Lottery to help support the sector and to deliver this vision.
Thurrock Community Safety Partnership	 Thurrock Community Safety Partnership has a duty by law to reduce crime, disorder, anti-social behaviour and related behaviours affecting the local environment, including misuse of drugs and alcohol. Their priorities for 2023/24 are: tackling the disproportion of violence against women and girls – including sexual offences, stalking and rape, whilst recognising that men and boys can also be victims breaking the cycle of domestic abuse – in line with duties under the Domestic Abuse Act 2021 violence and vulnerability – tackling gang-related activity and offensive weapons to reduce drug-driven violence reducing harm to, and safeguarding, victims from hate crime tackling community based anti-social behaviour and safeguarding victims – including response to car cruising counter-extremism and counter-terrorism – preventing violent extremism locally human trafficking, modern day slavery and organised immigration crime

	 tackling offending – reducing offences in relation to theft, predominantly burglary and vehicle crime
Thurrock Sports Council Thurrock Play Network	Thurrock Play Network is an organisation that has non-profit making charitable status since 1999. They have a strong belief in the importance of play opportunities in the community and believe that play is for everyone, playing an important part in social, emotional and physical well-being. Besides outdoor play, encouraging creativity and recycling is a key element of what they do, sharing and celebrating some of our member's wonderful skills.
	They work in partnership with a large number of individuals, voluntary and statutory groups, whether just sharing or providing resources or running sessions for them.
	Over the years they have received funding to employ play rangers to work out in the parks, supported parents and children in schools with their projects, and organised community play events; their national playday in august being the largest, providing free activities.
Tilbury Community Local Development Action	Tilbruy Community Development Trust is a locally grown initiative, created by community groups, voluntary groups and Tilbury and Chadwell residents, for the benefit of local people across southern Thurrock in particular. They work in partnership with agencies and the community to help ensure that local people are able to participate in and gain from the opportunities, and that needs are addressed in the best way for the community.
Town Centre Partnership	Town centres throughout the nation have struggled with community engagement and business recovery following the Covid pandemic. In response to these challenges, a partnership officer was funded via the Government's Additional Restrictions Grant to work with a range of partners across the area. Through this work the officer and partners have developed a new, proactive town partnership which aims to improve footfall and engagement with the town centre.
Transport East Forum	Transport East promotes a collective vision for the future of transport in Essex, Norfolk, Suffolk, Southend-on-Sea and Thurrock. Better strategic networks for passengers and freight are critical to the delivery of the Transport East Strategy. Transport East's size is its strength; giving the partnership greater coherency and building on a strong history of collaborative working in the region.
UK Innovation Corridor	This vibrant polycentric region provides a unique ecosystem of talent and business – Tech City, GSK, Google, Cambridge University, UCL, Raytheon, Wellcome and Microsoft – world leaders powered by the brightest thinking to turbocharge the new knowledge economy. It is a symbiotic network of supply chains that reaches out beyond the region, throughout

	the UK and around the globe, making The Innovation Corridor a highly advanced sci-tech superhighway.
UK Shared Prosperity Board	 The UK Shared Prosperity Fund (UKSPF or the Fund) is a central pillar of the UK government's ambitious Levelling Up agenda and a significant component of its support for places across the UK. It provides £2.6 billion of new funding for local investment by March 2025, with all areas of the UK receiving an allocation from the Fund via a funding formula rather than a competition. It will help places right across the country deliver enhanced outcomes and recognises that even the most affluent parts of the UK contain pockets of deprivation and need support. The UK Shared Prosperity Board manages this fund.
Uttlesford Association of Local Councils	-
Uttlesford Citizens Advice Bureau	Please refer to 'Citizens Advice Bureau'.
Uttlesford Community Travel	The Uttlesford Community Travel provide services to the residents of Uttlesford who find it difficult to access normal public transport, the over 60's, the disabled and those who are rurally isolated.
	They can take you shopping, to the hairdressers, to visit friends, garden centres, as well as all types of medical appointments.
Uttlesford Norse Services Ltd Board	As Britain's largest local authority trading company (LATCO), ensuring they put people at the heart of what we do is integral to the ethical value proposition for our stakeholders and shareholder.
	Their current Group business activity, and predicted growth over the next five years, will centre on providing services across England, Scotland, and Wales. They will seek to work with unitary, county, and district councils and clients from the education, care, NHS, and charitable sectors.
	Investing in local economies and communities by providing employment and career opportunities in their business locations is a key element of our purpose.
	They will continue to demand that the highest safety standards are met within their operations, protecting the health and wellbeing of our dedicated staff and the people within our communities.

	Their aim is to continue to offer our services in an increasingly
	integrated delivery model underpinned by a culture of long-term
	partnership working and ethical profitability for local communities.
	These priorities will build durability into their services in three ways:
	 Providing high quality services and monitoring customer satisfaction. Generating ethical returns for partners and our shareholder. Investing in our people, developing their skills, and ensuring job satisfaction.
Uttlesford Norse Services Ltd Liaison	Uttlesford Norse Services Ltd Liaison have a partnership with Norse Group to manage and maintain the 3,000 homes in our housing stock. This includes carrying out repairs to your home.
Veolia Partnership Board	The Veolia Partnership Board is responsible for setting Veolia Environment's strategy and overseeing its implementation. Its primary responsibilities include approving the financial statements, appointing the chairman and drafting the agenda of the Annual Shareholders Meeting.
Veolia Pitsea Marshes Trust	The aim of the Veolia Pitsea Marshes Trust is to provide funding to organisations based in the Havering and Essex area that will deliver projects that have a community benefit, help alleviate poverty, improve social cohesion and improve the health and wellbeing of residents affected by the landfill site in Pitsea.
Visit Essex Board	Visit Essex is the official tourism and destination management organisation for Greater Essex. Their principle purpose is to work in partnership with the public and private sector businesses to support economic growth, through marketing and promoting the wider county as a place to visit, live and do business, and to continue to grow tourism and ensure that you get your share!
	Visit Essex is the only organisation specifically marketing and promoting the county to attract more visitors for your business, to ensure that Essex remains a leading visitor destination.
Voluntary Action Epping Forest	Voluntary Action Epping Forest is an independent charity known as a council for voluntary services or CVS. They have been supporting residents and not-for-profit organisations in Epping Forest for more than thirty years. Their core work is aimed at helping local charities and community groups to achieve their full potential. Services offered help to improve peoples quality of life and health & wellbeing.
Waltham Abbey Town Centre Joint Management Committee	The Waltham Abbey Town Centre Joint Management Committee work closely with the local business community, the owners of the Pavilions Centre, individual shop owners and tenants, market stallholders and

	other businesses to keep them informed, and further develop ideas and promotional activities.
Waltham Abbey Royal Gunpowder Mills Ltd	The purpose of the charity is to preserve, manage, research, conserve and display for the benefit of the general public and of the nation at large the historical and archaeological heritage of the Royal Gunpowder Mills, Waltham Abbey in the form of ancient monuments, listed buildings and the natural aspect features and bird, animal, tree and plant life.
Waltham Abbey Tourist Information Centre Joint Management	Waltham Abbey Tourist Information Centre is an information point for the residents of Waltham Abbey and the visitors to Waltham Abbey.
Committee	Local Information: They keep information on local attractions, up to date bus and rail timetables, a list of organisations, clubs and societies, eating out guide and local services. They act as a box office for local events at the Town Hall and they run monthly trips from June to December.
	Accommodation: They provide a printed sheet of B&Bs in our local area.
	What's On: Their "What's On" leaflet of events in and around the Waltham Abbey area is published every two months and is free of charge. It is not only useful to visitors and local residents, but also for local organisations to publicise their forthcoming events. These are also promoted on the Town Council's website.
	Theatre (West End) gift tokens: These tokens cards are available at any amount, just top your card up at any time.
	They organise guided tours of the town in small or large groups tailored to your needs.
	Guide Books & Souvenirs: They have a good selection of books (Local History) & souvenirs for sale. They also offer locally produced greetings cards and postcards some of which are the work of local people. They have on display in the shop many pictures and videos of local events including King Harold Day, Calvacade of Light, Art Trail, Linking Hands, Holy Cross Day and many more.
Waltham Abbey Town Partnership	The Waltham Abbey Town Partnership is a voluntary organisation working with local businesses, organisations and local government to improve the economy and prosperity of Waltham Abbey.
Walton Fairways Committee	If you wish to obtain a mooring on the Walton Fairway, you first need to obtain a site, which you rent from the Walton Fairways Committee. Once you have obtained permission to rent a site & paid the rental fee, it is up to you to lay your own mooring.
Waste Management Partnership Board	The functions of the Partnership Board are: - To Monitor Service Performance: Ensure the services are delivered to a high standard in accordance with the contract, in

	particular by commissioning qualitative and quantitative reports on performance and implementing/reviewing procedures for self-monitoring and reporting.
	 To be Innovative: Develop and/or consider proposals for service improvement and for greater cost-effectiveness in the delivery of the services on a whole life cycle costs basis, in particular by studying examples of best practice elsewhere. To implement studies, reports and projects managed by the Innovation Forums and using joint teams.
	 To be Proactive: Anticipate and consider proposals for any change in the service that may be required, for example, by any change in law or policy, or by any change in economic or social circumstances or expectations. To implement studies, reports and projects managed by the Innovation Forums and using joint teams.
	- To Ensure Partnership: Consider any representations that may be made by either party to the contract concerning any matter that appears to be inconsistent with the parties' commitment to work co-operatively.
	 To Resolve Differences: Seek the rapid and fair resolution of any differences between the parties to the contract. The parties commit to discuss problems as soon as they arise and to work together in a no blame culture. To put in place procedures for referring disputes to the Partnership Board if they cannot be resolved at contract Manager level.
	- To Review Partnership Performance: Receive annual reports prepared separately by each of the parties setting out an open account of that party's opinion of the state of the partnership, successes and shortcomings over the year, and proposals for improvement in the partnership in future.
	 To Report on Performance: Receive reports prepared jointly by the parties' senior staff on workforce matters, dealing with such matters as trends and notable events in relation to recruitment, retention, training and development, health and safety, equalities, and performance management.
Partnership Board and S IAA Member Working G Group f r	The aims and objectives of the Member Partnership Board are set out in Schedule 2 (Aims and Objectives). Notwithstanding the foregoing, the overriding purpose of the Member Partnership Board is to act as a Forum for the Essex and Southend Waste Partnership to consider issues relating to the Joint Municipal Waste Management Strategies, the waste management system across Essex and acting as a 'champion' within chose Partner Authorities and the wider Essex Waste Partnership.
2	2.2 The Member Partnership Board:
2	2.2.1 shall have no legal identity or personality;

	2.2.2 is not intended to be a joint board for the purposes of s101 of the Local Government Act 1972 or otherwise;
	2.2.3 cannot and is not intended to fetter the discretion of the Member of any Partner Authority but shall take into account the views from time to time expressed at any other member forum within the Essex Waste Partnership;
	2.2.4 cannot and is not intended to make decisions which bind or are intended to bind any Partner Authority; and
	2.2.5 shall be an advisory member group and shall not have any delegated powers.
Welfare Panel	 To monitor and examine Government policies and issues of public concern relating to welfare (including women welfare) and rehabilitation services, poverty, social enterprise and Family Council. To provide a forum for the exchange and dissemination of views on the above policy matters. To receive briefings and to formulate views on any major legislative or financial proposals in respect of the above policy areas prior to their formal introduction to the Council or Finance Committee. To monitor and examine, to the extent it considers necessary, the above policy matters referred to it by a member of the Panel or by the House Committee. To make reports to the Council or to the House Committee as required by the Rules of Procedure.
West Essex Alliance	The Voluntary, Community, Faith, and Social Enterprise sector (VCFSE) in Hertfordshire and West Essex consists of many thousands of organisations, from small volunteer-led charities and community-based faith groups to large social enterprises employing hundreds of staff and serving thousands of people. They use their skills and expertise to support people to stay well, look after themselves and their families, feel part of their community, and know that they are valued.
West Maldon Community Association Management Committee	West Maldon Community Centre is a venue for all sorts of activities, meetings, clubs and events.
West Tilbury Commons Conservators	-
Whipps Cross Joint Health Overview and Scrutiny Committee	The JHOSC shall have the remit to review and scrutinise any matter, including substantial variations, relating to the planning, provision and operation of health services at Whipps Cross Hospital during and after its development. The JHOSC will have the right to respond in its own right to all consultations on such matters, both formal and informal.

	In fulfilling its defined role, as well as reviewing documentation, the JHOSC will have the right to do any or all of the following:
	a. Request information or to hold direct discussions with appropriate officers of any NHS Trust or other body whose actions impact on the development.
	b. Co-operate with any other Joint Health Overview and Scrutiny Committee or Committees established by two or more other local authorities, whether within or without the Greater London area;
	c. Make reports or recommendations to any of the NHS bodies listed above and expect full, written responses to these;
	d. Require an NHS or relevant officer to attend before it to answer such questions as appear to it to be necessary for the discharge of its functions in connection with a consultation;
	e. Consider the NHS bodies' responses to its recommendations;
	f. Such other functions, ancillary to those listed in a to e above, as the JHOSC considers necessary and appropriate in order to fully perform its role
William Palmer College Educational Trust	After maintaining its property, the Trust provides prizes and special benefits while promoting the education of the relevant beneficiaries who must be under the age of 25 years, in need of financial assistance and either residents of the Ancient Parish of Grays Thurrock or are attending or have for not less than two consecutive academic years at any time attended the school of the charity.
Wyvern Community Transport	Wyvern Community Transport is a 'not-for-profit' organisation providing a door-to-door transport service to the residents of Rochford District and Castle Point Borough.
	Their service enables people to take part in activities that they would otherwise struggle to travel to, and therefore reduces exclusion and isolation of vulnerable people.
	They also have a community (social) car scheme, whereby volunteer drivers use their own cars to take members to hospital and medical appointments.
YMCA Essex	YMCA Essex seek to build lives, hope and futures for children, young people and families with our childcare and youth services.
	Their work includes a Nursery for babies and children aged 3 months – 5 years, Out of School Clubs, holiday clubs, youth groups, training, conference and meeting rooms, young carers, support for school pupils and their families, and behavioural and attendance support.
Youth Strategy Group	Youth Strategy Partnership Groups provide a forum for local service providers and other key stakeholders to collaborate strategically and operationally.

	The Youth Strategy Partnership Groups work with young people to identify need, promote, deliver and evaluate services for young people in each district, collaborating closely with local youth councils and forums.
	They review and analyse key and emerging trends in issues affecting young people and ensure local action by:
	 sharing knowledge and information
	 identifying gaps in provision and developing solutions
	 promoting the work of individual organisations and joint initiatives
	 identifying and securing resources to increase and improve services
	 working in partnership to increase opportunities for young people
	 ensuring that young people, particularly those at risk and who are vulnerable, are aware of and able to access relevant services
	 enhancing and improving existing activities, opportunities, clubs, groups, projects, programmes and support
	 engaging with young people to inform, co-produce and evaluate service delivery
	 pro-actively helping young people to access youth work, positive activities, new opportunities, support, information, advice and guidance
	 supporting the delivery of other local strategies and action plans that relate to young people to avoid unnecessary duplication and maximise use of resources
	 supporting the Families First Early Help Agenda
Young Concern Trust	The overall aim of YCT is to support children, young people and their families through challenging times so that they can feel hopeful about their futures. They are able to offer support for an endless range of often very complex issues, and does this through a variety of services. These include one to one counselling, play therapy, anxiety groups, creative art groups and support for young people and their families who have been assessed for or received an ASD diagnosis. For example YCT are able to provide anxiety group work in schools either via small groups of students or groups of teachers or parents.
	YCT regularly works in partnership with a range of other agencies to develop new services, such as the KYSS (Keep YourSelf Safe) project, Jades Pathway, Safer Places, Young Carers, PACT, Essex Child and Family Wellbeing Service and many more.

REVIEW OF OUTSIDE BODIES

MEMBER FEEDBACK

	As a current or past Member of an Outside Body, can you please select which Outside Bodies you are/were appointed to	Can you please explain how you think these are beneficial to Rochford District Council?	How many Outside Bodies meetings did you attend during a 12 month period or since the start of the 2023/24 Municipal Year?	If current Executive Lead Member or previous Portfolio Holder, can you please specify which meetings you attended, how often and whether you thought they were beneficial to your role?	Are there any Outside Bodies meetings you attended that were not listed? If yes, please specify their name, frequency and how beneficial you thought they were.	Do you have any other comments relating to Outside Bodies?
1.	South Essex Parking Partnership	Service our district and in partnership working keeps our parking safer.	Two meetings and monthly Teams calls.		None	I think they are an integral part of council work. We cannot work singularly.
2.	Essex Countywide Traveller Unit Essex Police and Crime Panel Rayleigh and Rochford Association of Voluntary Services	The only way that it benefitted us is we had a little insight into some decisions made but not much input into making them.	10	As Lead Member for Customer Services, few meetings were required.	No	None

APPENDIX 2

3.	London Southend Airport Consultative Committee Rochford Hundred Association of Local Councils South Essex Parking Partnership	Rochford Hundred keeping the local community informed. Airport total waste of time. SEPP a chance to inform policy which takes years.	4 – Rochford Hundred 2 – Airport 3 – SEPP			We should have an Outside Body for Housing Associations.
4.	ASELA Joint Committee East of England Local Government Association Essex Countywide Traveller Unit Essex Flood Partnership Board London Southend Airport Consultative Committee Partnership Panel Rochford Hundred Association of Local Councils	All were good ways of learning new methods and learn new ideas.	20 to 30 per year.	I attended all the ones I have listed and all were beneficial.	Areas Committees for the public to raise ideas and questions.	Yes, as an ECC Councillor.

	South Essex Parking Partnership					
5.	Hockley Community Centre Association	I have only been included in any Outside Body this year. Unfortunately, the one time they have met during that time, clashed with a Council meeting so I could not attend. I did send my apologies.	See above.	Housing and Homelessness – face to face catch up meetings with officers at least once a month. Very beneficial. Development Committee – regular scheduled meetings and others as necessary can be face to face or online. I do not consider these to be a waste of time.	Hockley Parish – at least 3/4 per month. All are relevant and help my involvement in the District.	Some Members do need to share more openly regarding what being a representative on an Outside Body contributes to the District. It is rare to get reports from Outside Bodies.
6.	Bradwell B Community Forum Bradwell Local Community Liaison Council Community Safety Partnership Steering Group Essex Countywide Traveller Unit	Bradwell Groups – were never notified of or invited to any meetings CSP – very beneficial – plus we are a statutory body so should attend as per Crime and Disorder Act 1998. ECTU – we used to contribute to this financially, perhaps more suitable for officer attendance but definitely	Some of the existing partnerships are monthly and some are only once or twice a year. It would also be dependent on the members role (Portfolio or Lead Member	Covered under question 2.	Domestic Abuse Panel (came under Community Safety Portfolio) Extended Services (schools partnership) Safer Essex – attended by all CSPs	No

Essex Flood Partnership Board	beneficial as they held enforce illegal encampments for us. Essex Flood Forum – yes, as it	would undoubtedly have many to attend – or		
Essex Police and	gives a voice for flooding	should attend		
Crime Panel	issues in our district.	as part of their role.)		
Essex Waste	Essex Police & Crime Panel			
Partnership Board	(now includes fire) – again a			
	voice for policing issues in our			
Mid and South	district – hugely beneficial.			
Essex NHS	0,1			
Foundation Trust	Essex Waste Management –			
	personally, I found these more			
NACRO N.C.E	of a talking shop – perhaps			
	more suitable for officers 0			
Rayleigh and	only use perhaps is for joint			
Rochford	working arrangements.			
Association of				
Voluntary Services	NHS Foundation Trust – useful			
	for gathering information			
River Crouch				
Coastal Community	NACRO – not really that useful			
Team Steering	 – could possibly be asked to 			
Group	update CSP instead of			
	separate meetings			
Rochford Hundred				
Association of Local	RRAVS – still funded by RDC			
Councils	but perhaps more for officer			
	attendance?			

	Sanctuary in Rochford Committee South Essex Children's Partnership Board	River Crouch Coastal Community Team – new to this group this year – not sure of its value for RDC. Rochford Hundred – useful for information sharing/partnership working with Parishes. Sanctuary – attendance is of benefit for our Sanctuary residents, but we have many other residents with other SHLs/private rental that we are unable to represent. South Essex Children's Partnership – from memory this was more about schools – perhaps more suitable for Essex County Councillors to feedback to district?				
7.	London Southend Airport Consultative Committee	Significant employer in the district and brings tourism to the district.	None	N/A	No	No
8.	Essex Heritage Trust	Essex Heritage Trust:- I have not been invited to any Heritage Trust meetings so far, however I am very interested and feel this would be of	N/A		London Southend Airport Noise Forum:- Interesting meetings with local	Question: as the Chairman for the Health and Wellbeing Board - should this be considered an Outside Body? It

Mid and South	benefit for RDC within my	residents and	certainly has many
Essex NHS	current role as Tourism Lead	parish	different stakeholders
Foundation Trust	Member. We have a wealth of	representatives. Jo	involved, including NHS,
	Heritage across the district	Marchietti	Megacentre, Essex Youth
Rayleigh and	which could be utilised to	organizes the	Services, Sports
Rochford	encourage visitors to enjoy	meetings; she is	representatives, charities
Association of	places of interest, bringing	very	etc.
Voluntary Services	custom to the area which will	knowledgeable	
	benefit the economy. Please	and able to advise	Where is Essex Youth
Rayleigh Mount	forward contact details so I can	the Committee	Council affiliated to RDC -
Local Committee	follow up on this.	Members about	as a separate entity to
		technical matters	Youth Services. This
River Crouch	Rayleigh and Rochford	when they arise	used to be part of RDC
Coastal Community	Association for Voluntary	and manage noise	as Kelly Redston
Team Steering	Services:-	complaints from	organised meetings but
Group	Lots of good partnership work	groups and	unsure how our youth
	across the whole district, they	individuals. Gives	council fits within RDC
Rochford Hundred	are stakeholders in the Health	advice and	now? These are our
Association of Local	and Wellbeing Board,	guidance on flight	future generations who
Councils	collectively providing services	paths etc.	will benefit from knowing
	for the communities.		how the Council
	Unfortunately, on this		members and officers
	occasion, I was not able to		work together for the
	attend their AGM. Although I		district.
	have attended meetings		I have attended Rochford
	previously and value the work		Youth Council AGM
	they carry out across the		meeting and they have
	district.		attended COL roadshow
			and Rayleigh Mount
	Rayleigh Mount Local		Events. I have invited
	Committee:-		them to join a full council
			meeting early 2024 to

I am not sure if this committee		present their
comes under my remit as Lead		achievements to the
Member of Tourism/Leisure -		Council.
please advise? I did arrange		
and attended a meeting for an		Additional information:-
event to be hosted which		I was invited to attend a
marked the celebration of		meeting with RTC
Rayleigh Mounts Centenary		Dementia Friendly Action
year, in conjunction with the		Plan - Awareness (along
National Trust and Leisure		with Kim Anderson)
Officers. This community event		The outreach work in
was well attended.		Rayleigh covered
		schools, businesses,
River Crouch Coastal		community, charities,
Community Team Steering		carers etc. From a
Group:-		wellbeing perspective
I have not attended a meeting		(under the Communities
for this outside body, usually		Director) we are intending
held outside the district -		to ensure the district has
Burnham. It would be better if		more awareness of
officers were advised when a		dementia, awareness of
meeting actually pertaining to		clubs and activities held
RDC were notified. This was		within the district,
the case recently when		ensuring signage is
Paglesham was mentioned in		suitable for dementia
the notes, I forwarded the		patients and offering
email to Andrew Paddon as it		members/officers
was an Environmental matter		including RDC facilities
and thought he would be better		such as leisure centres
suited to address.		staff training. Ideally RDC
		to work towards
		becoming a 'dementia

of T m T sl in w c c h a is O d d T T m r e R 24	Rochford Hundred Association f Local Councils:- This is a very interesting neeting whereby Parish and fown Councils representatives hare local information and ntelligence. PC Warren Lamb vas present discussing ommunity safety issues and ate crimes amongst other ssues. At the meeting held in October both myself and eputy RDC representative Cllr fracey Knight attended the neeting, updating the group on ecent developments within RDC. Next meeting is January 4.		friendly status' (Essex CC will become Dementia Friendlty Status from January 2024)
C C at w to n c	ondon Southend Airport Consultative Committee:- Cllr James Gooding has ttended these meetings. Both vere informative and of benefit to the council. Good etworking, well worth ontinuing the good relations vith the airport.		
F	Aid-South Essex NHS Foundation Trust (Board of Governors):-		

		I was advised that RDC no longer has a position on this board of governors, only Borough and Essex CC are eligible - District no eligible.				
9.	Partnership Panel	None	None	None	None	As a relatively new Councillor, I have never been assigned to an Outside Body, hence blanks.
10.	Association of South Essex Local Authorities (ASELA) Joint Committee London Southend Airport Consultative Committee Rayleigh Mount Local Committee Sanctuary in Rochford Committee	Each and every case Member were able to voice concern or give support where needed.	All of the above were on a quarterly basis.	In each Outside Body, I was able to bring my own specific brand on expertise. As in Q3 except ASELA was monthly as a Portfolio Holder during Terry Cutmore's leadership.	None.	They are important to enable the District Council to have a voice at specific tables.
11.	Rayleigh Mount Local Committee	They have not met – I have tried to establish contact without success.	Zero			Would be a good idea for my particular Outside Body to contact me.
12.	Rayleigh Mount Local Committee	Do not know as have not been given any information or invite to attend a meeting.	None	None	None	Yes, I have tried to look them up on RDC website and there is no information on them.

13.	Hockley Community Centre Association	Keeping RDC informed and updated on issues concerning the HCCA and any related items within Hockley.	Only one due to other overlapping meetings on the same evening. I do receive minutes of the meetings if I am unable to attend.	N/A	They are very beneficial.	No.
14.	Community Safety Partnership Steering Group Essex Countywide Traveller Unit Essex Police and Crime Panel Mid and South Essex NHS Foundation Trust Sanctuary in Rochford Committee	I have not sat on these outside bodies for a long enough period to make an informed opinion as to if I feel these are beneficial. I can give my experience and current opinion regarding Rayleigh Grange Community Association Governing Body; there have been no requests to date or for future for me to attend any meetings and they have not been communicated with me. I have questioned this specifically around meetings, or even the AGM and was told it would be up to the leaseholders to	N/A	In my limited experience with this role, I feel that I am not in a position to give an informed position.	N/A	On occasion some Outside Bodies meetings can and have conflicted with meetings that RDC hold.

decide/invite/inform me. As this		
is the current situation, then		
from my perspective unless		
RDC Assets Team ensure thet		
are following the requirements		
of their lease, then there is no		
point appointing a		
representative to this body.		