MID YEAR PERFORMANCE REPORT TO MEMBERS ON PERFORMANCE INDICATORS FOR THE PERIOD: APRIL TO SEPTEMBER 2009

1 OVERALL COMMENTARY ON PERFORMANCE AND RECOMMENDATION

- 1.1 This report is provided to facilitate discussion of the Council's performance against performance indicators for the first half of 2009/10.
- 1.2 The report consists of a summary and review of Performance Indicators showing achievement against targets and trends against previous mid-year performance. Members' priorities are highlighted in bold. The report excludes those indicators that are only calculated annually and those that are dependent on data that was not available at the time of report preparation or for which no comparison is available.
- 1.3 Items within this report will be discussed at the Executive when required, as determined by the Portfolio Holder for Service Development/Improvement and Performance Management. Non Members of the Executive may raise items with either the Portfolio Holder for Service Development/Improvement and Performance Management or the relevant service Portfolio Holder.
- 1.4 Quarterly Performance Statistical Reports for each Division are available on the Council intranet and website by selecting "Quarterly Performance Reports "from the A-Z of Services. (The website address is <u>www.rochford.gov.uk</u>)
- 1.5 A full Quarterly Performance Report showing performance against all measured indicators is available from the Audit & Performance Management Team.
- 1.6 It is proposed that the Executive **RESOLVES**
 - (1) To note the progress against key performance indicators for the first half of 2009/10.
 - (2) To place on record any comments on key performance indicators for the first half of 2009/10.

Yvonne Woodward

Head of Finance, Audit and Performance Management

Background Papers:-

None

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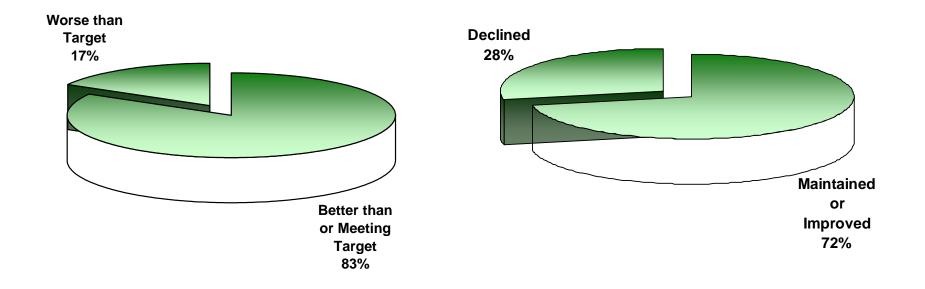
If you would like this report in large print, Braille or another language please contact 01702 546366.

Overall Mid-Year Performance

The charts below show the overall position and breakdown of the Council's performance:-



Overall performance of PIs compared to Mid-Year 2008/09



Maintained

| Worse Than Target | Same as Target (within 0.5%) | Better than Target |
|--|--|---|
| • Number of households in temporary | NI Percentage of benefit overpayments recovered (Cumulative) (Ex BVPI 79bii) | Percentage of major planning applications determined within 13 weeks (NI 157a) |
| accommodation at the end of the quarter (NI 156) | | Percentage of new homes built on previously developed land (Ex BVPI 106) |
| | | Proportion of land and highways assessed as having deposits of litter (NI 195a) |
| | | Reduction in all crime (Cumulative) (Local 10.4) |
| | | Percentage of total waste sent for composting and/or recycling (NI 192) |
| | | • Average time to remove all fly tips (days) (Local 5.5c) |
| | | Percentage of abandoned vehicles removed within 24 hours (Ex BVPI 218b) |
| | | Food establishments that are broadly compliant (NI 184) |
| | | Residual Household waste collected (NI 191) |
| | Council Tax Collected (Ex BVPI 9) | Percentage of service requests for Environmental Services with an initial response within 5 working days (Local Complaints a) |
| | Business Rates Collected (Ex BVPI 10) | Percentage of service requests for Environmental Services resolved within 6 weeks (Local Complaints b) |
| | | |

"At a Glance" – Mid Year Review of Key Performance Indicators

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| ormance | • | Average time for processing new claims and changes of circumstances in davs (NI 181) | Percentage of minor planning applications determined within 8 weeks (NI 157b) | • | Percentage of other planning applications determined within 8 weeks (NI 157c) |
|-----------|---|--|---|---|---|
| ned Perfo | • | Percentage of appeals allowed against the authority's decision to refuse planning applications (Ex BVPI 204) | | | Percentage of benefit payments written off (Cumulative) (Ex BVPI 79biii) |
| Declir | • | Proportion of land and highways assessed as having deposits of detritus (NI 195b) | | | |

Section One: Mid-Year Performance Indicators that are Worse than Target

Corporate Objective One: Making a Difference to Our People

| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|--|-----------------------------|-----------------|-----------------------------|---|
| Ex BV16a) | Percentage of local authority employees with a disability | 1.97% | 2.00% | 1.24% | The average number of staff has risen from 229 to 242 and the average number of employees with a disability has fallen from 4.5 to 3. |
| Local 11.4 | Percentage of permanent appointments filled by internal promotion | 27.78% | 20.00% | 14.29% | The number of new appointments has risen from 18 to 21 with 3 internal appointments this year compared with 5 last year. |
| Local 11.7 | The percentage of all My Performance Reviews (MPRs) completed and submitted to HR of all MPRs due (Cumulative) | 56.73% | 99.00% | 96.74% | Only 7 MPR's are outstanding compared to 90 at this point last year. |
| Ex BV204 | Percentage of appeals allowed against the authority's decision to refuse planning applications | 38.10% | 30.00% | 50.00% | This is a volatile indicator due to small numbers. 09/10 performance represents 7 out of 14 cases. |

Corporate Objective Two: Making a Difference to Our Community

| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|--|-----------------------------|-----------------|-----------------------------|---|
| NI 181 | Average time for processing new claims and notifications of change of circumstances (days) | 18.00 | 15.00 | 25.84 | Current performance is off target due to staff illness and volume of new claims being received. Additional temporary experienced staff have been put in place and performance is expected to improve. |
| Local 2.22 | Response time to counter enquiries | 80.35% | 82.00% | 74.70% | Despite the drop in performance, 97% of customers surveyed are satisfied with their wait time. |

| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|---|-----------------------------|-----------------|-----------------------------|--|
| Local 2.34 | The percentage of new rent allowance claims paid within 7 days of a decision being made | 59.01% | 92.00% | 82.20% | 73 claims were outside of the timeframe compared to 136 in 08/09. |
| NI 156 | Number of households in temporary accommodation at the end of the quarter (B&B and Hostel) | 34.00 | 29.00 | 32.00 | Lack of vacancies in social housing is reducing the opportunities for people in temporary accommodation to move on, in addition to difficulties in accessing opportunities in the private rented sector. |
| Local 9.3a) | Proportion of homelessness applications on which the authority makes a decision and issues written notification to the applicant within 33 working days | 90.70% | 95.00% | 67.86% | The handling of homeless applications has suffered due to sickness absence of key staff and an increase in the number and complexity |
| Local 9.3b) | Proportion of homelessness applications on which the authority makes a decision and issues written notification to the applicant within 25 working days | 46.51% | 50.00% | 35.71% | of cases. |
| Local 9.3c) | Proportion of homelessness applications on which the authority makes a decision and issues written notification to the applicant over 40 working days | 4.65% | 5.00% | 17.86% | |

Corporate Objective Three: Making a Difference to Our Environment

| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|---|-----------------------------|-----------------|-----------------------------|---|
| NI195b) | Proportion of land and highways assessed as having deposits of detritus | 16.00% | 20.00% | 34.00% | Following a general review of the resources required to deliver the Contract, SITA have agreed to provide two additional street cleansing crews with immediate effect. |

Section Two: Mid-Year Performance Indicators that have declined in performance since Mid-Year 2008/09, but are still meeting target

Corporate Objective One: Making a Difference to Our People

| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|---|-----------------------------|-----------------|-----------------------------|--|
| Local 11.3 | Percentage of permanent staff turnover | 3.93% | 10.00% | 5.79% | |
| Local 11.6 | Number of working days lost to sickness absence per employee (excluding continuous sickness of more than 4 weeks) | 1.34 | 5.00 | 1.50 | |
| NI 157b) Ex BV 109b | Percentage of minor planning applications determined within 8 weeks | 92.93% | 90.00% | 89.66% | The very small decline is due to a higher caseload with 78 out of 87 minor applications determined in 8 weeks. |
| NI 157c) Ex BV 109c | Percentage of other planning applications determined within 8 weeks | 98.74% | 97.00% | 97.73% | |
| Local 3.19 | Percentage of planned Taxi Licensing enforcement hours achieved | 128.06% | 98.00% | 101.52% | An improved planned work profile has produced a result which is much closer to the target. |

Corporate Objective Two: Making a Difference to Our Community

| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|---|-----------------------------|-----------------|-----------------------------|--|
| Ex BV79b)iii | Percentage of housing benefits payments written off compared with total debt (Cumulative) | 1.59% | 4.00% | 1.86% | Work to reduce the amount of outstanding work will have a positive impact on these recovery indicators and these will continue to be monitored closely. |

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| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|--|-----------------------------|-----------------|-----------------------------|--|
| Local 2.2a) | Percentage using direct debit: for payment of Council tax | 78.04% | 77.50% | 76.17% | Despite being very slightly off target the level of people paying by direct debit (DD) for council |
| Local 2.2b) | Percentage using direct debit: for payment of Business Rates | 61.44% | 61.50% | 60.95% | tax remains one of the highest in the country. DD for business rates is stable and this is encouraging in view of the current economic climate. |

Corporate Objective Three: Making a Difference to Our Environment

| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|--|-----------------------------|-----------------|-----------------------------|---|
| Local 9.12b) | The percentage of Housing standards inspections of completed Houses in Multiple Occupation (HMO's) which were planned to be carried out that were | 60.00% | 90.00% | 40.00% | Currently on target to meet inspections planned for year. |
| Local 9.2 | The percentage of food premises inspections which were planned to be carried out that were completed | 64.00% | 99.00% | 56.08% | This is an annual target. The number of inspections due each month varies and the risk rating of the premises determines when the next inspection is due. Performance is currently on target. |
| Local 9.5 | Number of Licensing applications determined within target time | 102.56% | 98.00% | 100.00% | Applications received at the end of a quarter will not be due for determination until future quarters. Therefore, the percentage varies above and below 100.00% |
| Local 9.9 | The percentage of licensed premises inspections which were planned to be carried out that were completed. | 122.22% | 95.00% | 95.83% | This target is for planned visit only. In the previous year, enforcement visits were included in error. |

Section Three: Mid-Year Performance Indicators that are Better than or Meeting Target and have maintained or improved performance

Across all Corporate Objectives

| New Local Complaints a) Commercial Regulation | The percentage of services requests for Environmental Services that were completed in the quarter: initial response within 5 working days |
|---|---|
| New Local Complaints b) Commercial Regulation | The percentage of services requests for Environmental Services that were completed in the quarter: resolved within 6 weeks. |

Corporate Objective One: Making a Difference to Our People

| Ex BVPI 2a | Level of the Commission for Equality Standard to which we conform in respect of gender, race and disability |
|---------------------|---|
| Ex BVPI 2b | Extent to which duty to promote race equality meets defined criteria |
| Local 4.1 | Percentage of audit plan completed |
| Ex BV11a) | Proportion of the top 5% of earners that are women |
| Ex BV11b) | Proportion of the top 5% of earners who are from an ethnic minority |
| Ex BV11c) | Proportion of the top 5% of earners who have a disability |
| Ex BV12 | Number of working days lost to sickness absence per employee |
| Ex BV17a) | Proportion of our employees from ethnic minority communities |
| Local 11.5 | Percentage of permanent appointments filled by internal appointment at same grade |
| Local 1.5a) | Percentage of telephone calls answered by our switchboard within 15 seconds switchboard |
| Local 1.5b) | Percentage of telephone calls answered within 15 seconds by extensions |
| Local 1.7 | Percentage availability of IT systems |
| Local 8.4 | Standard land searches carried out in 10 working days |
| Ex BV106 | Percentage of new homes built on previously developed land |
| NI 157a) Ex BV 109a | Percentage of major (Large Scale and Small Scale) planning applications determined within 13 weeks |
| Local 3.4a) | Building Control Applications determined within statutory periods (5 & 8 weeks) |
| | |

| Local 3.6a) | Enforcement of planning control, site visit response time, time taken to visit the site from date complaint logged. Cumulative figure for the year % in target of all site visits per priority rating immediate or within 24 hours | |
|-------------|--|--|
| Local 3.6b) | As above for all site visits per priority rating within 7 working days | |
| Local 3.6c) | As above for all site visits per priority rating within 10 working days | |
| Local 3.16 | Total number of hours car parking assistants spend patrolling, as a percentage of total hours worked | |

Corporate Objective Two: Making a Difference to Our Community

| Ex BV9 | Council Tax collected (Cumulative) | | | |
|--------------|--|--|--|--|
| Ex BV10 | Business rates collected (Cumulative) | | | |
| Ex BV76d) | Number of prosecutions and sanctions per 1,000 caseload | | | |
| Ex BV79b)I | Percentage of recoverable housing benefit overpayments made and recovered in the year (Cumulative) | | | |
| Ex BV79b)ii | Percentage of housing benefit overpayments recovered compared with total debt (Cumulative) | | | |
| Local 2.35 | Percentage of benefit applications for reconsideration/revision actioned and notified within 4 weeks | | | |
| Ex BV183b) | The average number of weeks spent in hostel accommodation by households which include dependent children or a pregnant woman (and which are unintentionally homeless and in priority need) | | | |
| Ex BV202 | Number of people sleeping rough on a single night within the area of the local authority | | | |
| Local 9.12a) | The percentage of Housing standards inspections of Caravan sites which were planned to be carried out that were completed | | | |
| Local 10.4 | The percentage reduction in all crime (Cumulative) | | | |

Corporate Objective Three: Making a Difference to Our Environment

| NI 184 | Total food establishments that are broadly compliant | | | |
|------------|---|--|--|--|
| Local 9.4 | The percentage of health and safety inspections which were planned to be carried out that were completed | | | |
| Local 9.6 | Number of Licensing applications requiring and receiving a hearing within target | | | |
| Local 9.7 | Number of Licensing applications determined and notified and license issued within target | | | |
| Local 9.10 | The percentage of scheduled installation inspections which were planned to be carried out that were completed | | | |

| Local 9.11 | The percentage of Air Quality Reports which were required that were completed and submitted on time | | | |
|-----------------------|--|--|--|--|
| Ex BVPI 91b | Percentage of households served by a kerbside collection of at least two recyclables | | | |
| NI 191 | Residual Household waste collected per household | | | |
| NI 192 (Ex BV82ai+bi) | Percentage of total waste sent for composting, treatment and/or recycling | | | |
| NI195a) | Proportion of land and highways assessed as having deposits of litter | | | |
| NI195c) (Ex BV199b) | Proportion of land and highways where unacceptable levels of graffiti are visible | | | |
| NI195d) (Ex BV199c) | Proportion of land and highways where unacceptable levels of fly-posting are visible | | | |
| Ex BV218a) | Percentage of new reports of abandoned vehicles investigated within 24 hours of notification | | | |
| Ex BV218b) | Percentage of abandoned vehicles removed within 24 hours from time we are legally entitled to remove the vehicle | | | |
| Local 5.5c) | The average time to remove all fly tips (days) | | | |

Corporate Objective Four: Making a Difference to Our Local Economy

| Ex BV8a | Undisputed invoices paid within 30 days |
|---------|---|
|---------|---|

Section Four: Indicators for which no Target was set

Corporate Objective Two: Making a Difference to Our Community

| Performance Indicator Reference | Definition | Mid Year Result 08/09 | Target 09/10 | Mid Year Result 09/10 | Comments |
|---------------------------------------|---|-----------------------------|-----------------|-----------------------------|----------|
| Ex BV174 | Number of racial incidents recorded by us per 100,000 population | 0.00 | N/A | 0.00 | |
| Ex BV175 | Percentage of racial incidents that resulted in further action | 0.00% | N/A | 0.00% | |