
REVISED BUDGETARY ESTIMATES FOR 2010/11

1 SUMMARY

- 1.1 This report seeks approval for the revised budgetary estimates for the current financial year, 2010/11.

2 REVISED ESTIMATES

- 2.1 As the total revised estimate for net expenditure is the same as the original estimate for the year, the Council is effectively approving a series of individual virements between budgets when it approves the whole set of revised estimates.
- 2.2 The total revised estimates equal £11.52m, which is the same as the original estimate when the budgets were set at the Council meeting on 26 January 2010. The revised estimates include savings and additional income identified since the estimates were set and these are detailed at appendix 1.
- 2.3 In addition to the savings/income in appendix 1, the main changes to the revised estimates, in addition to the identified savings/income in appendix 1, are:-
- Parking income, including season tickets, is forecast to be £45,000 below budget. This includes the lost income from allowing free parking on the 4 Saturdays in the lead up to Christmas.
 - Investment income is forecast to be £85,000 below budget, following the fall in Base Rate since the estimate was set in January 2010.
 - Land Charges is forecast to be £44,000 below budget. This is due to the removal of the personal search fee.
- 2.4 Training budgets have been amalgamated into one budget for each head of service, as opposed to individual service areas. Although this has resulted in large variances per service area, these are not shown below.
- 2.5 Attached at appendix 2 to this report is the summary version of the budget book showing the original and revised estimates for 2010/11. The summary budget book also shows the variation between original and revised estimates for those over £500.
- 2.6 The summary version is used as Members have found this presentation particularly useful in focusing on the expenditure and income of the Authority without the complication of internal recharges for overheads and support services.
- 2.7 Members are reminded that it is the normal practice of the Council that questions of detail relating to the enclosed information should be raised in

advance of the meeting. Questions should be addressed to the Senior Accountant, at the contact details at the end of this report. The last day for questions being raised is Friday 10 December 2010.

- 2.8 The estimates for 2011/12 will be presented to Extraordinary Council on 25 January 2011.

3 TARGET EFFICIENCY SAVINGS

- 3.1 At the start of the current financial year the financial challenge was to reduce a perceived gap of £750,000. It was recognised that this would be done through a combination of the financial results from 2009/10, changes in financial assumptions and estimates for 2010/11, and savings/income generation identified by detailed review of service budgets. Progress in addressing this gap was reported to the Executive on 21 July 2010. Due to the changes summarised above, the gap for 2010/11 has increased to £911,642. The savings/income generation actions for 2010/11 are attached as Appendix 2 and have been included in the revised estimates for 2010/11. They total £877,500, the remaining £34,142 of required savings will be met from underspends across a range of budgets including salaries.

4 RESOURCE IMPLICATIONS

- 4.1 Although there have been a number of changes to individual budgets, overall revised estimates are within the original budget and there will be no change to the forecast drawdown of General Fund balance for 2010/11.

5 RISK IMPLICATIONS

- 5.1 Approval of the revised estimates earlier than January reduces the risk of delays in projects and expenditure.

6 EQUALITY AND DIVERSITY IMPLICATIONS

- 6.1 The savings/income changes in appendix 1 will not mean a reduction in services so are unlikely to have a detrimental impact in terms of race, age, sexual orientation, disability, gender or religion.

7 RECOMMENDATION

- 7.1 It is proposed that Council **RESOLVES** to agree the revised estimates for 2010/11.

Yvonne Woodward

Head of Finance

Background Papers:-

None.

For further information please contact Matthew Petley on:-

Tel:- 01702 546366 ext 3102

E-Mail:- matthew.petley@rochford.gov.uk

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Ref:	Area of additional income/savings	Saving/Income 2010/11 £
1.1	Senior Management changes - as previously reported to Executive	4,000
1.2	Energy savings	3,000
1.3	Leisure – additional income from a staff secondment	10,000
1.4	Housing Benefits budgets - training in joint sessions with other authorities and improved procurement. Savings from the annual billing for Council Tax and NNDR	20,000
1.5	Handy Person / Gardening for the Elderly Service - new arrangements for funding the Springboard scheme	25,000
1.6	Place survey - this will not be taking place	10,000
1.7	Environmental Initiatives Budget - the cost of the Sustainable Community Strategy can be met from other budgets.	10,000
1.8	Abolition of Comprehensive Area Assessments	5,000
1.9	IT - additional one off savings from review of current contract	50,000
1.10	Software – one off savings following review of current software.	40,000
1.11	Climate Change Service Level Agreement	10,000
1.12	Planning Income – currently income is above budgeted.	60,000
1.13	Subscription to the East of England Regional Assembly	10,000

Ref:	Area of additional income/savings	Saving/Income 2010/11 £
1.14	Reduce use of Environmental Health contractors	9,000
1.15	Remove listed building grant	3,000
1.16	Reduction in staff training budgets due to e-learning.	28,000
1.17	Reduction in all Equipment, Tools and Materials budgets.	36,000
1.18	Access to Services budget	20,000
1.19	Rochford District Matters –to printing & delivery arrangements	10,000
2.1	Empty Homes Discount - Remove the optional 50% discount on empty homes over 6 months.	40,000
2.2	Revenues and Benefits - as part of the Shared Services work we have started taking Castle Point's fraud cases to court. There are also some savings from the implementation of common documentation. A review of the information required for fraud investigations has identified some savings	1,000
2.3	Reduction of management fee payable to VirginActive as a result of the joint manager for Freight House and Mill Hall.	10,000
2.4	Review of Earmarked Reserves has identified some amounts which can be returned to General Fund balances:- <ul style="list-style-type: none"> Contaminated Land Air Quality 	78,000

Ref:	Area of additional income/savings	Saving/Income 2010/11 £
2.5	Review of Environmental Services has identified a number a budgets which can be reduced or deleted without impact on service delivery. The majority of these would normally happen as part of the revised estimate process in response to changes in working practice or demand.	27,000
2.7	Recycling – additional income has been generated from the rollout of the scheme to mobile homes and flats. There have also been fuel savings on the contract price where materials have been taken to Stock Rd instead of Boreham. In addition, SITA are using local transfer station in Purdeys and not Tilbury for dry recycling. The new Materials Recycling Contract will also deliver significant savings	276,000
2.9	Review of Building Works Special Items has identified some projects which will either be cheaper than originally estimated or will not take place.	35,000
2.10	<p>National Performance Indicators – an internal exercise is under way to review all performance indicators collected and reported on by the authority, in view of the Coalition Government's agenda to reduce external inspection and an expectation that the National Indicator set will be disbanded.</p> <ul style="list-style-type: none"> NI187 measures fuel poverty using a survey method the result of which have proven meaningless and the indicator results are not used in any council decision making. The survey costs £2,000 to run plus staff time in reporting on the results. NI182 – survey of businesses on regulation currently takes about 60 officer hours to collect and report. Alternative, more effective means of getting feedback from the business community are already in place. NI195 – street cleanliness – changes to the methodology will reduce the cost of measuring this indicator. 	2,000
2.12	The Head of Customer and Information Services has reviewed her budgets and identified the following budgets which can be reduced because of improved procurement and better working practices	24,000

Ref:	Area of additional income/savings	Saving/Income 2010/11 £
	<ul style="list-style-type: none"> • Central Printing • Subscriptions • Telephones and Postal Charges • Stationery / Computer Consumables • Web Server hosting arrangements 	
2.13	Mobile Exhibition Unit – this was due to be replaced so a review of its usage and the alternatives of using a combination of noticeboards, tables and a marquee has been undertaken and the recommendation is that it should not be replaced. Apart from the ongoing maintenance costs of £500, there will be a capital saving of about £25,000.	500
2.16	Energy & Water Usage – in addition to the £3,000 per annum savings already identified, the new boiler, timers and time settings at various council buildings, including public conveniences will generate additional savings. There are also annual savings from the updated cistern and flushing devices being installed in public conveniences and introduction of mains fed water dispensers in the Council buildings. Savings of £1,400 per annum can also be made by making changes to the air conditioning in the IT Server room.	11,000
2.19	Human resources budgets (reduction in Staff Advertising, Training and Recruitment costs.	10,000

2009/10 ACTUAL £	BUILDING CONTROL - CLIENT ACCOUNT	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: S Scrutton				
	Employee Costs				
283,813	Salaries	13 126 1000	241,700	219,700	-9.1%
360	Training	13 126 xxxx	700	-	
2,442	Insurance	13 126 1140	2,500	2,000	
286,615			244,900	221,700	
	Transport Related				
14,924	Car Allowances	13 126 1120	17,600	15,300	-13.1%
14,924			17,600	15,300	
	Supplies & Services				
40	Expenses	13 126 xxxx	100	100	
3,720	Equipment, Tools & Materials	13 126 xxxx	4,000	3,600	
3,760			4,100	3,700	
	Contracted Services				
629	Consultants	13 126 1015	1,000	1,000	
629			1,000	1,000	

2009/2010 ACTUAL £	BUILDING CONTROL - FEE ACCOUNT	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: S Scrutton				
	Fees & Charges				
(56,072)	Deposit of Plans	13 127 825x	(66,800)	(66,800)	
(157,668)	First Inspection	13 127 82xx	(189,200)	(189,200)	
(213,739)			(256,000)	(256,000)	

2009/2010 ACTUAL	DEVELOPMENT CONTROL		ESTIMATES 2010/2011		ESTIMATE TO
£	Head of Service: S Scrutton	CODE	ORIGINAL £	REVISED £	ESTIMATE % CHANGE
Employee Costs					
430,704	Salaries	13 124 1000	457,400	366,800	-19.8%
98	Telephone Allowances	13 124 1200	100	100	
900	Training	13 124 1005	3,500	-	
5,057	Insurance	13 124 1140	5,400	4,400	-18.5%
436,760			466,400	371,300	
Transport Related					
14,630	Car Allowances	13 124 1120	15,800	13,500	-14.6%
3,956	Staff Parking	13 124 1160	4,200	4,200	
18,586			20,000	17,700	
Supplies & Services					
877	Expenses	13 124 113x	800	600	
1,475	Equipment, Tools & Materials	13 124 1100	2,000	1,600	
14,100	Advertising	13 124 1013	14,500	14,500	
300	Planning Portal	13 124 4667	300	300	
25,000	Planning Appeals	13 124 4665	20,000	20,000	
41,752			37,600	37,000	
Contracted Services					
1,762	Consultancy Advice	13 124 4660	2,500	2,500	
16,178	Specialist Planning Advice (ECC)	13 124 4669	16,300	16,300	
17,941			18,800	18,800	
Fees & Charges					
(242,388)	Planning Fees	13 124 8239	(224,000)	(264,000)	17.9%
(200)	High Hedges	13 124 8241	-	-	
(5,687)	Discharge Condition Fee	13 124 8247	(5,000)	(5,000)	
(27)	Miscellaneous Income	13 124 8240	(200)	-	
(248,303)			(229,200)	(269,000)	

2009/2010 ACTUAL	PLANNING POLICY		ESTIMATES 2010/2011	ESTIMATE TO	
£	Head of Service: S Scrutton	CODE	ORIGINAL £	REVISED £	% CHANGE
Employee Costs					
252,420	Salaries	13 131 1000	260,500	263,600	1.2%
306	Professional Fees	13 131 1006	400	400	
98	Telephone Allowances	13 131 1200	100	100	
280	Training	13 131 1005	200	5,700	
2,442	Insurance	13 131 1140	2,500	2,700	
255,546			263,700	272,500	
Transport Related					
7,327	Car Allowances	13 131 1120	8,300	7,800	
7,327			8,300	7,800	
Supplies & Services					
1,697	Expenses	13 131 113x	1,300	1,100	
29,000	Local Development Framework	13 131 4803	50,000	-	-100.0%
219	Equipment, Tools & Materials	13 131 1100	300	200	
588	Research & Publicity	13 131 1013	700	600	
5,000	Conservation Grants	13 131 1017	5,200	-	-100.0%
3,639	Gypsy Needs Survey	13 131 4807	-	-	
-	Subscriptions	13 131 1018	300	-	
-	Habitats Directive Grant	13 131 4285	-	16,800	
40,143			57,800	18,700	
Fees & Charges					
(16,835)	Gypsy Needs Assessments	13 131 8281	-	-	
-	Grant	13 131 1017	-	(16,800)	
(16,867)			-	(16,800)	

2009/2010 ACTUAL £	PLANNING & BUILDING CONTROL ADMINISTRATION Head of Service: S Scrutton	CODE	ESTIMATES 2010/2011		ESTIMATE
			ORIGINAL £	REVISED £	TO ESTIMATE % CHANGE
Employee Costs					
91,180	Salaries	13 125 1000	74,300	117,600	58.3%
50	Training	13 125 1005	100	-	
1,395	Insurance	13 125 1140	1,500	2,700	80.0%
92,625			75,900	120,300	
Supplies & Services					
2,166	Equipment, Tools & Materials	13 125 1100	3,700	3,000	-18.9%
2,167			3,700	3,000	
Fees & Charges					
-	Miscellaneous Income (Copying)	13 125 82xx	(100)	-	
-			(100)	-	

2009/2010 ACTUAL £	HACKNEY CARRIAGE Head of Service: S Scrutton	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
86,289	Salaries	14 144 1000	88,000	89,400	1.6%
695	Training	14 144 1005	1,800	-	
1,046	Insurance	14 144 1140	1,100	1,200	
88,030			90,900	90,600	
	Transport Related Costs				
-	Car Allowances	14 144 1120	-	1,200	
-			-	1,200	
	Supplies & Services				
1,350	Expenses	14 144 113x	1,000	1,600	60.0%
3,093	Equipment, Tools & Materials	14 144 1100	3,200	2,600	-18.8%
-	Printing and Publicity	14 144 xxxx	700	700	
106	Subscription - National Association of Taxi & Private Hire	14 144 1018	100	100	
2,834	Rochford Quality Taxi Partnership	14 144 4034	-	-	
7,383			5,000	5,000	
	Fees & Charges				
(66,410)	Vehicle Licensing	14 144 5051	(66,000)	(66,000)	
(18,518)	Driver Licensing	14 144 5052	(20,000)	(20,000)	
(1,770)	Operators Licensing	14 144 2024	(2,000)	(2,000)	
(1,432)	Other Miscellaneous Income	14 144 5054	(2,000)	(2,000)	
(88,130)			(90,000)	(90,000)	
	Grants				
(3,350)	Rochford Quality Taxi Partnership		-	-	
(3,350)			-	-	
	Contribution to/from reserve				
(3,933)	Contribution from reserve		-	-	
(3,933)			-	-	

2009/2010 ACTUAL £	HIGHWAYS/ROADS (ROUTINE) Head of Service: G P Woolhouse	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Supplies & Services				
3,575	Special Items		-	-	
-	White Lines - Taxi Ranks	10 100 4007	700	200	
4,998	Signage & Equipment	10 100 4xxx	8,500	11,700	37.6%
6,625	Highway Verge Improvements	10 100 4003	10,000	8,000	-20.0%
15,198			19,200	19,900	
	Fees & Charges				
(33,305)	E.C.C. Contribution - Verge Maintenance	10 100 8105	(33,300)	(33,300)	
(33,305)			(33,300)	(33,300)	

2009/2010 ACTUAL £	ON STREET PARKING Head of Service: S Scrutton	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
90,626	Salaries	10 102 1000	88,300	84,800	-4.0%
-	Training	10 102 1005	900	-	
1,395	Insurance	10 102 1140	1,500	2,000	
92,021			90,700	86,800	
	Transport Related				
3,243	Transport & Plant	10 102 1170	3,000	3,200	
3,243			3,000	3,200	
	Supplies & Services				
230	Expenses	10 102 11xx	400	200	
5,231	Equipment, Tools and Materials	10 102 xxxx	1,900	1,700	
3,116	Traffic Penalty Tribunal	10 102 4063	3,000	3,000	
1,500	Traffic Enforcement Centre	10 102 4072	1,900	1,900	
3,210	Management Fee	10 102 4067	3,300	3,300	
8,803	Essex County Council Reimbursement	10 102 4061	9,700	8,800	-9.3%
1,491	Publicity & Printing	10 102 xxxx	2,600	1,700	-34.6%
23,581			22,800	20,600	
	Fees & Charges				
(151,617)	Penalty Charge Notice Payments	10 102 8113	(145,000)	(150,000)	3.4%
(670)	Dispensations	10 102 8112	(500)	(500)	
131,913	Contribution from reserve		-	-	
(20,374)			(145,500)	(150,500)	

2009/2010 ACTUAL £	OFF STREET PARKING Head of Service: S Scrutton	CODE	ESTIMATES 2010/2011		ESTIMATE TO
			ORIGINAL £	REVISED £	ESTIMATE % CHANGE
Employee Costs					
112,868	Salaries	10 103 1000	113,800	114,200	0.4%
-	Training	10 103 1005	900	-	
4,189	Insurance	10 103 1140	4,400	4,000	
117,058			119,100	118,200	
Premises Related					
26,566	Repairs, Alterations & Maintenance	10 103 333x	28,300	28,300	
3,450	Special Items	10 103 1019	7,000	800	-88.6%
97,746	National Non-Domestic Rates	10 103 1016	109,800	126,700	15.4%
2,872	Lights & Power	10 103 xxxx	3,700	8,000	116.2%
3,650	Water & Sewerage	10 103 1012	3,700	3,300	
134,285			152,500	167,100	
Transport Related					
2,776	Transport & Plant	10 103 1170	2,700	1,500	-44.4%
696	Staff Parking		-	-	
3,472			2,700	1,500	
Supplies & Services					
2,651	Expenses	10 103 11xx	2,700	1,900	-29.6%
19,037	Equipment, Supplies & Maintenance	10 103 xxxx	20,300	3,900	-80.8%
2,711	Printing	10 103 1180	2,700	3,100	
298	Publicity	10 103 1013	500	500	
2,253	Subscriptions	10 103 1018	2,300	2,200	
2,022	Traffic Penalty Tribunal	10 103 4063	2,000	2,000	
-	Penalty Charge Notice Stationery & Bags	10 103 4069	400	-	
1,000	Traffic Enforcement Centre	10 103 4072	1,100	1,100	
5,869	ECC Reimbursement	10 103 4112	6,500	5,900	-9.2%
-	Environmental Services Treatment	10 103 4102	400	-	
390	Environmental Enhancements	10 103 4101	700	400	
-	Machine Maintenance	10 103 4106	-	16,300	
36,235			39,600	37,300	
Capital Financing Costs					
6,063	Depreciation	10 103 4100	7,400	6,100	-17.6%
6,063			7,400	6,100	
Fees & Charges					
(779,711)	Car Park Pay & Display	10 103 xxxx	(850,000)	(810,000)	-4.7%
(5,177)	Market Rents	10 103 8118	(3,200)	(3,200)	
-	Other Rents	10 103 8119	(2,200)	(2,200)	
(166,500)	Permits/Season Tickets	10 103 8127	(165,000)	(165,000)	
(340)	Costs Awarded	10 103 8130	-	-	
(79,209)	Penalty Charge Notice Payments	10 103 8128	(105,000)	(100,000)	-4.8%
(920)	Commercial Use Of Space	10 103 8480	(800)	(800)	
(1,031,857)			(1,126,200)	(1,081,200)	

2009/2010 ACTUAL £	PUBLIC TRANSPORT Head of Service: S Scrutton	CODE	ESTIMATES 2010/2011		ESTIMATE
			ORIGINAL £	REVISED £	TO ESTIMATE % CHANGE
Employee Costs					
25,480	Salaries	10 101 1000	25,700	26,100	
349	Insurance	10 101 1140	300	400	
<u>25,829</u>			<u>26,100</u>	<u>26,500</u>	
Supplies & Services					
-	Expenses	10 101 113x	-	100	
Concessionary Travel Scheme:-					
822,641	Bus Passes	10 101 4032	840,000	835,300	-0.6%
45	Equipment, Tools & Materials	10 101 1100	100	100	
90,318	Taxi Voucher Scheme	10 101 4030	100,000	100,000	
46,979	Community Transport Grant - ECC	10 101 1017	48,500	47,500	-2.1%
<u>959,983</u>			<u>988,600</u>	<u>983,000</u>	
Fees & Charges					
(1,718)	Concessions - Fees & Charges	10 101 8106	(1,500)	(1,500)	
-	Taxi Voucher Pass - Duplicate Charge	10 101 8111	-	(100)	
(23,727)	Taxi Voucher Scheme Contribution from ECC	10 101 8109	(24,500)	(24,500)	
(3,306)	Membership Fee - Taxi Vouchers	10 101 8107	(3,000)	(3,000)	
(47,454)	Community Transport Grant - ECC	10 101 8108	(48,500)	(47,500)	-2.1%
<u>(76,205)</u>			<u>(77,500)</u>	<u>(76,600)</u>	
Grants					
(144,739)	Government Grant - Concessionary Travel Scheme	10 101 8103	(148,800)	(148,800)	
<u>(144,739)</u>			<u>(148,800)</u>	<u>(148,800)</u>	

2009/2010 ACTUAL £	LOCAL LAND CHARGES Head of Service: A Bugeja	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
Employee Costs					
58,594	Salaries	19 181 1000	59,000	67,900	15.1%
-	Training	19 181 1005	200	-	
3,924	Insurance	19 181 1140	4,100	4,200	
62,518			63,300	72,100	
Supplies & Services					
239	Expenses	19 181 xxxx	300	-	
4	Equipment, Tools, & Materials	19 181 1100	200	100	
243			500	100	
Fees & Charges					
(124,321)	Land Searches	19 181 8371	(130,000)	(86,000)	-33.8%
(124,321)			(130,000)	(86,000)	

2009/2010 ACTUAL £	CEMETERIES & CHURCHYARDS - OPEN (ROCHFORD) Head of Service: A Bugeja	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Premises Related Expenditure				
9,430	Repairs, Alterations & Maintenance	14 136 xxxx	4,900	4,900	
8,736	Special Items	14 136 1019	3,000	-	-100.0%
1,916	National Non Domestic Rates	14 136 1016	1,400	1,600	
173	Insurance	14 136 1140	100	100	
20,255			9,400	6,600	
	Supplies & Services				
723	Equipment, Tools & Materials	14 136 1100	600	500	
723			600	500	
	Fees & Charges				
(40,103)	Grave Purchases	14 136 8313	(43,100)	(46,700)	8.4%
(59,545)	Interments	14 136 8309	(61,500)	(66,700)	8.5%
(17,082)	Monuments	14 136 8310	(14,400)	(15,600)	8.3%
(116,730)			(119,000)	(129,000)	

2009/2010 ACTUAL £	CEMETERIES & CHURCHYARDS - CLOSED (RAYLEIGH & PARISH) Head of Service: A Bugeja	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Premises Related Expenditure				
-	Repairs, Alterations & Maintenance	14 136 333x	2,100	2,100	
-	Special Items	14 136 1019	5,000	5,000	
-	National Non Domestic Rates	14 136 1016	600	-	-100.0%
-	Insurance	14 136 1140	100	100	
-			7,800	7,200	
	Supplies & Services				
-	Equipment, Tools & Materials	14 136 1100	300	200	
-			300	200	
	Contracted Services				
10	Parish Churchyards Maintenance	14 136 4890	500	100	
10			500	100	

2009/2010 ACTUAL £	ESTATES MANAGEMENT Head of Service: A Bugeja	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
148,046	Salaries	12 122 1000	152,400	154,300	1.2%
-	Training	12 122 1005	2,000	-	
2,093	Insurance	12 122 1140	2,200	1,600	-27.3%
150,139			156,600	155,900	
	Transport Related				
4,152	Car Allowances	12 122 1120	4,800	4,400	
-	Staff Parking	12 122 1160	700	700	
1,223	Transport & Plant	12 122 1170	1,600	-	-100.0%
5,376			7,100	5,100	
	Supplies & Services				
-	Expenses	12 122 11xx	100	200	
1,126	Equipment, Tools, Materials	12 122 1100	2,400	2,400	
1,126			2,500	2,600	
	Fees & Charges				
(24,996)	Capital Works		(22,900)	(19,700)	-14.0%
(24,956)			(22,900)	(19,700)	

2009/2010 ACTUAL £	LEGAL SERVICES Head of Service: A J Bugeja	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
264,706	Salaries	12 118 1000	274,500	287,700	4.8%
98	Telephone Allowances	12 118 1200	100	100	
4,067	Professional Fees	12 118 1006	3,800	3,800	
1,915	Training	12 118 1005	2,500	5,000	
3,793	Insurance	12 118 1140	2,500	2,700	
274,579			283,400	299,300	
	Transport Related				
1,756	Car Allowances	12 118 1120	2,000	1,800	
1,756			2,000	1,800	
	Premises Related Costs				
-	Repairs, Alterations & Maintenance	12 118 33xx	600	600	
-			600	600	
	Supplies & Services				
1,261	Expenses	12 118 113x	1,200	2,100	75.0%
1,064	Equipment, Tools & Materials	12 118 1100	4,000	4,000	
12,800	Library	12 118 4521	12,800	12,800	
2,513	Legal Fees	12 118 4520	12,000	22,000	83.3%
242	Subscription - Association of Council Secretaries & s	12 118 1018	200	300	
200	General Estate Management	12 118 4523	200	200	
18,080			30,400	41,400	
	Fees & Charges				
(509)	Legal Fees Income	12 118 8520	(15,000)	(15,000)	
(11,561)	Rents	12 118 8224	(500)	(500)	
-	Backup Storage	12 118 8283	-	(2,000)	
(12,070)			(15,500)	(17,500)	

2009/2010 ACTUAL £	OFFICE ACCOMMODATION - ROCHFORD Head of Service: Albert Bugeja	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
37,201	Salaries	12 115 1000	37,800	40,400	6.9%
7,300	Insurance	12 115 1140	7,600	7,200	
44,501			45,400	47,600	
	Premises Related				
58,114	Repairs, Alterations & Maintenance	12 115 xxxx	55,000	55,000	
30,618	Special Items	12 115 1019	28,000	16,500	-41.1%
67,536	National Non-Domestic Rates	12 115 1016	70,200	65,300	-7.0%
4,600	Gas	12 115 1010	8,500	8,200	
34,053	Electricity	12 115 1009	41,000	41,000	
4,109	Water & Sewerage	12 115 xxxx	4,500	4,300	
2,260	Paper Recycling	12 115 4457	2,200	2,200	
40,421	Cleaning	12 115 1008	43,500	43,000	
4,000	Window Cleaning	12 115 4456	4,000	4,000	
3,701	Refuse Removal	12 115 5080	3,600	3,500	
249,412			260,500	243,000	
	Supplies & Services				
1,890	Expenses	12 115 11xx	1,400	2,000	42.9%
2,192	Equipment, Tools & Materials	12 115 xxxx	2,500	2,900	
4,081			3,900	4,900	
	Capital Financing Costs				
61,198	Depreciation		93,500	61,200	
-	Revenue Expenditure Funded by Capital		50,000	128,000	
61,198			143,500	189,200	

2009/2010 ACTUAL £	OFFICE ACCOMMODATION - RAYLEIGH Head of Service: Albert Bugeja	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
14,936	Salaries	12 114 1000	14,900	15,300	
4,195	Insurance	12 114 1140	4,400	1,500	-65.9%
19,131			19,300	16,800	-12.4%
	Premises Related Costs				
10,911	Repairs, Alterations and Maintenance	12 114 33xx	19,900	19,900	
1,104	Special Items	12 114 1019	1,000	500	
20,128	National Non Domestic Rates	12 114 1016	20,900	19,500	-6.7%
5,650	Oil	12 114 4417	9,000	7,500	-16.7%
12,112	Electricity	12 114 1009	3,800	3,800	
577	Water & Sewerage	12 114 xxxx	500	600	
443	Refuse Removal	12 114 4422	500	500	
1,100	Window Cleaning	12 114 4421	1,100	1,100	
3,335	Cleaning of Civic Suite	12 114 4423	4,600	5,000	
55,360			61,300	58,400	
	Supplies & Services				
710	Equipment, Tools & Materials	12 114 xxxx	1,500	1,500	
4,225	Audio-Visual Equipment Maintenance	12 114 4420	4,300	4,300	
4,935			5,800	5,800	
	Capital Financing Costs				
13,896	Depreciation		13,700	13,900	
-	Revenue Expenditure Funded by Capital		-	25,000	
13,896			13,700	38,900	
	Rents & Charges				
(1,100)	Rent	12 114 8218	(5,100)	(1,100)	-78.4%
(6,460)	Robing Room Rent	12 114 8220	(4,000)	(5,500)	
(3,275)	Heating Barrington's	12 114 8219	(2,500)	-	-100.0%
(468)	Hiring of Civic Chamber	12 114 8282	-	-	
(11,303)			(11,600)	(6,600)	
(6,500)	Voluntary Organisations		(6,700)	(6,700)	
(6,500)			(6,700)	(6,700)	

2009/2010 ACTUAL £	MEMBER & COMMITTEE SERVICES Head of Service: Albert Bugeja	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
307,586	Salaries	16 171 1000	161,800	162,700	0.6%
245	Professional Fees	16 171 1006	300	-	
195	Training	16 171 1005	1,500	-	
3,753	Insurance	16 171 1140	3,700	2,300	-37.8%
311,779			167,300	165,000	
	Transport Related				
1,229	Car Allowances	16 171 1120	1,300	-	-100.0%
-	Transport & Plant	16 171 5452	3,000	2,100	-30.0%
1,229			4,300	2,100	
	Supplies & Services				
1,591	Expenses	16 171 xxxx	1,600	1,400	
224	Equipment, Tools & Materials	16 171 xxxx	800	900	
-	Members' Site Visits	16 171 5446	100	-	
309,906	Members Allowances (Inc. Chairman's and Vice-Chairman's)	16 171 xxxx	287,000	287,000	
-	Public Meetings	16 171 5434	100	-	
14,727	Members Support & Training	16 171 5448	20,800	20,800	
193	Meeting Subsistence	16 171 5443	600	600	
12	Hospitality General & Gifts	16 171 5430	500	200	
3,183	Publicity / Public Notice Adverts	16 171 1013	3,300	3,300	
1,568	Citizens Award	16 171 5460	1,600	1,600	
33,365	Newspaper	16 171 5437	36,000	32,000	-11.1%
884	Regalia Expenses	16 171 5442	1,000	1,000	
-	Community Liaison	16 171 5444	100	-	
24,236	Subscriptions	16 171 1018	22,600	20,000	-11.5%
2,162	Overview & Scrutiny Provision	16 171 5447	5,000	5,000	
1,818	Heritage Celebrations	16 171 5439	3,500	2,000	
10,223	Area Committees Venue Costs	16 171 5461	10,500	10,500	
-	Youth Council	16 171 5420	5,000	5,000	
44	Holocaust Memorial	16 171 5445	300	300	
1,208	Members Legal Protection Policy	16 171 5450	1,300	1,300	
13,971	Chairman's Account 09-10	16 171 5xxx	11,000	11,000	
11,169	Chair Charity 09-10	16 171 5469	-	-	
430,484			412,700	403,900	
	Contracted Services				
6,235	Members Delivery	16 171 5451	11,200	8,500	-24.1%
6,235			11,200	8,500	
	Capital Financing Costs				
226	Depreciation		400	200	
226			400	200	
	Fees & Charges				
(25,000)	Newspaper Sponsorship	16 171 8437	(23,600)	(23,600)	
(2,714)	Civic Banquet	16 171 8432	-	-	
(11,554)	Chair Charity 09-10	16 171 8469	-	-	
(39,282)			(23,600)	(23,600)	

2009/2010 ACTUAL £	CUSTOMER SERVICES Head of Service: S Fowler	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
329,359	Salaries	14 142 1000	356,000	318,200	-10.6%
225	Training	14 142 1005	3,700	14,000	
151	Professional Fees	14 142 1006	200	200	
5,232	Insurance	14 142 1140	5,500	5,900	
334,967			365,400	338,300	
	Transport Related				
3,493	Car Allowances	14 142 1120	2,200	1,300	-40.9%
3,493			2,200	1,300	
	Supplies & Services				
389	Expenses	14 142 113x	500	500	
993	Equipment, Tools & Materials	14 142 1100	800	800	
1,382			1,300	1,300	
	Fees & Charges				
(1,125)	Administration Charge	14 142 8237	(500)	-	
(1,125)			(500)	-	

2009/2010 ACTUAL £	CONDUCTING ELECTIONS Head of Service: Sarah Fowler	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
41,410	Salaries	19 179 1000	35,650	38,500	8.0%
1,428	Training	19 179 1005	1,700	-	
1,046	Insurance	19 179 1140	1,100	2,100	90.9%
43,885			38,450	40,600	
	Supplies & Services				
2,776	Equipment, Tools and Materials	19 179 1100	2,200	2,200	
195	Expenses	19 179 xxxx	400	300	
16,130	Cost of Elections	19 179 5555	75,000	75,000	
19,101			77,600	77,500	

2009/2010 ACTUAL £	REGISTRATION OF ELECTORS Head of Service: Sarah Fowler	CODE	ESTIMATES 2010/2011		ESTIMATE
			ORIGINAL £	REVISED £	TO ESTIMATE % CHANGE
Employee Costs					
29,552	Salaries	19 180 1000	35,650	38,500	8.0%
29,598			35,650	38,500	
Supplies & Services					
880	Expenses	19 180 xxxx	400	300	
19,953	Payments to Canvassers	19 180 5570	24,000	24,000	
2,887	Printing	19 180 1180	6,000	6,000	
260	Advertising	19 180 1013	800	500	
-	Electoral Legislation	19 180 5577	5,000	5,000	
5,036	Bulk Postage	19 180 1014	9,500	8,500	-10.5%
29,016			45,700	44,300	
Fees & Charges					
(1,791)	Sales	19 180 8370	(1,500)	(1,500)	
(1,791)			(1,500)	(1,500)	

2009/2010 ACTUAL	RECEPTION TEAM		ESTIMATES 2010/2011		ESTIMATE TO
£	Head of Service: Sarah Fowler	CODE	ORIGINAL £	REVISED £	ESTIMATE % CHANGE
Employee Costs					
94,607	Salaries	12 110 1000	108,800	97,700	-10.2%
1,744	Insurance	12 110 1140	1,800	2,300	
2	Training	12 110 1005	1,000	-	
96,354			111,600	100,000	
Supplies & Services					
1,709	Equipment, Tools & Materials	12 110 xxxx	2,400	1,900	
50,000	Access to Services	12 110 4321	25,000	5,000	-80.0%
583	Expenses	12 110 11xx	900	600	
25,604	Office Telephone	12 110 1011	30,000	27,000	-10.0%
3,781	Mobile Phones	12 110 4315	5,100	4,500	-11.8%
7,503	Telephone Maintenance	12 110 4318	7,500	7,200	
263	Fax Machine	12 110 4317	200	-	
89,443			71,100	46,200	
Fees & Charges					
(20)	Postages and Telephones	12 110 8213	(100)	(100)	
(95)	Mobile Phone Calls	12 110 8214	(200)	(100)	
(116)			(300)	(200)	

2009/2010 ACTUAL	INFORMATION & SUPPORT SERVICES	CODE	ESTIMATES 2010/2011		ESTIMATE TO
£	Head of Service: Sarah Fowler		ORIGINAL £	REVISED £	ESTIMATE % CHANGE
Employee Costs					
258,633	Salaries	12 113 1000	297,100	321,800	8.3%
695	Training	12 113 1005	2,000	-	
5,581	Insurance	12 113 1140	5,900	6,300	
264,909			305,000	328,100	12.6%
Supplies & Services					
633	Expenses	12 113 xxxx	300	400	
4,905	Equipment, Tools & Materials	12 113 xxxx	7,300	5,900	-19.2%
13,000	Subscriptions	12 113 1018	13,400	13,000	
8,875	Photocopier Maintenance	12 113 4393	9,000	9,000	
11,820	Photocopying / Printing supplies	12 113 4392	13,000	13,000	
22,070	Central Printing - Equipment	12 113 4394	32,000	27,000	-15.6%
-	Central Printing - Supplies	12 113 4395	300	-	
1,506	Central Printing - External	12 113 4396	8,000	6,000	-25.0%
8,977	Central Stationery Provision	12 113 4348	11,900	11,900	
-	E-Procurement Support	12 113 4347	1,500	-	-100.0%
36,670	Postal Charges - Franking	12 113 4349	50,000	47,000	-6.0%
29,564	Postal Charges - Bulk Postage	12 113 1014	35,700	36,100	
-	Postal Charges - Other	12 113 4350	100	-	
-	Protective Clothing	12 113 4341	500	500	
138,021			183,000	169,800	
Fees & Charges					
(595)	Printing and Copying	12 113 8216	(500)	(500)	
(595)			(500)	(500)	

2009/2010 ACTUAL £	COMPUTER SERVICES Head of Service: Sarah Fowler	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
303,946	Salaries	12 117 1000	412,100	401,000	-2.7%
3,459	Training	12 117 1005	6,800	-	
3,837	Insurance	12 117 1140	4,000	5,100	27.5%
311,242			422,900	406,100	
	Transport Related				
-	Vehicles & Plant	12 117 1170	900	-	
-			900	-	
	Supplies & Services				
1,911	Expenses	12 117 11xx	2,300	1,800	
1,327	Equipment, Tools & Materials	12 117 1100	2,100	1,700	
1,025	Subscription - SOCITM	12 117 1018	1,000	1,100	
112,636	IT Upgrades/Developments	12 117 4496	115,000	115,000	
10,276	Mapping Service	12 117 4500	10,200	10,200	
10,404	Essex On-Line Partnership	12 117 4498	11,000	11,000	
590	Exhibition Stall Hire	12 117 4506	1,000	500	
138,169			142,600	141,300	
	Contracted Services				
933,290	Contract Payment	12 117 4502	913,000	823,000	-9.9%
6,043	Computer Consumables	12 117 4503	6,000	4,500	-25.0%
70	Data Protection Fees	12 117 4505	100	100	
939,403			919,100	827,600	
	Capital Financing Costs				
95,312	Depreciation		260,200	95,300	-63.4%
95,312			260,200	95,300	
	Capital Financing Costs				
(42,294)	Amortisation of Government Grants		-	-	
(42,294)			-	-	
	Fees & Charges				
(971)	Mobile Exhibition Unit Hire	12 117 8271	(1,000)	-	-100.0%
-	Southend Backup Storage	12 117 8283	(2,000)	-	-100.0%
(55)	Street Naming & Numbering	13 117 8101	-	(100)	
(1,026)			(3,000)	(100)	

2009/2010 ACTUAL £	OTHER OPERATING INCOME & EXPENDITURE	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Parish Precepts:				
39,000	- Ashingdon		41,000	41,000	
34,580	- Barling		36,858	36,858	
19,208	- Canewdon		29,411	29,411	
2,700	- Foulness Island		2,700	2,700	
55,000	- Great Wakering		57,000	57,000	
129,918	- Hawkwell		136,494	136,494	
156,895	- Hockley		195,092	195,092	
81,455	- Hullbridge		85,772	85,772	
4,000	- Paglesham		4,000	4,000	
10,000	- Rawreth		10,000	10,000	
280,000	- Rayleigh		280,000	280,000	
110,851	- Rochford		112,207	112,207	
9,300	- Stambidge		13,950	13,950	
5,362	- Sutton		6,184	6,184	
938,269			1,010,668	1,010,668	
	Fees & Charges				
(157,138)	Net External Finance	17 175 8367	(236,392)	(150,992)	-36.1%
(157,138)			(236,392)	(150,992)	

2009/2010 ACTUAL £	NON DISTRIBUTED COSTS	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: Yvonne Woodward				
	Employee Costs				
(5,906)	Pension	18 176 5525	905,300	902,800	-0.3%
(5,906)			905,300	902,800	
	Contribution from Reserve				
17,875	Redundancy & Financial Strain		-	-	
-	Pension Equalisation Reserve		(43,000)	-	-100.0%
17,875			(43,000)	-	

2009/2010 ACTUAL £	COAST PROTECTION	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: Yvonne Woodward				
	Supplies & Services				
2,100	Contribution - Crouch Harbour	14 143 5040	2,200	2,200	
2,100			2,200	2,200	

2009/2010 ACTUAL £	FINANCIAL SERVICES Head of Service: Yvonne Woodward	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
406,142	Salaries	12 120 1000	414,900	418,300	0.8%
7,904	Training	12 120 xxxx	8,000	9,600	
280	Professional Fees	12 120 1006	300	300	
6,674	Insurance	12 120 1140	7,000	5,100	-27.1%
421,000			430,200	433,300	
	Transport Costs				
1,914	Car Allowances	12 120 1120	1,500	2,000	
1,914			1,500	2,000	
	Supplies & Services				
1,942	Expenses	12 120 xxxx	1,700	2,000	
12,799	Equipment, Tools & Materials	12 120 1100	15,900	15,900	
14,742			17,600	17,900	
	Contracted Services				
1,475	Tax Consultants	12 120 4577	3,000	3,000	
4,400	Asset Valuation	12 120 4575	2,800	2,800	
98	Bailiff Charges	12 120 4582	500	300	
6,000	Treasury Management	12 120 4576	6,000	6,000	
400	Risk Management	12 120 5544	2,500	1,000	-60.0%
12,373			14,800	13,100	
	Fees & Charges				
(9,381)	Thames Gateway Income	12 120 8489	(7,500)	(7,500)	
(9,381)			(7,500)	(7,500)	

2009/2010 ACTUAL £	CASHIERS Head of Service: Yvonne Woodward	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
36,381	Salaries	12 119 1000	37,500	37,100	
1,046	Training	12 119 1005	100	-	
-	Insurance	12 119 1140	1,100	1,200	
37,428			38,700	38,300	
	Supplies & Services				
3	Equipment, Tools & Materials	12 119 1100	200	100	
-	ATM	13 119 4552	-	4,500	
3			200	4,600	
	Contracted Services				
9,410	Security Services - Cash Collection	12 119 455x	11,000	6,500	-40.9%
9,410			11,000	6,500	
	Capital Financing Costs				
-	Depreciation		700	-	
-			700	-	

2009/2010 ACTUAL	AUDIT & PERFORMANCE MANAGEMENT	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL	REVISED	
£	Head of Service: Yvonne Woodward		£	£	
Employee Costs					
168,969	Salaries	12 116 1000	172,500	173,000	
1,538	Training	12 116 1005	2,100	-	
2,093	Insurance	12 116 1140	2,200	2,300	
172,599			176,800	175,300	
Supplies & Services					
916	Expenses	12 116 11xx	1,000	900	
150	Equipment, Tools & Materials	12 116 1100	400	300	
1,066			1,400	1,200	

2009/2010 ACTUAL £	WOODLANDS UNIT	CODE	ESTIMATES 2010/2011 ORIGINAL £	REVISED £	ESTIMATE TO ESTIMATE % CHANGE
	Head of Service: R Evans				
	Employee Related				
139,034	Salaries	15 158 1000	77,900	98,300	26.2%
2,729	Training	15 158 1005	3,200	-	
1,807	Insurance	15 158 1140	1,900	1,200	
143,569			83,000	99,500	
	Premises Related				
723	Repairs, Alterations & Maintenance	15 158 xxxx	1,100	1,100	
(5)	Electricity	15 158 1009	500	-	
718			1,600	1,100	
	Transport Related				
3,025	Car Allowances	15 158 1120	3,400	1,900	
812	Staff Parking	15 158 1160	1,400	700	-50.0%
6,190	Transport & Plant	15 158 1170	8,700	6,800	-21.8%
10,027			13,500	9,400	
	Supplies & Services				
12	Expenses	15 158 xxxx	100	100	
5,686	Equipment, Tools & Materials	15 158 1100	5,500	4,400	-20.0%
1,388	Cherry Orchard Country Park	15 158 5278	8,500	8,500	
500	Horse Riding Trails - Maintenance	15 158 5281	1,500	5,200	246.7%
500	Subscriptions	15 158 1018	900	300	
14,574	Cherry Orchard Grant Works	15 158 5287	2,600	11,800	353.8%
8,209	Urban Tree Planting Scheme	15 158 5286	10,000	9,700	
2,990	Consultancy	15 158 1015	3,500	3,500	
4,750	Litter/Dog Bin Emptying - Cherry Orchard	15 158 4791	7,000	7,000	
38,608			39,600	50,500	
	Contracted Services				
29,919	Contractors & Suppliers	15 158 5277	18,800	18,000	
1,701	Tree Survey Works	15 158 5276	2,300	2,300	
31,620			21,100	20,300	
	Capital Financing Costs				
6,391	Depreciation		7,000	6,400	-8.6%
6,391			7,000	6,400	
	Fees & Charges				
(2,774)	Miscellaneous Sales & Fees	15 158 83xx	(5,000)	(5,000)	
(167)	Ice Cream Site Fee	15 158 8339	(400)	(400)	
(20,436)	RHA Income	15 158 1304	(19,500)	(20,800)	6.7%
(23,377)			(24,900)	(26,200)	
	Grants				
-	Grants	15 158 8340	(3,600)	(11,800)	227.8%
(14,462)	Cherry Orchard Grant	15 158 8287	(2,600)	(2,600)	
(14,462)			(6,200)	(14,400)	

2009/2010 ACTUAL £	MAINTENANCE OF GROUNDS HOLDING ACCOUNT Head of Service: R Evans	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
47,713	Salaries	15 157 1000	140,400	141,600	0.9%
115	Training	15 157 1005	500	-	
349	Insurance	15 157 1140	300	-	
48,177			141,200	141,600	
	Transport Related				
2,142	Transport & Plant	15 157 1170	2,700	2,500	
2,142			2,700	2,500	
	Supplies & Services				
11	Expenses	15 157 113x	100	100	
11			100	100	
	Contracted Services				
885,071	Contract Payments	15 157 5262	919,100	923,800	0.5%
6,102	Works Outside of Main Contract	15 157 5260	6,400	6,400	
5,000	Continuous Improvement Fund	15 157 5263	5,000	5,000	
896,173			930,500	935,200	
	Capital Financing Costs				
549	Depreciation		1,900	500	-73.7%
-	Deferred Charge		100,000	-	-100.0%
549			101,900	500	
	Fees & Charges				
(130,772)	Service Level Agreement - Rochford Housing Associa	15 157 8507	(135,700)	(135,700)	
(20,809)	Recharge to Parishes	15 157 8508	(21,500)	(17,000)	-20.9%
(5,000)	Continuous Improvement Fund	15 157 8516	(5,000)	(5,000)	
-	Ground Maintenance - Default Income		-	(157,000)	
(156,581)			(162,200)	(314,700)	

2009/2010 ACTUAL £	PARKS & OPEN SPACES Head of Service: R Evans	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Premises Related				
40,022	Repairs, Alterations & Maintenance	15 156 xxxx	44,600	44,600	
2,021	Special Items	15 156 1019	10,000	3,000	-70.0%
1,687	Insurance	15 156 1140	1,300	1,500	
43,731			55,900	49,100	
	Supplies & Services				
4,471	Equipment, Tools & Materials	15 156 1100	6,200	5,000	-19.4%
9,255	Trees, Shrubs & Grounds	15 156 xxxx	7,000	5,500	-21.4%
150	Subscriptions	15 156 1018	2,400	100	-95.8%
13,876			15,600	10,600	
	Contracted Services				
76	Annual Safety Audit	15 156 5232	1,400	1,300	
200	Maintenance of Bridleways	15 156 5226	4,500	700	-84.4%
3,000	Ragwort Control	15 156 5236	3,500	1,700	-51.4%
-	Engineers		18,400	15,000	-18.5%
3,364			27,800	18,700	
	Capital Financing Costs				
103,493	Depreciation		81,400	103,500	27.1%
29,705	Revenue Expenditure Funded by Capital		-	207,000	
133,199			81,400	310,500	
	Fees & Charges				
(12,972)	Land & Access Charges	15 156 8335	(14,300)	(14,300)	
(3,120)	Pavilions	15 156 8336	(2,000)	(3,000)	50.0%
(415)	Hire of Pitches	15 156 8338	(400)	(400)	
(16,507)			(16,700)	(17,700)	

2009/2010 ACTUAL £	ENVIRONMENTAL HEALTH Head of Service: R Evans	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
390,703	Salaries	14 139 1000	471,700	475,000	0.7%
197	Telephone Allowance	14 139 1200	200	200	
6,669	Training	14 139 1005	7,200	13,000	
4,991	Insurance	14 139 1140	5,300	5,300	
402,560			484,400	493,500	
	Transport Related				
14,448	Car Allowances	14 139 1120	17,800	18,300	
3,869	Staff Parking	14 139 1160	5,600	5,600	
18,317			23,400	23,900	
	Supplies & Services				
898	Expenses	14 139 113x	1,600	1,500	
5,073	Equipment, Tools & Materials	14 139 1100	5,000	4,000	-20.0%
1,335	Fees & Samples	14 139 4974	2,500	2,500	
-	Exclusions From Work	14 139 4966	500	-	
1,090	Subscription - Nat. Society for Clean Air & Env. Protec	14 139 1018	600	600	
2,932	Veterinary Licensing Fees	14 139 4987	2,500	2,500	
3,088	Environmental Health Legal Fees	14 139 4329	-	-	
4,470	Scores on the Doors	14 139 4988	5,000	2,000	-60.0%
18,887			17,700	13,100	
	Contracted Services				
1,694	Consultancy Fees	14 139 1015	4,500	600	-86.7%
17,000	Consultants - Contaminated Land Invest.	14 139 4970	17,000	17,000	
(123)	Public Health (Control of Disease Act)	14 139 4975	1,500	1,500	
25,670	Contract Payments - Pest Control	14 139 4978	29,000	30,000	3.4%
1,667	Pest Control Treatments	14 139 4976	3,000	2,000	-33.3%
17,000	Air Quality Review	14 139 4967	17,000	17,000	
12,738	Food Hygiene Contractors	14 139 4980	19,000	18,000	-5.3%
23,000	Climate CO2de	14 139 4986	30,000	8,300	-72.3%
-	Abandoned Vehicles	14 139 4977	1,000	-	-100.0%
-	Noise Monitoring	14 139 4979	3,000	1,000	-66.7%
8,157	Pollution Prevention Control Inspection	14 139 4968	8,900	-	-100.0%
4,000	Sewer Works	14 139 4981	1,000	1,000	
110,804			134,900	96,400	
	Capital Financing Costs				
2,236	Depreciation		2,200	2,200	
2,236			2,200	2,200	
	Fees & Charges				
(2,161)	Veterinary Recharge	14 139 8322	(1,500)	(3,000)	100.0%
(4,470)	Scheduled Installation Income	14 139 8968	(10,500)	(10,500)	
-	Other Income	14 139 xxxx	(100)	(500)	
(10,591)	Environmental Protection Act	14 139 8968	-	-	
(962)	Access to Environmental Info	14 139 8970	(600)	(600)	
(18,184)			(12,700)	(14,600)	
	Grants				
-	Air Quality	14 139 8329	-	(2,800)	
-			-	(2,800)	

2009/2010 ACTUAL £	LICENSING Head of Service: R Evans	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
45,007	Salaries	14 133 1000	37,100	37,500	
-	Training	14 133 1005	600	-	
59	Expenses	14 133 113x	200	200	
698	Insurance	14 133 1140	700	400	
45,764			38,600	38,100	
	Transport Related				
1,624	Car Allowances	14 133 1120	1,500	1,500	
560	Staff Parking	14 133 1160	700	700	
2,184			2,200	2,200	
	Supplies & Services				
-	Consultants	14 133 1015	500	-	
230	Subscription	14 133 1018	200	500	
140	Equipment, Tools & Materials	14 133 1100	1,000	900	
4,245	Online Payment Portal	14 133 5921	-	-	
4,615			1,700	1,400	
	Fees & Charges				
(45,283)	Liquor Licensing	14 133 8969	(42,000)	(45,000)	7.1%
(1,396)	Other Licence	14 133 8319	(1,500)	(1,500)	
(5,207)	Gaming License	14 133 8318	(4,700)	(10,000)	112.8%
(5,214)	Animal Welfare Licensing	14 133 8526	(4,200)	(4,500)	
(57,100)			(52,400)	(61,000)	

2009/2010 ACTUAL £	PUBLIC HEALTH Head of Service: R Evans	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Contracted Services				
4,318	S.98 Contribution	14 138 4951	-	-	
16,548	Collection/Kennelling - Stray Dogs	14 138 4952	17,000	16,800	
20,866			17,000	16,800	
	Fees & Charges				
(861)	Kennelling Collection Fee	14 138 8514	(1,200)	(1,200)	
(861)			(1,200)	(1,200)	

2009/2010 ACTUAL £	PUBLIC CONVENIENCES Head of Service: R Evans	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Premises Related Costs				
4,434	Repairs, Alterations & Maintenance	14 141 333x	11,300	11,300	
3,467	Special Items		-	-	
5,008	National Non Domestic Rates	14 141 1016	5,200	4,800	
(7,528)	Electricity	14 141 1009	9,000	9,000	
6,627	Water / Sewerage	14 141 1xxx	6,600	6,700	
207	Insurance	14 141 1140	200	200	
12,215			32,300	32,000	
	Contracted Services				
65,039	Contract Cleaning	14 141 1008	69,000	70,800	2.6%
65,039			69,000	70,800	
	Capital Financing Costs				
8,542	Depreciation		12,400	8,500	-31.5%
3,500	Impairment		-	-	
12,042			12,400	8,500	
	Fees & Charges				
-	Hullbridge Parish Council Income	14 141 8185	-	(2,700)	
-			-	(2,700)	

2009/2010 ACTUAL £	STREET CLEANSING Head of Service: R Evans	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Supplies & Services				
6,129	Dog Fouling & Litter Bins	14 137 4923	6,200	6,200	
-	TABS Maintenance	14 137 4934	4,500	-	-100.0%
20,100	Street Scene Environmental Works	14 137 4925	20,000	20,000	
26,229			30,700	26,200	
	Contracted Services				
573,100	Contract Payments - Street Cleansing	14 137 4933	584,600	599,500	2.5%
2,296	Tip Clearance	14 137 4931	3,500	3,500	
4,859	Minor Groundwork's	14 137 4924	6,000	6,000	
15,400	Graffiti Removal	14 137 4926	15,500	15,500	
-	Footpath Fouling - Notices	14 137 4928	1,000	500	
5,000	Continuous Improvement Fund	14 137 5263	5,000	5,000	
600,655			615,600	630,000	
	Capital Financing Costs				
16,794	Depreciation		400	16,800	4100.0%
16,794			400	16,800	
	Fees & Charges				
(1,120)	E.C.C. Contribution to Street Cleansing	14 137 8314	(1,300)	(1,300)	
(18,000)	Litter Picking	14 137 8513	-	(18,000)	
(5,302)	Golden Cross - Street Clean	14 137 8512	(5,300)	(5,500)	
-	Fixed Penalty Notices	14 137 8503	(1,000)	(300)	-70.0%
(5,000)	Continuous Improvement Fund	14 137 8516	(5,000)	(5,000)	
(30,000)	Contract Defaults	14 137 8523	(30,000)	-	-100.0%
(59,422)			(42,600)	(30,100)	

2009/2010 ACTUAL £	RECYCLING COLLECTION	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: R Evans				
	Employee Costs				
170,791	Salaries	14 146 1000	216,800	170,200	-21.5%
511	Training	14 146 1005	6,000	-	
2,093	Insurance	14 146 1140	2,200	2,000	
173,395			225,000	172,200	
	Transport Related				
1,431	Car Allowances	14 146 1120	1,700	3,200	88.2%
1,431			1,700	3,200	
	Supplies & Services				
2,624	Equipment, Tools & Materials	14 146 xxxx	4,100	4,000	
1,814	Expenses	14 146 xxxx	2,300	1,000	-56.5%
3,000	Recycling Sacks	14 146 5101	3,500	3,500	
9,492	Recycling Events & Promotions	14 146 5113	8,000	8,000	
5,000	Waste Management - Continuous Improvement Fund	14 145 5117	5,000	5,000	
21,929			22,900	21,500	
	Contracted Services				
2,078,800	Contract Payments - Refuse Collection	14 146 5107	2,163,700	2,078,200	-4.0%
2,078,800			2,163,700	2,078,200	
	Capital Financing Costs				
-	Revenue Expenditure Funded by Capital		-	55,000	
-			-	55,000	
	Fees & Charges				
(35,825)	Bulk Waste Collection	14 146 8179	(36,000)	(36,000)	
(5,000)	Waste Management - Continuous Improvement Fund	14 146 8516	(5,000)	(5,000)	
(1,100)	Recycling Contract Defaults	14 146 8522	(1,100)	-	-100.0%
(61,786)	Refuse Bins		-	-	
(103,711)			(42,100)	(41,000)	

2009/2010 ACTUAL £	RECYCLING DISPOSAL	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: R Evans				
	Supplies & Services				
380	Subscriptions	14 147 1018	300	-	
380			300	-	
	Contracted Services				
23,728	Recycling Banks - Payments to Contractors	14 147 5125	37,000	33,000	-10.8%
362,728	MRF Gate Fees	14 147 5127	376,000	197,000	-47.6%
386,456			413,000	230,000	
	Fees & Charges				
(934,233)	Recycling Credits & Sales (Contractors)	14 147 833x	(868,500)	(937,200)	7.9%
-	MRF Gate Fee Income	14 147 8568	-	(34,000)	
(934,233)			(868,500)	(971,200)	

2009/2010 ACTUAL £	DEPOT Head of Service: R Evans	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
Employee Costs					
81,206	Salaries	14 145 1000	70,300	72,600	
2,178	Insurance	14 145 1140	2,000	2,400	
83,383			72,300	75,000	
Premises Related					
4,360	Repairs, Alterations & Maintenance	14 145 xxxx	5,500	5,500	
4,853	Special Items		18,000	18,000	
8,488	National Non-Domestic Rates	14 145 1016	8,800	21,900	148.9%
-	Gas/Electricity	14 145 xxxx	200	-	
-	Water/Sewerage	14 145 1xxx	200	-	
17,701			32,700	45,400	
Transport Related					
7,505	Transport & Plant	14 145 1170	11,600	10,300	-11.2%
7,505			11,600	10,300	
Supplies & Services					
68	Expenses	14 145 11xx	100	100	
1,899	Equipment, Tools & Materials	14 145 1100	2,600	2,100	
280	Mobile Radio Maintenance	14 145 4642	1,900	500	-73.7%
2,247			4,600	2,700	
Contracted Services					
1,800	Depot Security Contractor	14 145 5081	1,900	1,800	
1,800			1,900	1,800	
Capital Financing Costs					
192,640	Depreciation		150,400	183,000	21.7%
192,640			150,400	183,000	
Fees & Charges					
1,197	Lease of Land	14 145 8327	-	-	
(172)	Recharge re outside work	14 145 8479	-	(900)	
1,025			-	(900)	

2009/2010 ACTUAL £	COUNCIL TAX Head of Service: J.Bourne	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
295,477	Salaries	19 182 1000	278,900	260,800	-6.5%
6,178	Training	19 182 1005	2,900	-	
4,186	Insurance	19 182 1140	4,400	4,700	
305,841			286,200	265,500	
	Transport Related				
901	Car Allowances	19 182 1120	900	-	
696	Staff Parking	19 182 1160	700	700	
1,597			1,600	700	
	Supplies & Services				
1,074	Expenses	19 182 xxxx	1,300	700	-46.2%
1,512	Equipment, Tools & Materials	19 182 xxxx	2,800	1,700	-39.3%
-	Printing	19 182 1180	1,300	1,300	
1,500	Publicity	19 182 1013	2,000	1,700	
11,187	Court Costs	19 182 5593	12,000	12,000	
1,800	Council Tax Development Fund	19 182 5592	1,900	1,800	
79	Direct Debit Guarantee	19 182 5594	200	200	
1,518	Single Occupant Discount Review	19 182 5607	-	-	
2,500	Application for Crystal Development	19 182 5590	2,500	-	-100.0%
-	CIPFA Consortium	19 182 4239	1,200	800	
38,214	Capita Call Centre	19 182 4236	38,300	38,300	
59,384			63,500	58,500	
	Contracted Services				
3,932	Bailiff & Tracing	19 182 xxxx	6,000	6,000	
19,829	Annual Billing	19 182 5602	21,000	16,000	-23.8%
23,761			27,000	22,000	
	Fees & Charges				
(104,458)	Court Costs	19 182 8593	(166,000)	(105,000)	-36.7%
(4,264)	Single Occupant Discount Review	19 182 5607	-	-	
-	Credit Card Transaction Commission	19 182 8372	(4,700)	(4,700)	
(9,436)	Efficiency Information on Council Tax Leaflet	19 182 8259	-	-	
(118,158)			(170,700)	(109,700)	

2009/2010 ACTUAL £	BUSINESS RATES Head of Service: J.Bourne	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Supplies & Services				
828	Court Costs	19 183 5622	500	500	
828			500	500	
	Contracted Services				
39,200	NNDR Partnership	19 183 5624	39,900	39,900	
900	NNDR Development Fund	19 183 5620	900	900	
288	Bailiff/Tracing Agents	19 183 56xx	500	500	
11,773	Rating Empty Property Rate Act (REPR)	19 183 5629	-	-	
52,161			41,300	41,300	
	Fees & Charges				
(12,591)	Court Costs	19 183 8622	(15,000)	(12,900)	-14.0%
(11,773)	Business Rates Deferral Scheme	19 183 8519	-	-	
(24,364)			(15,000)	(12,900)	
	Grants				
(88,500)	NNDR Pool Administration Grant	19 183 8373	(88,500)	(87,700)	-0.9%
(88,500)			(88,500)	(87,700)	

2009/2010 ACTUAL £	COUNCIL TAX BENEFITS	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: J.Bourne				
	Transfer Payments				
4,933,781	Council Tax Rebates	19 184 5640	4,881,400	5,110,300	4.7%
4,933,781			4,881,400	5,110,300	
	Grants				
(4,990,927)	Housing Benefit Subsidy	19 184 8375	(4,931,100)	(5,153,900)	4.5%
(4,990,927)			(4,931,100)	(5,153,900)	

2009/2010 ACTUAL £	HOUSING BENEFIT PAYMENTS	NEW CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: J Bourne				
	Transfer Payments				
14,796,204	Rent Allowances	11 109 4271	13,806,800	15,551,700	12.6%
-	Rent Rebates		62,100	111,800	80.0%
14,796,204			13,868,900	15,663,500	
	Grants				
(14,278,724)	Rent Allowance Subsidy	11 109 8210	(13,588,100)	(15,266,400)	12.4%
(54,572)	Rent Rebates Subsidies		(33,100)	(45,400)	37.2%
(549,643)	Recoveries	11 109 82xx	(450,000)	(450,000)	
(14,882,939)			(14,071,200)	(15,761,800)	

2009/2010 ACTUAL £	HOUSING BENEFIT ADMINISTRATION	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: J Bourne				
	Employee Costs				
417,194	Salaries	11 108 1000	397,800	405,700	2.0%
22,993	Training	11 108 xxxx	25,000	-	
5,232	Insurance	11 108 1140	5,500	5,900	
445,420			428,300	411,600	
	Transport Related				
940	Car Allowances	11 108 1120	900	1,500	66.7%
940			900	1,500	
	Supplies & Services				
708	Expenses	11 108 11xx	1,000	700	
4,117	Equipment, Tools & Materials	11 108 1100	4,000	4,000	
6,085	Printing & Publicity	11 108 xxxx	9,000	9,000	
2,975	Court Cost Expenditure	11 108 4230	2,000	2,000	
20,705	Capita Call Centre	11 108 4236	20,500	20,500	
1,800	CIPFA Consortium	11 108 4239	1,200	800	
100	Tracing Agents	11 108 4241	300	100	
4,315	Benefits Development Fund	11 108 4249	4,400	4,300	
1,200	Department for Work & Pensions - Local Housing Alk	11 108 4254	-	-	
975	Citizenview Searches	11 108 1102	2,000	-	-100.0%
6,315	Single Housing Benefit Extract (SHBE) Scan	11 108 5521	-	-	
(500)	Employment Support Allowance	11 108 4290	-	-	
(804)	Discretionary Housing Payments - Private Tenants	11 108 4234	-	-	
4,000	In and Out of Work	11 108 5524	-	-	
51,991			44,400	41,400	
	Fees & Charges				
(27,792)	Discretionary Housing Income	11 108 8234	(22,700)	(22,700)	
(1,493)	Court Costs	11 108 8230	(1,200)	(1,200)	
(799)	Ministry of Defence Income	11 108 8148	(800)	(800)	
(30,084)			(24,700)	(24,700)	
	Grants				
(502,684)	Administration Subsidy	11 108 8145	(450,400)	(450,400)	
(3,800)	In and Out of Work	11 108 8524	-	-	
(6,315)	Employment Support Allowance	11 108 8290	-	-	
(512,799)			(450,400)	(450,400)	

2009/2010 ACTUAL £	REVENUES INVESTIGATION SECTION Head of Service: J Bourne	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
135,698	Salaries	11 107 1000	140,600	165,100	17.4%
3,794	Training	11 107 1005	7,000	-	
2,093	Insurance	11 107 1140	2,200	2,700	
141,584			149,800	167,800	
	Transport Related				
2,038	Car Allowances	11 107 1120	2,400	2,300	
2,087	Staff Parking	11 107 1160	2,800	2,800	
4,125			5,200	5,100	
	Supplies & Services				
4,701	Expenses	11 107 113x	5,900	6,300	
2,585	Equipment, Tools & Materials	11 107 xxxx	3,300	2,900	
-	Subscription - Local Authority Investigation Group	11 107 1018	100	-	
3,315	Anti Fraud Network	11 107 4203	3,200	3,200	
445	Publicity & Advertising	11 107 1013	1,000	800	
696	Land Registry Charges	11 107 1101	1,000	1,000	
1,550	Court Costs Prosecutions	11 107 5141	1,200	1,200	
13,293			15,700	15,400	
	Fees & Charges				
-	Small Business Rate Relief	11 107 8289	-	(7,800)	
(3,940)	30% Fine for Fraud	11 107 8137	(4,000)	(4,000)	
(63)	Pocket Books & Wallets	11 107 814x	-	(100)	
(2,572)	Court Costs - Income from Prosecutions	11 107 8141	(700)	(4,200)	500.0%
-	Experian Credit Check Income		-	(100)	
(6,575)			(4,700)	(16,200)	

2009/2010 ACTUAL £	COMMUNITY SERVICES CLIENT ACCOUNT Head of Service: J. Bourne	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
110,013	Salaries	19 185 1000	112,800	113,600	0.7%
25	Training	19 185 1005	200	22,600	
698	Insurance	19 185 1140	700	800	
110,736			113,700	137,000	
	Transport Related				
1,217	Car Allowances	19 185 1120	1,400	1,300	
1,217			1,400	1,300	
	Supplies & Services				
85	Expenses	19 185 xxxx	100	200	
259	Equipment, Tools & Materials	19 185 1100	500	400	
344			600	600	

2009/2010 ACTUAL £	CULTURE & HERITAGE - WINDMILL	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: J Bourne				
	Premises Related				
12,001	Mill Tower Repairs & Maintenance	15 150 xxxx	24,900	27,900	12.0%
14,785	Mill Tower Special Items	15 150 xxxx	3,000	-	-100.0%
-	Mill Tower National Non-Domestic Rates	15 150 1016	1,500	1,200	
795	Mill Tower Insurance	15 150 1140	800	600	
27,580			30,200	29,700	
	Supplies & Services				
3,684	Windmill - Running Costs	15 150 516x	8,000	7,800	
1,500	Windmill - Licensing	15 150 5166	1,500	500	-66.7%
1,840	Subscriptions	15 150 xxxx	1,900	1,300	
7,024			11,400	9,600	
	Capital Financing Costs				
18,611	Depreciation		9,300	18,600	100.0%
-	Revenue Funded By Capital		-	1,500	
18,611			9,300	20,100	
	Fees & Charges				
(6,875)	Miscellaneous Income	15 150 xxxx	(6,000)	(6,000)	
(98)	Windmill Seats and Litter Bins	15 150 8332	-	-	
(6,973)			(6,000)	(6,000)	

2009/2010 ACTUAL £	LEISURE PREMISES	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: J Bourne				
	Premises Related				
-	Repairs & Maintenance:				
	Castle Hall	15 160 xxxx	400	400	
835	Freight House	15 160 xxxx	800	800	
647	Great Wakering Sports Centre	15 160 xxxx	1,300	1,300	
2,009	Clements Hall	15 160 xxxx	3,300	3,300	
2,740	Day Centres	15 151 xxxx	2,600	2,600	
1,403	Rayleigh Leisure Centre	15 160 xxxx	4,400	4,400	
-	Special Items:				
	Clements Hall	15 155 1019	5,000	5,000	
235,443	National Non-Domestic Rates	15 xxx xxxx	243,300	227,600	-6.5%
28,583	Insurance	15 160 1140	29,400	32,600	10.9%
271,660			290,500	278,000	
	Contracted Services				
292,120	Leisure FM Contract Payment (net)	15 160 5333	292,200	282,200	-3.4%
292,120			292,200	282,200	
	Capital Financing Costs				
1,043,574	Depreciation		1,111,900	1,043,600	-6.1%
1,043,574			1,111,900	1,043,600	
	Fees & Charges				
(50)	Miscellaneous Income	15 160 8347	-	-	
(28,206)	Amortisation of RLC		-	-	
(28,256)			-	-	
	Provision of Services				
(9,300)	Grant to Voluntary Day Centre		(9,600)	(9,600)	
(9,300)			(9,600)	(9,600)	

2009/2010 ACTUAL £	SPORTS DEVELOPMENT & PROMOTION Head of Service: J Bourne	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Related				
34,938	Salaries	15 159 1000	36,100	36,500	1.1%
-	Sports Coaches	15 169 5385	3,200	3,200	
502	Expenses	15 159 xxxx	200	200	
349	Insurance	15 159 1140	300	300	
35,789			39,800	40,200	
	Supplies & Services				
-	Equipment, Tools & Materials	15 159 1100	2,000	2,000	
313	Leisure Contractor Holiday Initiatives	15 159 5307	-	-	
14,703	Summer Swimming Scheme Provision	15 159 5306	12,500	12,500	
9,401	Activities	15 159 5305	5,000	5,000	
1,304	Arts & Sports Projects	15 159 xxxx	-	-	
4,100	Active Rochford	15 159 5617	4,100	8,200	100.0%
9,700	Local Priority Fund	15 159 5618	19,400	19,400	
39,522			43,000	47,100	
	Fees & Charges				
(9,401)	Activities (net)	15 159 8305	(7,000)	(7,000)	
(9,401)			(7,000)	(7,000)	
	Grants				
(35,482)	Virgin Active Contribution - Sports Development	15 159 8345	(36,600)	(36,700)	
(4,100)	Active England	15 159 8617	(4,100)	(2,500)	-39.0%
(9,700)	Local Priority Fund	15 159 8618	(19,400)	(19,400)	
(1,304)	Bodycare Workshops	15 159 8308	-	-	
(50,587)			(60,100)	(58,600)	

2009/2010 ACTUAL £	LEISURE CLIENT ACCOUNT Head of Service: J Bourne	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
118,885	Salaries	15 167 1000	125,300	126,300	0.8%
1,338	Training	15 167 1005	1,500	-	
1,046	Insurance	15 167 1140	1,100	1,300	
121,269			127,900	127,600	
	Transport Related				
3,376	Car Allowances	15 167 1120	3,300	3,300	
696	Staff Parking	15 167 1160	700	700	
4,072			4,000	4,000	
	Supplies & Services				
2,423	Expenses	15 167 xxxx	2,600	3,600	38.5%
415	Equipment, Tools & Materials	15 167 1100	500	400	
4,991	Arts Development Equipment	15 167 5363	5,000	5,000	
10,896	Arts Activities	15 167 5355	2,000	2,000	
3,045	Essex on Tour	15 167 5611	2,500	2,500	
-	Essex Book Festival	15 167 5612	400	400	
-	Holiday Initiatives	15 167 5358	1,500	4,000	166.7%
30,057	Big Lottery Fund	15 167 5615	27,500	27,500	0.0%
17,544	Children's Fund	15 167 5616	-	-	
10,800	Music Month	15 167 5610	5,000	5,000	
9,377	Heritage Lottery Fund	15 167 5613	-	1,900	
-	The Peoples Record		-	3,000	
89,548			47,000	55,300	
	Capital Financing Costs				
13,843	Revenue Expenditure Funded by Capital		-	-	
152,625	Depreciation		-	13,800	
166,468			-	13,800	
	Fees & Charges				
(29,271)	Virgin Active Contribution - Arts Officer	15 168 8349	(36,700)	(36,700)	
-	Arts Activities	15 167 8355	(2,000)	(2,000)	
-	Holiday Initiatives Income	14 167 8358	-	(4,000)	
(1,291)	Sport England Salary Contribution	15 167 8619	(9,600)	(2,300)	-76.0%
(30,057)	Big Lottery Fund	15 167 8615	(27,500)	(27,500)	
(17,544)	Children's Fund	15 167 8616	-	-	
(3,365)	Essex on Tour	15 167 8611	(2,500)	(2,500)	
(9,377)	Heritage Lottery Fund	15 167 8613	-	(2,800)	
-	The Peoples Record		-	(3,000)	
(90,905)			(78,300)	(80,800)	
	Grant				
(10,800)	Music Month	15 167 8610	(5,000)	(5,000)	
(10,896)	Eastern Arts	15 167 8355	-	-	
(21,696)			(5,000)	(5,000)	

2009/2010 ACTUAL £	HOUSING STRATEGY Head of Service: J.Bourne	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
113,308	Salaries	11 104 1001	116,200	110,200	-5.2%
375	Training	11 104 1005	1,000	-	
1,046	Insurance	11 104 1140	1,100	1,200	
114,729			118,300	111,400	
	Transport Related				
1,448	Car Allowances	11 104 1120	1,400	1,500	
696	Staff Parking	11 104 1160	700	-	-100.0%
2,143			2,100	1,500	
	Supplies & Services				
245	Expenses	11 104 113x	500	600	
885	Equipment, Tools, Materials & Subscriptions	11 104 11xx	800	700	
10,000	Housing Coordinator - Thames Gateway	11 104 4141	10,000	10,000	
-	Choice Base Lettings	11 104 4154	10,000	-	-100.0%
2,000	Transfer Incentive Scheme	11 104 4155	2,000	2,000	
-	Supported Housing Index	11 104 4156	400	-	
13,130			23,700	13,300	

2009/2010 ACTUAL £	PRIVATE SECTOR HOUSING RENEWAL	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: J.Bourne				
	Employee Costs				
151,335	Salaries	11 105 1000	172,800	170,100	-1.6%
120	Training	11 105 1005	1,000	-	
1,395	Insurance	11 105 1140	1,500	1,600	
98	Telephone Allowances	11 105 1200	100	100	
152,948			175,400	171,800	
	Transport Related				
5,806	Car Allowances	11 105 1120	7,000	2,800	-60.0%
1,391	Staff Parking	11 105 1160	1,400	700	-50.0%
7,198			8,400	3,500	
	Supplies & Services				
13	Expenses	11 105 113x	200	900	350.0%
707	Equipment, Tools & Materials	11 105 1100	700	700	
-	Fees & Samples	11 105 4151	200	200	
19,000	Handy Person Service	11 105 4146	29,300	12,300	-58.0%
23,000	Gardening for the Elderly	11 105 4149	29,300	21,300	-27.3%
-	Consultancy Fees	11 105 1015	300	-	
15,300	Care & Repair	11 105 4147	15,300	15,300	
26,087	Condition Survey	11 105 4145	-	-	
137	Care Alarms	11 105 4150	200	100	
163	Energy Efficiency	11 105 4144	2,000	2,000	
84,408			77,500	52,800	
	Capital Financing Costs				
148,097	Revenue Expenditure Funded by Capital		-	-	
148,097			-	-	
	Other Income				
(84,642)	RHA Income	11 105 1304	-	-	
(84,642)			-	-	

2009/2010 ACTUAL £	HOMELESSNESS	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: J.Bourne				
	Employee Costs				
131,563	Salaries	11 106 1000	161,500	155,300	-3.8%
130	Training	11 106 1005	1,000	-	
2,093	Insurance	11 106 1140	2,200	2,300	
133,786			164,700	157,600	
	Transport Related				
3,342	Car Allowances	11 106 1120	4,900	5,800	18.4%
2,783	Staff Parking	11 106 1160	2,800	2,800	
6,125			7,700	8,600	
	Supplies & Services				
1,040	Equipment, Tools & Materials	11 106 xxxx	1,000	900	
543	Expenses	11 106 113x	300	600	
16,630	Removals & Storage	11 106 4176	20,000	20,000	
168,454	Contracted Accommodation	11 106 4178	140,000	120,000	-14.3%
2,325	Medical Assessments	11 106 4171	2,500	2,500	
21,067	Grants & Contributions	11 106 1017	21,200	10,800	-49.1%
9,615	Rent Guarantee Scheme	11 106 4174	10,000	10,000	
30,050	Homelessness Grant	11 106 4170	30,000	30,000	
-	Homelessness Improvements	11 106 4172	5,000	5,000	
12	HM Land Registry	11 106 4173	100	100	
30,825	Repossessions Prevention Fund	11 106 5630	-	-	
7,375	Recession Impact	11 106 5550	-	-	
9,032	Essex Wide Rental Loan Scheme	11 106 5631	6,500	3,300	-49.2%
296,968			236,600	203,200	
	Fees & Charges				
(31,050)	Homelessness Grant	11 106 8170	(31,000)	(31,000)	
(15,319)	Rent Guarantee Scheme	11 106 8174	(1,000)	(1,000)	
(70,056)	Contracted Accommodation Recharge	11 106 8134	(50,000)	(50,000)	
(30,825)	Repossessions Prevention Fund	11 106 8630	-	-	
(7,375)	Recession Impact	11 106 8550	-	-	
(9,032)	Essex Wide Rental Loan Scheme	11 106 8631	(6,500)	(3,300)	-49.2%
(163,657)			(88,500)	(85,300)	

2009/2010 ACTUAL £	EMERGENCY PLANNING/HEALTH & SAFETY Head of Service: P Warren	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
33,263	Salaries	19 177 1000	66,600	47,000	-29.4%
-	Training	19 177 1005	800	-	
675	First Aid Courses	19 177 5536	1,200	1,200	
698	Insurance	19 177 1140	700	400	
34,636			69,300	48,600	
	Transport Related				
1,678	Car Allowances	19 177 1120	1,400	1,900	
654	Transport & Plant	19 177 1170	400	300	
2,332			1,800	2,200	
	Supplies & Services				
52	Expenses	19 177 xxxx	200	200	
2,415	Equipment, Tools & Materials & Subscriptions	19 177 xxxx	1,700	2,600	52.9%
72	Telephone	19 177 1011	100	100	
334	Communication	19 177 5545	400	400	
-	Emergency Exercise	19 177 5540	800	400	
2,000	Call-Out Service	19 177 5543	2,000	2,000	
2,780	Health & Safety	19 177 5539	4,500	4,500	
35	Sand Bags	19 177 5541	900	500	
7,688			10,600	10,700	

2009/2010 ACTUAL £	CORPORATE POLICY & PARTNERSHIP Head of Service: P Warren	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
132,402	Salaries	13 129 1000	208,000	153,600	-26.2%
175	Training	13 129 1005	300	-	
2,791	Insurance	13 129 1140	2,900	3,100	
135,368			211,200	156,700	
	Transport Related				
1,164	Car Allowances	13 129 1120	1,200	-	-100.0%
1,164			1,200	-	
	Supplies & Services				
611	Expenses	13 129 113x	400	1,200	200.0%
755	Equipment, Tools & Materials	13 129 1100	900	800	
4,950	Subscriptions	13 129 1018	5,100	5,100	
6,316			6,400	7,100	

2009/2010 ACTUAL £	ENVIRONMENTAL INITIATIVES Head of Service: P Warren	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Supplies & Services				
2,373	Community Plan	13 128 4765	5,000	2,500	-50.0%
10,000	Subscriptions	13 128 1018	10,300	10,000	
12,373			15,300	12,500	

2009/2010 ACTUAL £	ECONOMIC DEVELOPMENT Head of Service: P Warren	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Employee Costs				
46,391	Salaries	13 130 1000	63,200	60,600	-4.1%
140	Training	13 130 1005	100	-	
349	Insurance	13 130 1140	300	800	
46,880			63,600	61,400	
	Transport Related				
696	Staff Parking	13 130 1160	700	700	
696			700	700	
	Premises Related				
2,000	Dutch Cottage	13 130 1019	2,000	2,000	
2,000			2,000	2,000	
	Supplies & Services				
415	Expenses	13 130 113x	100	1,200	1100.0%
44,600	Grants to Voluntary Organisations	13 130 1017	45,200	44,900	
22,552	NNDR Charitable Relief & Other Costs	13 130 1017	25,900	25,900	
82,200	Rochford & Rayleigh CAB's (grant)	13 132 1017	84,700	84,700	
15,800	Accommodation to Voluntary Bodies (grant)	13 132 1017	16,300	16,300	
5,000	Economic Development	13 130 4780	5,000	-	-100.0%
-	LABGI Projects		91,800	-	-100.0%
3,430	Southend Business Awards	13 130 4784	3,200	3,200	
1,009	Breakfast Event	13 130 4785	3,000	3,000	
25,490	Subscriptions	13 130 1018	33,200	23,100	-30.4%
51,300	Southend Airport JAAP	13 130 4789	-	-	
375	Heritage Initiatives	13 130 4742	-	-	
82,300	Area Action Plans		-	-	
25,000	Eco Enterprise Centre Rochford	13 130 4790	-	-	
17,800	Helping New Business		-	-	
5,135	Shop at My Local Campaign	13 130 4744	5,000	-	-100.0%
382,407			313,400	202,300	
	Contribution To/From Reserve				
-	Contribution From Reserve		(29,900)	-	-100.0%
4,445	Revenue Expenditure Funded from Capital		-	-	
4,445			(29,900)	-	

2009/2010 ACTUAL £	COMMUNITY SAFETY Head of Service: P Warren	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
Employee Costs					
97,843	Salaries	13 132 1000	96,800	95,600	-1.2%
-	Training	13 132 1005	200	-	
1,744	Insurance	13 132 1140	1,800	2,000	
99,587			98,800	97,600	
Supplies & Services					
1,848	Expenses	13 132 113x	3,100	900	-71.0%
291	Equipment, Tools & Materials	13 132 1100	300	300	
2,467	Crime & Disorder	13 132 4826	5,000	-	-100.0%
20,000	Domestic Abuse Awareness Officer	13 132 4868	-	14,500	
654	57 South Street - National Non Domestic Rates	13 132 1016	-	-	
110,720	Safer & Stronger Communities	13 132 4839	-	82,100	
12,561	Domestic Abuse Panel	13 132 4844	-	-	
3,226	Neighbourhood Watch	13 132 4842	-	-	
151,768			8,400	97,800	
Capital Financing Costs					
1,891	Depreciation		3,800	1,900	-50.0%
1,891			3,800	1,900	
Grants					
(110,720)	Safer & Stronger Communities	13 132 xxxx	-	(82,100)	
(12,561)	Domestic Abuse Panel	13 132 8844	-	-	
(20,000)	Domestic Abuse Awareness Officer	13 132 8868	-	(14,500)	
(143,281)			-	(96,600)	

2009/2010 ACTUAL £	CHIEF EXECUTIVE Head of Service: P Warren	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
Employee Costs					
176,743	Salaries	16 174 1000	176,000	173,700	-1.3%
683	Professional Fees	16 174 1006	900	900	
98	Telephone Allowances	16 174 5502	100	100	
798	Training	16 174 1005	1,000	2,500	
698	Insurance	16 174 1140	700	800	
179,020			178,700	178,000	
Transport Related					
2,116	Car Allowances	16 174 1120	2,200	2,300	
2,116			2,200	2,300	
Supplies & Services					
403	Expenses	16 174 xxxx	500	500	
1,814	Equipment, Tools and Materials	16 174 1100	2,100	1,900	
194	Conferences	16 174 5503	900	900	
505	Staff Suggestion Scheme	16 174 5501	1,000	1,000	
2,916			4,500	4,300	

2009/2010 ACTUAL £	HUMAN RESOURCES	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: P Warren				
	Employee Costs				
158,332	Salaries	12 121 1000	146,900	145,800	-0.7%
8,072	Occupational Health	12 121 4604	15,000	15,000	
381	Training	12 121 1005	1,000	-	
40,607	Central Training Provision	12 121 4607	41,000	35,000	-14.6%
5,955	Relocation & Recruitment	12 121 460x	7,500	2,500	-66.7%
13,790	Staff Advertising	12 121 4602	40,000	30,000	-25.0%
-	Job Evaluation Appeals	12 121 4605	2,000	2,000	
828	Childcare Vouchers Management Fee	12 121 4611	700	700	
3,382	Staff Reward Scheme	12 121 4606	4,000	4,000	
17,687	Work Placements	12 121 1017	26,000	26,000	
2,093	Insurance	12 121 1140	2,200	2,300	
-	Criminal Record Bureau	12 121 4612	500	400	
1,204	Investors In People	12 121 4603	4,300	4,300	
252,330			291,100	268,000	
	Supplies & Services				
200	Expenses	12 121 1xxx	100	600	
12,277	Equipment, Tools and Materials	12 121 xxxx	600	300	
25,885	Provisions	12 121 46xx	23,000	23,000	
86	Nalگو Room Hire	12 121 4610	100	100	
38,448			23,800	24,000	

2009/2010 ACTUAL £	CORPORATE MANAGEMENT	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
	Head of Service: P Warren				
	Supplies & Services				
-	Comprehensive Area Assessment	16 170 5400	30,000	13,000	-56.7%
200	Subscriptions	16 170 1018	200	200	
1,500	Chartermark	16 170 5402	1,500	-	-100.0%
65,000	HCOP - Voluntary Support Grant	16 170 550x	-	-	
216,407	LSP -Performance Reward Grant	16 170 5491	-	64,000	
71	Local Area Business Growth Projects	16 170 5353	-	-	
20,000	Equalities and Diversity	16 170 5506	29,000	29,000	
3,500	Disabled Go Project	16 170 5507	3,500	3,500	
306,678			64,200	109,700	
	Contracted Services				
159,416	External Audit Fees - Main Audit & Outside Inspector	16 170 540x	127,600	115,600	-9.4%
49,846	External Audit Fees - Grant Claims	16 170 5410	29,600	32,800	10.8%
30,193	Bank Charges	16 170 5412	32,800	32,200	
239,455			190,000	180,600	
	Grants				
(3,500)	Disabled Go Project	16 170 8502	-	-	
(10,000)	Capacity Building Fund	16 170 xxxx	-	-	
(65,000)	HCOP - Voluntary Support Grant	16 170 8504	-	-	
(206,421)	LSP - Performance Reward Grant	16 170 8491	-	(64,000)	
(20,000)	Building Capacity East - Equalities & Diversity	16 170 8506	-	-	
(304,921)			-	(64,000)	

2009/2010 ACTUAL £	INTERNAL SERVICES CLIENT ACCOUNT Head of Service: R J Honey	CODE	ESTIMATES 2010/2011		ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	
Employee Costs					
145,264	Salaries	16 173 1000	148,800	54,000	-63.7%
98	Telephone Allowances	16 173 5490	100	-	
1,705	Professional Fees	16 173 1006	2,000	-	-100.0%
264	Training	16 173 1005	600	-	
698	Insurance	16 173 1140	700	-	-100.0%
148,029			152,200	54,000	
Transport Related					
1,330	Car Allowances	16 173 1120	1,400	100	-92.9%
1,330			1,400	100	
Supplies & Services					
210	Expenses	16 173 xxxx	300	-	
165	Equipment, Tools & Materials	16 173 1100	200	-	
1,399	Subscriptions	16 173 1018	300	-	
1,774			800	-	

2009/2010 ACTUAL £	DEPUTY CHIEF EXECUTIVE Head of Service: G P Woolhouse	CODE	ESTIMATES 2010/2011		ESTIMATE TO
			ORIGINAL £	REVISED £	ESTIMATE % CHANGE
Employee Costs					
154,296	Salaries	16 172 1000	144,000	144,500	
-	Telephone Allowance	16 172 5480	100	100	
360	Professional Fees	16 172 1006	400	400	
560	Training	16 172 1005	300	-	
698	Insurance	16 172 1140	700	800	
155,914			145,500	145,800	
Transport Related					
1,609	Car Allowances	16 172 1120	1,600	2,300	43.8%
1,609			1,600	2,300	
Supplies & Services					
419	Expenses	16 172 xxxx	400	400	
385	Conference Expenses	16 172 5481	400	400	
534	Equipment, Tools & Materials	16 172 1100	400	300	
1,338			1,200	1,100	