

REPORT TO THE MEETING OF THE EXECUTIVE 5 JUNE 2019

PORTFOLIO: FINANCE

REPORT FROM: SECTION 151 OFFICER

SUBJECT: PROVISIONAL FINANCIAL OUTTURN 2018/19

1 DECISION BEING RECOMMENDED

Revenue and Capital Budget 2018/19

- 1.1 To note the provisional outturn position against the 2018/19 revenue budget, as contained in paragraphs 2.1 and 2.2.
- 1.2 To note that the Council's 2018/19 Statement of Accounts will be subject to audit by external auditors Ernst and Young (to be reported to Audit Committee on 30th July 2019); it is therefore possible that changes may be made to the accounts during this period which could alter the position presented within this report.
- 1.3 To approve the transfer to earmarked reserves of £89,120 for the specific expenditure items detailed in Appendix 1
- 1.4 To approve the transfer from earmarked reserves of £370,622, set out in paragraph 2.5 (non-service specific expenditure):
- 1.5 To approve a net £191,697 of revenue carry forward requests, comprising £256,697 of carry forwards as set out in Appendix 3, partly offset by a £65,000 drawdown from the Local Development Fund reserve to help fund the IFRS15 technical accounting adjustment set out in paragraph 2.5 (non-service specific expenditure).
- 1.6 To approve £561,239 of revenue grant funded carry forward requests as set out in Appendix 3.
- 1.7 To note and approve the earmarked reserves closing balance as at 31 March 2019, including those rolled forward as grant funded and ring-fenced projects as per Appendix 1
- 1.8 To note the final outturn capital position against the 2018/19 capital budget, as contained in paragraph 2.6 and 2.7 and as shown in Appendix 2.
- 1.9 To approve £1,371,801 of capital project carry forwards for those schemes deemed outstanding at the end of 2018/19 into 2019/20 for completion, as contained in paragraph 2.6 and 2.7 and as shown in Appendix 2.
- 1.10 To note the final 2018/19 position on the Council's key performance indicators as shown in Appendix 4

2 REASON/S FOR RECOMMENDATION

General Fund Revenue Budget

- 2.1 The final General Fund Revenue Budget for 2018/19 was £9.2m. The actual position, before carry forwards, compared to this budget as at 31 March 2019 is £7.9m, a favourable variance of £1.3m.
- 2.2 This includes £0.8m of budget for projects, grant funded items and one off items that were due to be spent in 2018/19, but because of timing differences will need to be carried forward into 2019/20, plus £0.2m drawdown from reserves already approved during the year but actioned in Quarter 4. Once the carry forwards have been factored in the underlying underspend is £0.7m. It was agreed at Quarter 3 that £0.6m would be moved into the Local Development Fund reserve, leaving a residual net underspend on service expenditure of £0.1m.
- 2.3 The following table shows the breakdown of the final position by Portfolio and includes a comparison of actual outturn against budget.

Portfolio	Final Budget 2018/19	Actual 2018/19	Variance Underspend/ (Overspend)	Pre approved use of reserves	Carry Forward into 2018/19	Underlying Variance
	£	£	£	£	£	£
Leader	1,597,087	1,690,759	(93,672)	(114,641)	21,799	(830)
Finance	1,507,555	1,413,081	94,474	73,287	25,587	(4,400)
Enterprise	367,700	174,126	193,574	11,280	37,543	144,751
Planning	447,000	249,346	197,654	(61,336)	164,637	94,352
Environment	2,758,850	2,557,873	200,977	14,000	37,989	148,988
Governance	962,550	914,096	48,454	(62,653)	85,022	26,084
Community	1,553,050	899,059	653,991	(54,052)	445,358	262,685
Total	9,193,792	7,898,340	1,295,452	(194,114)	817,936	671,630
Transfer to LDF reserve approved at Q3						(600,000)
TOTAL						71,630

- 2.4 The above table shows an underlying underspend on service expenditure of £671,630, this compares to an underlying underspend of £1,049,716 that was reported to the Executive on 6 February 2019.

SALARIES

- The main factor driving the projected underspend is salaries. This was driven by a six-month vacancy freeze policy and a higher than projected number of posts becoming vacant during the first two quarters. Actual spend on salaries, including

any exit packages, was £5.7m compared to a budgeted spend of £6.4m, giving a favourable year to date variance of c£638,000. There were no significant changes to the forecast salary outturn in quarter 4. The variances by portfolio are shown in the table below.

Portfolio	Salary Budget £	Salary Actual £	Variance £
Leader	1,222	1,125	97
Finance	624	523	101
Enterprise	646	559	87
Planning	797	718	79
Environment	505	454	51
Governance	1,891	1,715	175
Community	744	697	48
Total	6,429	5,681	638

- 2.5 In addition to salary savings the following variances are reported below by portfolio.

LEADER:

- A saving of c£14,600 against the work placements budget due to a current vacancy for an apprentice.

FINANCE:

- Pension costs were c£100,000 more than anticipated due to enhancements for added years contributions.
- c£23,000 payment of S106 monies to the NHS account relating to income received in the prior year.
- Additional income from external payroll service provision did not materialise in the current financial year resulting in a £15,000 reduction in income.

ENTERPRISE:

- An additional c£52,300 in car park income was received from fees, Penalty Charge Notices and season tickets.
- Due to the business rates revaluation of the district car parks, there was an increase of £24,000 in rates payable.
- Application licenses and support payments were c£20,000 higher than budgeted.
- IT contracts saved c£40,000 as a result of the Azure cloud hosting cost.

PLANNING:

- Planning income increased by £118,000 due to a few large applications which have been received.
- Income from Building Control fees is c£30,000 less than budget.

ENVIRONMENT:

- There has been a c£80,000 saving in Materials Recycling Facility fees compared to budget plus additional income from the Green Gateway contract and Cherry Orchard Grant totalling c£32,000.
- The contract for maintaining street cleansing is c£31,000 under budget due to an in-year concept saving of £35,000 from contract negotiations not materialising.
- Income for the collection of bulky waste items is c£3,000 under budget.
- Income generated from columbarium, interments and monuments is less than budget by c£3,300
- The refuse collection contract is c£12,200 under budget.

GOVERNANCE:

- The forecast outturn for Council Tax included a budget of £10,000 for council tax new burdens which has instead been funded from reserves. Court Cost income was also £20,000 higher than anticipated.
- The Housing Benefit outturn is an adverse variance of c£306,000 due to the actual payments and invoices raised in-year varying significantly to the budget. This is largely due to it being difficult to budget accurately since the 2018/19 budget is set based on forecast expenditure estimates prepared in August 2017.
- In relation to the incentivised Council Tax Sharing agreement with preceptors the following variances have arisen:
 - The projected share-back income for 2018/19 has fallen compared to budget creating a c£56,000 adverse variance
 - Income in relation to collection work was not budgeted for and this has created a positive £40,500 variance.
 - Income due in relation to fraud prevention work and the hardship fund was not budgeted for and this has created a £70,000 positive variance. This is not shown in the service area income, and instead is shown in the financial statements as part of net provision of service.

COMMUNITY:

- The forecast outturn anticipated a net cost for the Public Health Improvement Officer of £25,000, however the actual cost was reduced and therefore the actual net impact was zero.

- Income accounted for relating to rent and deposit schemes exceeded the yearly budget by c£60,000; however, this as this is income due rather than cash received it will continue to be monitored closely in 2019/20 to ensure collection is maximised.
- The Housing Benefit subsidy claim form shows a drop in the bed and breakfast accommodation recharge due to lower levels of people being housed in this type of accommodation. This final recharge was an improvement of c£121,000.

NON SERVICE SPECIFIC:

- These items do not relate to service specific expenditure; however, will impact on General Fund balances and will be reported within the 2018/19 financial statements
- As approved by Executive in February 2019, £600,000 will be transferred to the Local Development Fund reserve from in-year underspends.
- All other variances detailed below are provisional subject to the audit of the financial statements, and are requested to be partly offset by planned drawdowns from earmarked reserves detailed below:-
 - A new accounting standard in 2018/19 requires an adjustment to the treatment of planning income resulting in a reduction to the opening General Fund Balance of £73,000 and an in year adverse adjustment of £14,000. This is requested to be partly funded from a £65,000 drawdown from the Local Development Fund reserve
 - An increase in the bad debt provision of £75,000 to provide for potential increases in housing debt and an increase in the balance of prior year debt still outstanding.
 - A correction for the treatment of Section 106 income in 2017/18 has resulted in a £61,000 reduction in General Balances available
 - Overall Business Rates and Council Tax income was £190,00 less than assumed in the 2018/19 budget. A drawdown of £269,622 from the Business Rate Smoothing Reserve is requested to fund the NDR element
 - A drawdown of £100,000 from the Pensions Reserve is also requested to fund the additional pressure referenced in the Finance section above

Capital Programme

- 2.6 A Capital Programme totalling £1,210,000, covering 2018/19, was approved at 13 February 2018 Full Council. During the year an additional amount of £2,077,800 (including amounts rolled over from 2017/18 for specific projects) was approved to be added to this budget, giving a final capital budget of £3,287,800 for 2018/19.

- 2.7 Of this total, £1,876,419 has been spent in 2018/19. The table in Appendix 2 shows the breakdown of this expenditure, with £39,580 as true underspend and £1,371,801 slippage on projects to be carried forward into 2019/20. Once agreed these ongoing projects will be added to the 2019/20 capital programme.

3 RISK IMPLICATIONS

- 3.1 Various projects within the Council's revenue budget and capital programme are supported by time-limited grants. Where there are delays to the implementation of these projects, there is the risk that the associated grants will be lost. If this occurs either the projects will be aborted or a decision to divert resources from other Council priorities will be required
- 3.2 Regular monitoring of those budgets with the higher risk considerations will assist in providing early warnings to enable mitigation plans to be developed.

4 RESOURCE IMPLICATIONS

- 4.1 The financial implications are dealt with in the body of the report.

5 LEGAL IMPLICATIONS

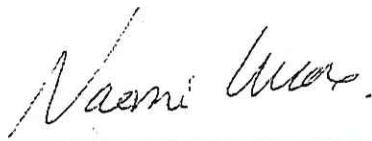
- 5.1 It is a legal requirement under Section 25 of the Local Government Act 2003 to set a balanced budget and monitor the financial position throughout the year.

6 EQUALITY AND DIVERSITY IMPLICATIONS

- 6.1 There are no specific equality implications aligned to the decisions within this report

I confirm that the above recommendation does not depart from Council policy and that appropriate consideration has been given to any budgetary and legal implications.

LT Lead Officer Signature:



SECTION 151 OFFICER

Background Papers: -

None.

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If you would like this report in large print, Braille or another language please contact 01702 318111.

EARMARKED REVENUE RESERVES FOR 2019/20

Devolution	(121,290)	50,000	0	(71,290)	60,000	(11,290)
Thames Gateway Growth Contribution	(5,000)	0	0	(5,000)	0	(5,000)
Insurance Reserve	(33,364)	0	0	(33,364)	0	(33,364)
Internal Audit	(58,535)	5,800	0	(52,735)	0	(52,735)
Transformation	(556,507)	212,711	0	(343,796)	100,000	(243,796)
Pension	(1,692,158)	100,000	0	(1,592,158)	0	(1,592,158)
Legal	(334,851)	47,000	(32,825)	(320,676)	0	(320,676)
Contamination	(10,000)	0	0	(10,000)	0	(10,000)
Elections	(119,200)	45,035	0	(74,165)	0	(74,165)
Hard / Soft Infrastructure	(2,116,909)	100,457	(897,772)	(2,914,224)	0	(2,914,224)
Investment Fund	0	0	(200,000)	(200,000)	0	(200,000)
Business Rates Smoothing	(1,214,000)	269,622	(26,234)	(970,612)	(868,766)	(1,839,378)
Sub Total	(6,261,815)	830,625	(1,156,831)	(6,588,021)	(708,766)	(7,296,787)
Earmarked Carry Forward Requests						
Contractor Provision	(73,431)	0	(30,000)	(103,431)	0	(103,431)
IT Emergency / IT Platform	(264,530)	69,426	(48,080)	(243,184)	48,080	(195,104)
Housing (Primarily Homelessness)	(263,029)	0	(11,039)	(274,068)	11,039	(263,029)
Sub Total	(600,989)	69,426	(89,120)	(620,683)	59,119	(561,564)
Total Earmarked Reserve	(6,862,804)	900,052	(1,245,951)	(7,208,703)	(649,647)	(7,858,350)
Carry Forwards from 2018/19						
Corporate	(453,137)	*149,187	**(843,984)	(1,147,934)	1,212,934	65,000
Project	(15,877)	0	(500)	(16,377)	16377	0
IT	0	0	(11,213)	(11,213)	11,213	(0)
Housing	(1,500)	0	(1,000)	(2,500)	2,500	0
Total Carry forward	(470,514)	149,187	(856,697)	(1,178,024)	1,243,024	65,000
Grant Funded / Ring Fenced Reserve						
Corporate	(56,909)	3,655	(10,940)	(64,193)	0	(64,193)
Project	(455,409)	54,826	(346,280)	(746,862)	269,808	(477,054)
Housing	(189,848)	39,372	(204,020)	(354,496)	0	(354,496)
Total Grant Funded Reserve	(702,166)	97,853	(561,239)	(1,165,552)	269,808	(895,744)

* Includes £65,000 contribution from reserves towards the IFRS 15 impact on General Fund balance

**Includes the £600,000 contribution to the LDF reserve approved at Q3

THE EXECUTIVE – 5 June 2019

Item 8 Appendix 2

PROVISIONAL 2018/19 YEAR END CAPITAL POSITION

Scheme	2018/18		2018/19		2018/19		Variance	Overspend	Underspend	Carry Forward
	Original Budget	£	In Year Additions (including slippage from prior years)	£	Latest Budget	Outturn				
ICT Hardware - Mobile working, ipads etc	100,000			100,000	29,941		(70,059)			
ICT Software - new products/ upgrades	65,000			65,000			(65,000)			
Health & Management Software			3,000	3,000						
IT Migration Project			213,400	213,400						
Wheelie Bins			11,300	11,300						
Vehicle Replacement	20,000			20,000						
Cemeteries			5,800	5,800						
Pavilion Refurbishments			37,500	37,500						
Air Quality Grant Expenditure			1,258,000	1,258,000						
Refurbishment of Public Conveniences			235,100	235,100						
Car Park Resurface Rolling Programme	30,000		41,400	71,400						
Cherry Orchard Car Park Works			9,500	9,500						
Electric Charging Points	12,000			12,000						
Match Funding - New Playspaces	100,000			100,000						
Play Spaces	50,000		12,100	62,100						
Condition Survey			10,000	10,000						
Parks and Open Spaces Programme			7,500	17,500						
S106 Exp Parks & Open Spaces			185,000	185,000						
Rochford Offices	65,000		22,400	87,400						
Rayleigh Offices	50,000		6,500	56,500						
Windmill	15,000									
Health & Safety Adaptions	10,000		19,300	29,300						
Wallasea Island - Match Funding	50,000			50,000						
Disabled Facilities Grants	558,000			558,000						
Homeless Solution - temporary accomodation	10,000			10,000						
Housing Renewal Grant	40,000			40,000						
Discretionary Voluntary Grants	25,000			25,000						
Capital Programme Total	1,210,000		2,077,800	3,287,800	1,876,419	(1,411,381)	0	(39,580)	(1,371,801)	

CAPITAL PROJECTS FOR COMPLETION IN 2019/20 (Carry Forward)

Portfolio	Project Area	£	Description
Enterprise	ICT Hardware - Mobile working, ipads etc	70,059	Required to supplement budget for 2019/20
Enterprise	ICT Software - new products/ upgrades	65,000	Required to supplement budget for 2019/20
Enterprise	IT Migration Project	147,873	Budget required in order to complete IT migration project in 2019/20
Environment	Wheelie Bins	2,877	Budget required to purchase bins in 2019/20
Environment	Vehicle Replacement	20,000	Works delayed, to be completed in 2019/20
Environment	Cemeteries	1,315	Required to supplement budget for 2019/20
Environment	Pavilion Refurbishments	27,796	Required to supplement budget for 2019/20
Environment	Air Quality Grant Expenditure	413,603	To be carried forward to complete Project Works in 2019/20
Environment	Refurbishment of Public Conveniences	26,058	Required to supplement budget for 2019/20
Environment	Car Park Resurface Rolling Programme	67,050	To be carried forward for major works in 2019/20
Environment	Cherry Orchard Car Park Works	2,531	Required to supplement budget for 2019/20
Environment	Electric Charging Points	12,000	To be carried forward to complete Project Works in 2019/20
Environment	Match Funding - New Playspaces	43,000	To be carried forward for major works in 2019/20
Environment	Play Spaces	4,679	Required to supplement budget for 2019/20
Environment	Condition Survey	4,175	Required for follow up works following condition survey
Environment	Parks and Open Spaces Programme	3,769	Required to supplement budget for 2019/20
Environment	S106 Exp Parks & Open Spaces	1,048	Required to supplement budget for 2019/20
Enterprise	Rochford Offices	76,197	Required for planned works in 2019/20
Enterprise	Rayleigh Offices	46,826	Required for planned works in 2019/20
Community	Windmill	7,821	Required to supplement budget for 2019/20
Community	Health & Safety Adaptions	24,425	Required for follow up works following DDA survey
Community	Wallasea Island - Match Funding	50,000	Works delayed, to be completed in 2019/20
Community	Disabled Facilities Grants	217,281	Whole budget is funded from grant, therefore rolled forward into 2019/20.
Community	Homeless Solution - temporary accommodation	10,000	Required to supplement budget for 2019/20 for ongoing furniture provision at new leased temporary accommodation sites
Community	Housing Renewal Grant	26,418	Required to supplement budget for 2019/20 for ongoing Well Homes work.
Total Capital Carry Forward			1,371,801

REVENUE GRANT CARRY FORWARDS TO RESERVES FOR 2019/20

Portfolio	Grant Funded	Description
Community	16,699	Contribution for small leisure Projects
Governance	7,488	Contribution to CTAX Tax new burdens reserve due to ring fenced funding
Environment	13,532	Contribution to Cherry Orchard Reserve
Environment	15,112	Contribution to National Community Clean Up reserve due to ring fenced funding
Community	23,641	Contribution to reserve to fund post
Community	269,808	Contribution to Air Quality Reserve due to ring fenced funding
Leader	10,940	Contribution to IER reserve due to ring fenced funding
Governance	76,534	Contribution to Housing Benefits Reserve due to ring fenced funding
Community	127,485	Contribution to Flexible Homelessness Reserve due to ring fenced funding
TOTAL	561,239	

REVENUE CARRY FORWARD TO RESERVES FOR 2019/20

Portfolio	Carry Forward	Description
Enterprise	11,213	Carry forward of unspent budget for IT upgrades
Governance	1,000	Carry forward of unspent budget
Planning	500	Holding Account for Development
Community	3,118	Carry forward of unspent Crime and Disorder budget
Planning	8,534	Carry forward of unspent Economic Development budget
Planning	125,145	Contribution to LDF reserve due to removal of the budget
Planning	30,458	Carry forward unused budget to contribute towards 19/20 additional costs.
Leader	1,910	Carry forward of unused budget to Health and Safety Reserve
Environment	9,345	Carry forward of unused budgets to Repairs and Maintenance Reserve
Enterprise	26,330	Carry forward of unused budgets to Repairs and Maintenance Reserve
Community	1,570	Carry forward of unused budgets to Repairs and Maintenance Reserve
Community	3,037	Contributions to reserve for licenses paid in 2019/20.
Finance	8,103	Contribution to Transparency code
Finance	17,484	Brexit new burdens funding
Leader	8,950	Contribution to HR training reserve
TOTAL	256,697	

Appendix 4

Becoming Financially Self Sufficient									
		Quarter To Date Target	Quarter To Date Result	QTD Trend (QTD Vs. QTD Target)	Year To Date Target	Year To Date Result	YTD Result Vs. YTD Target	Trend (YTD This Year Vs. YTD Last Year)	Quarter Commentary
	R = Red A = Amber G = Green								
PR009	Percentage of Collectible Council Tax collected (Cumulative)	HIGH IS good	98.2%	98.6% G	Worse (98.7%)	98.2%	98.6% G	Worse (98.7%)	0.4% collected over target, representing £3,107,296 more collected than at this point last year.
PR010	Percentage of Collectible Business Rates collected (Cumulative)	HIGH IS good	99.1%	99.7% G	Better (99.2%)	99.1%	99.7% G	Better (99.2%)	0.6% collected over target, representing £676,670 more collected than at this point last year.
PR011	Percentage of Housing Benefit Overpayments recovered to date (Cumulative)	HIGH IS good	30.5%	21.0% R	Worse (23.2%)	30.5%	21.0% R	Worse (23.2%)	The recovery rate is -9.5% under target, representing -£50,985 recovered which is less than at this point last year.
PR012	Percentage of invoices paid in 30 days	HIGH IS good	98.0%	100.0% G	Better (91.9%)	98.0%	97.3% A	Better (94.0%)	Invoices Paid within 30 days is over its target performance of 98% with 100.0% of invoices paid in time during January to March. The year end result shows that 97.3% were paid in time.
PR025	Percentage of invoices for commercial goods and services paid by the Authority within 10 days of receipt to Local Suppliers	HIGH IS good	90.0%	99.5% G	Better (77.5%)	90.0%	95.6% G	Better (82.7%)	Invoices Paid within 10 days to Local Suppliers is over its target performance of 90% with 100% of invoices paid in time during January to March. The year end result is 96%

Early Intervention										
	R = Red A = Amber G = Green	£ K	Quarter To Date Target	Quarter To Date Result	QTD Result Vs. QTD Target	Trend (QTD This Year Vs. QTD Last Year)	Year To Date Target	Year To Date Result	YTD Result Vs. YTD Target	Quarter Commentary
PR001	Number of households in B & B/Nightly lets/HMO's (direct cost provision)	Low is good	0	17	R	Better (32)	0	17	R	Use of out of district B&B accommodation has reduced by 81% since last year. In June 2017, 27 households were recorded as being accommodated in B&B, compared with a current 17 households.
PR002	Number of Homeless Preventions	High is good	25	20	R	Worse (67)	25	56	G	Change in reporting aligned to new Homeless Reduction Act. The first H-CLIC statistical release was published on 13th December 2018 and can be found here. https://www.gov.uk/government/statistical-data-sets/live-tables-on-homelessness
PR003	Homeless Prevention Savings (Cumulative)									Change in reporting aligned to new Homeless Reduction Act. The first H-CLIC statistical release was published on 13th December 2018 and can be found here. https://www.gov.uk/government/statistical-data-sets/live-tables-on-homelessness
PR004	Number of dwellings improved (occupied by vulnerable households)	High is good	25	15	A	Worse (18)	100	81	A	Complexities of cases have increased. To date: 86 housing hazards removed. Estimated £561,000 savings to NHS/wider society.
PR005	Number of food businesses made safer (cumulative)	High is good	70	110	G	Better (105)	279	266	A	This is a risk based programme of work.
PR006	Number of Out of Work Benefit Claimants: Actively Seeking	Low is good	800	700	G	Worse (435)	800	700	G	The rise in claimants is due to the full migration over to Universal Credit from the previous Job Seekers Allowance and other benefits.

Early Intervention (continued)										Quarter Commentary	
	R = Red A = Amber G = Green	Quarter To Date Target	Quarter To Date Result	QTD Result Vs. QTD Target	Trend (QTD This Year Vs. QTD Last Year)	Year To Date Target	Year To Date Result	YTD Result Vs. YTD Target	Trend (YTD This Year Vs. YTD Last Year)		
PR007	Average number of days to process new benefit claims	Low is good	21.0	29.0	R	Worse (20.9)	21.0	22.7	R	Worse (18.8)	The average time taken to action New Benefit Claims for Quarter Four was 8.0 day(s) over target. The Year End result is 22.7 which is 1.7 day(s) over target.
PR008	Average number of days to process benefit claims changes in circumstances	Low is good	12.0	9.9	G	Worse (06.1)	12.0	21.3	R	Worse (18.9)	The average time taken to action New Benefit Claims for Quarter Four was -2.1 day(s) under target. The Year End result is 21.3 days, which is 9.3 day(s) over target.

Maximise our Assets									
	R = Red A = Amber G = Green	Quarter To Date Target	Quarter To Date Result	QTD Result Vs. QTD Target	Trend (QTD This Year Vs. QTD Last Year)	Year To Date Target	Year To Date Result	YTD Result Vs. YTD Target	Trend (YTD This Year Vs. YTD Last Year)
PR013	Planning Enforcement: Percentage of Initial Site Visits conducted within target time	HIGHIS 6000	60%	73% G	Worse (7%)	60%	69%	G	Worse (73%)
PR014	Planning Enforcement: Cases being investigated including appeals	LOWIS 9000	372	252 G	Higher (220)	372	252	G	Higher (220)
PR015	The number of working days lost to the Local Authority due to sickness absence per FTE	LOWIS 9000	2.5	0.9 G	Better (2.2)	7.5	6.2	G	Better (8.0)
PR016	Number of employees: FTE	N/A	N/A	152.0 N/A	Higher (151.4)	N/A	152.0	N/A	Higher (151.4)

Maximise our Assets

Quarter Commentary

Enable Communities										
	R = Red A = Amber G = Green	Quarter To Date Target	Quarter To Date Result	QTD Result Vs. QTD Target	Trend (QTD This Year Vs. QTD Last Year)	Year To Date Target	Year To Date Result	YTD Results Vs. YTD Target	Trend (YTD This Year Vs. YTD Last Year)	Quarter Commentary
PR017	Residual waste Kg per household	Low is good	85	90	A Worse (87)	310	371	R	Worse (347)	Residual waste per household is slightly over its Quarter target performance of 85.0kg with a quarter result of 90.0kg. Overall, the Year End result is 370.7kg per household.
PR018	Percentage of waste recycled or composted	High is good	66.0%	58.0%	R Better (56.9%)	66.0%	60.8%	R	Worse (64.7%)	The recycling rate is slightly under its Quarter target performance of 66.0% with a quarter result of 58.0%. Overall the Year End recycling rate is 60.8%
PR019	Percentage of Missed bins vs total collected	Low is good	0.0100%	0.0381%	A Worse (0.0290%)	0.0100%	0.0586%	A	Worse (0.0180%)	There were 858,318 bins collected this quarter, of which 503 were missed. Overall, 0.0586% were missed in the year, representing 1,872 missed bins during the year.
PR020	Percentage of Major Planning Apps determined in 13 weeks	High is good	75.0%	50.0%	R Same (50.0%)	75.0%	40.0%	R	Worse (60.0%)	Quarter Four result shown. 5 Major Planning applications(s) this quarter, with 2 subject to the Government Target of 13 weeks, of which 50% were determined in time. Over the year, 40% have been determined in time.
PR021	Percentage of Major Applications determined within agreed Extension of Time	High is good	75.0%	100.0%	G Better (86.7%)	75.0%	81.8%	G	Better (81.8%)	There was 3 Major Planning application(s) subject to an extension of time, of which 100% were determined in time. Over the year, 82% have been determined in time.
PR022	Percentage Remaining Planning Applications determined in 8 weeks	High is good	75.0%	41.7%	R Worse (87.9%)	75.0%	54.0%	R	Worse (80.1%)	Quarter Four result shown. 192 Non-Major Planning application(s) this quarter, with 139 subject to the Government Target of 8 weeks, of which 42% were determined in time. Over the year, 54% have been determined in time.

8.17

Enable Communities (continued)										Quarter Commentary
	R = Red A = Amber G = Green	Period	Quarter To Date Target	Quarter To Date Result	QTD Result Vs. QTD Target	Trend (QTD This Year Vs. QTD Last Year)	Year To Date Target	Year To Date Result	YTD Result Vs. YTD Target	Trend (YTD This Year Vs. YTD Last Year)
PR023	Non Major Applications determined within agreed Extension of Time	High is good	75.0%	86.8%	G	Better (61.1%)	75.0%	84.1%	G	Better (82.8%)
PR024	Percentage of Planning appeals allowed	Low is good	30.0%	16.7%	G	Better (55.6%)	30.0%	20.0%	G	Better (30.4%)