
MEDIUM TERM FINANCIAL STRATEGY 2009/10

1 SUMMARY

- 1.1 To consider and approve the integrated 5 year Medium Term Financial Strategy (MTFS) starting in 2009/10. This will be circulated under separate cover once it has been finalised following the Members' Budget Awayday on 17 January 2009.

2 INTRODUCTION

- 2.1 The Council brings together all its priorities for consideration at this meeting to determine the MTFS and the key priorities for 2009/10 and beyond. The Medium Term Financial Strategy covers:-

- The revised estimates for 2008/09
- The draft core estimates for 2009/10
- Government support for 2009/10
- Council Tax for 2009/10 and capping
- Management of reserves
- The total proposed budget for 2009/10
- Savings and Efficiency requirements for 2009/10
- Fees and charges for 2009/10
- The Capital Programme and Prudential Borrowing

3 BACKGROUND

- 3.1 In line with the requirements of Section 25 of the Local Government Act 2003, the Head of Finance, Audit & Performance Management, as Chief Finance Officer for the Authority, can affirm the robustness of the estimates made for the purposes of the calculations and the adequacy of the proposed financial reserves discussed later in this report.
- 3.2 The Council regularly reviews financial management arrangements including the budget process to ensure that they remain 'fit for purpose', and keeps the financial services function under review to consider capacity, resourcing and training needs.
- 3.3 The MTFS models income and expenditure over a 5 year period and is reviewed twice a year, once when the final accounts for the prior financial year have been completed and as part of the budget setting process for the forthcoming financial year.

4 REVISED ESTIMATES 2008/09 AND CORE ESTIMATES 2009/10

- 4.1 The summary Budget Book is attached to this report as Appendix A. This shows revised estimates, proposed estimates for 2009/10 and the variation of estimate to estimate from 2008/09 to 2009/10. This version of the Budget Book shows the percentage variations between the original estimates for 2008/09 to 2009/10. Changes of £500 or less have been removed. This is used as Members have found this presentation particularly useful in focusing on the expenditure and income of the Authority without the complication of recharges.
- 4.2 The Budget Book does not include any changes in income or expenditure discussed at the Members' January Awayday for submission to Council for approval. These will be included in the MTFS.
- 4.3 The Budget Book also does not include Deferred Charges, which are items in the Capital Programme that do not create a tangible asset (for example, land, building or equipment). Once the Capital Programme has been agreed, these items will be included in the final Budget Book. They are reversed out before the calculation of the amount to be collected from council tax, so there is a nil effect on the Council's total revenue expenditure.
- 4.4 Members are reminded that the policy of the Council is that questions of detail relating to the enclosed information should be raised in advance of the meeting. Questions should be addressed to Miss C Watkins, either by telephone or email. A report showing the questions raised and the reply given will be made available before the meeting. The last date for questions raised is Friday 23 January.

5 MEDIUM TERM FINANCIAL STRATEGY (MTFS)

- 5.1 The Head of Finance, Audit and Performance Management will provide a presentation on the MTFS at the Extraordinary Council meeting.
- 5.2 If there are questions regarding any of the detail, particularly in the summary Budget Book, please contact Carrie Watkins, Financial Services Manager on 01702 318164 (email carrie.watkins@rochford.gov.uk) by 23 January 2009.

6 RECOMMENDATION

- 6.1 It is proposed that the Committee **RESOLVES** to agree:-
- (1) The Medium Term Financial Strategy for 2009/10 to 2013/14
 - (2) The revised estimates for 2008/09
 - (3) The core estimates for 2009/10
 - (4) The 2009/10 Council Tax for Rochford District Council

- (5) The schedule of fees and charges
- (6) The Capital Programme

Yvonne Woodward

Head of Finance, Audit & Performance Management

Background Papers:-

None

For further information please contact Carrie Watkins on:-

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If you would like this report in large print, braille or another language please contact 01702 546366.

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2007/2008 ACTUAL	CORPORATE MANAGEMENT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: P Warren		£	£	£	
	Supplies & Services					
42,241	Best Value/CPA	16 170 5400	40,000	55,000	30,000	-25%
6,582	Capacity Building Fund	16 170 xxxx	-	-	-	
175	Subscriptions	16 170 1018	200	200	200	0%
15,001	Local Strategic Partnership	16 170 5414	-	-	-	
2,634	Chartermark	16 170 5402	2,100	1,500	1,500	-29%
175,500	Building Capacity East - Equalities & Diversity	16 170 550x	-	20,000	-	
16,500	Disabled Go Project	16 170 5507	-	3,500	3,500	
258,634			42,300	80,200	35,200	-17%
	Contracted Services					
151,340	External Audit Fees - Main Audit & Outside Inspectors	16 170 540x	146,000	151,000	144,300	-1%
57,573	External Audit Fees - Grant Claims	16 170 5410	36,000	35,000	36,000	0%
38,568	Bank Charges	16 170 5412	21,900	39,300	21,800	0%
247,482			203,900	225,300	202,100	-1%
	Grants					
(20,000)	Disabled Go Project	16 170 8502	-	(3,500)	(3,500)	
(33,301)	Capacity Building Fund	16 170 xxxx	-	-	-	
(175,500)	Building Capacity East - Access to Services	16 170 8504	-	-	-	
(68,063)	L.A.B.G.I	16 170 8353	-	-	-	
(296,864)			-	(3,500)	(3,500)	

2007/2008 ACTUAL	CHIEF EXECUTIVE	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: P Warren		£	£	£	
	Employee Costs					
173,277	Salaries	16 174 1000	175,100	171,800	181,800	4%
647	Professional Fees	16 174 1006	1,000	400	400	-60%
98	Telephone Allowances	16 174 5502	100	100	100	0%
151	Training	16 174 1005	1,000	600	600	-40%
990	Insurance	16 174 1140	800	700	700	-13%
175,164			178,000	173,600	183,600	3%
	Transport Related					
1,905	Car Allowances	16 174 1120	2,400	2,200	2,200	-8%
1,905			2,400	2,200	2,200	-8%
	Supplies & Services					
480	Expenses	16 174 xxxx	600	500	500	-17%
2,282	Equipment, Tools and Materials	16 174 1100	2,500	2,300	2,100	-16%
921	Conferences	16 174 5503	800	800	800	0%
-	Staff Sugestion Scheme	16 174 5501	1,000	1,000	1,000	0%
3,683			4,900	4,600	4,400	-10%

2007/2008 ACTUAL	EXTERNAL SERVICES CLIENT ACCOUNT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: G P Woolhouse		£	£	£	% CHANGE
Employee Costs						
140,512	Salaries	16 172 1000	138,200	138,900	146,000	6%
-	Telephone Allowance	16 172 5480	100	100	100	0%
354	Professional Fees	16 172 1006	200	200	200	0%
449	Training	16 172 1005	600	600	600	0%
990	Insurance	16 172 1140	800	700	700	-13%
142,305			139,900	140,500	147,600	6%
Transport Related						
573	Car Allowances	16 172 1120	1,600	1,400	1,500	-6%
573			1,600	1,400	1,500	-6%
Supplies & Services						
185	Expenses	16 172 xxxx	400	400	400	0%
-	Conference Expenses	16 172 5481	700	700	700	0%
580	Equipment, Tools & Materials	16 172 1100	500	500	400	-20%
765			1,600	1,600	1,500	-6%

2007/2008 ACTUAL	INTERNAL SERVICES CLIENT ACCOUNT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R J Honey		£	£	£	% CHANGE
Employee Costs						
147,493	Salaries	16 173 1000	142,900	143,800	150,900	6%
98	Telephone Allowances	16 173 5490	100	100	100	0%
1,385	Professional Fees	16 173 1006	1,200	1,400	1,400	17%
549	Training	16 173 1005	600	600	600	0%
990	Insurance	16 173 1140	800	700	700	-13%
150,516			145,600	146,600	153,700	6%
Transport Related						
1,268	Car Allowances	16 173 1120	1,300	1,400	1,400	8%
1,268			1,300	1,400	1,400	8%
Supplies & Services						
418	Expenses	16 173 xxxx	500	300	300	-40%
19	Equipment, Tools & Materials	16 173 1100	400	200	300	-25%
-	Subscriptions	16 173 1018	-	1,400	1,400	
437			900	1,900	2,000	122%

2007/2008 ACTUAL	DEMOCRATIC REPRESENTATION	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Sarah Fowler		£	£	£	% CHANGE
Employee Costs						
275,050	Salaries	16 171 1000	266,200	276,700	317,300	19%
220	Professional Fees	16 171 1006	200	200	200	0%
540	Training	16 171 1005	1,600	1,600	1,600	0%
4,530	Insurance	16 171 1140	3,300	3,300	3,500	6%
280,340			271,300	281,800	322,600	19%
Transport Related						
1,234	Car Allowances	16 171 1120	1,300	1,200	1,200	-8%
1,887	Transport & Plant	16 171 5452	-	2,200	2,300	
3,122			1,300	3,400	3,500	169%
Supplies & Services						
2,193	Expenses	16 171 xxxx	1,900	1,400	1,400	-26%
2,774	Equipment, Tools & Materials	16 171 xxxx	4,100	900	800	-80%
-	Members' Site Visits	16 171 5446	100	100	100	0%
232,707	Members Allowances (Inc. Chairman's and Vice-Chairman's)	16 171 xxxx	240,000	287,000	287,000	20%
-	Public Meetings	16 171 5434	100	100	100	0%
17,011	Members Support & Training	16 171 5448	20,000	20,000	20,800	4%
621	Meeting Subsistence	16 171 5443	700	700	700	0%
301	Hospitality General & Gifts	16 171 5430	700	500	500	-29%
12,300	Chairmans Account	16 171 5571	10,000	10,000	10,000	0%
1,115	Publicity / Public Notice Adverts	16 171 1013	900	3,300	3,300	267%
546	Citizens Award	16 171 5460	1,500	1,500	1,500	0%
449	Chairman's Transport Allowance	16 171 5452	2,400	1,500	1,500	-38%
31,745	Newspaper	16 171 5437	40,000	37,800	39,300	-2%
673	Regalia Expenses	16 171 5442	600	4,200	-	-100%
-	Community Liaison	16 171 5444	100	100	100	0%
29,289	Subscriptions	16 171 1018	30,300	24,500	25,200	-17%
2,965	Overview & Scrutiny Provision	16 171 5447	5,000	5,000	5,000	0%
1,824	Heritage Celebrations	16 171 5439	4,500	900	4,500	0%
6,519	Area Committees Venue Costs	16 171 5461	4,600	10,500	10,500	128%
-	Youth Council	16 171 5420	10,000	10,000	5,000	-50%
297	Holocaust Memorial	16 171 5445	-	300	300	
1,208	Members Legal Protection Policy	16 171 5450	1,300	1,200	1,300	0%
344,537			378,800	421,500	418,900	11%
Contracted Services						
12,140	Members Delivery	16 171 5451	14,000	14,100	15,000	7%
12,140			14,000	14,100	15,000	7%
Fees & Charges						
(31)	Miscellaneous Sales	16 171 83xx	(200)	-	-	-100%
(24,870)	Newspaper Sponsorship	16 171 8437	(24,200)	(22,900)	(22,900)	-5%
(1,421)	Civic Banquet	16 171 8432	-	-	-	
(26,322)			(24,400)	(22,900)	(22,900)	-6%

2007/2008 ACTUAL £	OTHER OPERATING INCOME & EXPENDITURE	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE %
			ORIGINAL £	REVISED £		
(1,004,110)	Fees & Charges Net External Finance	17 175 8367	(725,000)	(836,677)	(339,101)	-53%

2007/2008 ACTUAL	NON DISTRIBUTED COSTS	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Yvonne Woodward		£	£	£	% CHANGE
Employee Costs						
897,254	Pension	18 176 5525	841,800	841,800	869,500	3%
897,254			841,800	841,800	869,500	3%
Contribution from Reserve						
(1,461,492)	FRS 17 Adjustments		-	-	-	
-	Redundancy & Financial Strain		(55,900)	-	(55,900)	0%
-	Pension Equalisation Reserve		(43,000)	-	(43,000)	0%
(1,461,492)			(98,900)	-	(98,900)	0%

2007/2008 ACTUAL	COUNCIL TAX Head of Service: J. Bourne	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			ORIGINAL	REVISED		
£			£	£	£	%
Employee Costs						
4,630	Training	19 182 1005	5,100	2,900	5,100	0%
7,220	Insurance	19 182 1140	5,400	4,200	4,400	-19%
11,850			10,500	7,100	9,500	-10%
Transport Related						
1,045	Car Allowances	19 182 1120	1,500	900	900	-40%
621	Staff Parking	19 182 1160	600	600	600	0%
1,666			2,100	1,500	1,500	-29%
Supplies & Services						
1,253	Expenses	19 182 xxxx	900	1,000	1,000	11%
3,014	Equipment, Tools & Materials	19 182 xxxx	5,500	5,300	4,800	-13%
1,025	Printing / Publicity	19 182 1xxx	3,500	3,500	3,500	0%
11,045	Court Costs	19 182 5593	9,500	11,000	11,000	16%
1,800	Council Tax Development Fund	19 182 5592	1,900	1,800	1,900	0%
-	Delivery Costs (E-Gov)	19 182 5596	2,000	-	-	-100%
135	Direct Debit Guarantee	19 182 5594	200	200	200	0%
-	Single Occupant Discount Review	19 182 5607	-	-	1,500	
18,272			23,500	22,800	23,900	2%
Contracted Services						
5,862	Bailiff & Tracing	19 182 xxxx	5,700	5,800	5,800	2%
23,838	Billing Print Contract	19 182 5602	23,000	21,000	22,000	-4%
29,700			28,700	26,800	27,800	-3%
Fees & Charges						
(118,923)	Court Costs	19 182 8593	(110,000)	(124,600)	(166,100)	51%
(118,923)			(110,000)	(124,600)	(166,100)	51%

2007/2008 ACTUAL	BUSINESS RATES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: J. Bourne		£	£	£	%
Supplies & Services						
193	Equipment, Tools & Materials	19 183 1100	300	300	300	0%
421	Court Costs	19 183 5622	800	500	500	-38%
-	Printing	19 183 1180	500	200	200	-60%
614			1,600	1,000	1,000	-38%
Contracted Services						
36,450	NNDR Partnership	19 183 5624	35,700	37,500	38,700	8%
1,900	NNDR Development Fund	19 183 5620	900	900	900	0%
424	Bailiff/Tracing Agents	19 183 56xx	500	500	500	0%
-	Rating Empty Property Rate Act (REPR)	19 183 5629	-	2,000	-	
38,774			37,100	40,900	40,100	8%
Fees & Charges						
(11,190)	Court Costs	19 183 8622	(12,000)	(14,500)	(20,500)	71%
(11,190)			(12,000)	(14,500)	(20,500)	71%
Grants						
(85,361)	NNDR Pool Administration Grant	19 183 8373	(85,000)	(85,000)	(85,000)	0%
-	Rating Empty Property Rate Act (REPR)	19 183 8515	-	(3,100)	-	
(85,361)			(85,000)	(88,100)	(85,000)	0%

2007/2008 ACTUAL	COUNCIL TAX BENEFITS	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: J. Bourne		£	£	£	%
Transfer Payments						
4,187,244	Council Tax Rebates	19 184 5640	4,243,900	4,422,300	4,643,000	9%
4,187,244			4,243,900	4,422,300	4,643,000	9%
Grants						
(4,228,859)	Housing Benefit Subsidy	19 184 8375	(4,274,563)	(4,460,900)	(4,689,000)	10%
(4,228,859)			(4,274,563)	(4,460,900)	(4,689,000)	10%

2007/2008 ACTUAL	CONDUCTING ELECTIONS	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Sarah Fowler		£	£	£	%
	Employee Costs					
33,181	Salaries	19 179 1000	38,550	41,100	35,350	-8%
1,231	Training	19 179 1005	1,700	1,700	1,700	0%
1,560	Insurance	19 179 1140	1,100	1,000	1,100	0%
35,972			41,350	43,800	38,150	-8%
	Supplies & Services					
2,310	Equipment, Tools and Materials	19 179 1100	2,900	2,900	2,200	-24%
204	Expenses	19 179 xxxx	300	100	100	-67%
79,227	Cost of Elections	19 179 5555	80,000	73,000	18,000	-78%
81,742			83,200	76,000	20,300	-76%

2007/2008 ACTUAL	REGISTRATION OF ELECTORS	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Sarah Fowler		£	£	£	%
	Employee Costs					
42,380	Salaries	19 180 1000	38,550	41,100	35,350	-8%
64	Professional Fees	19 180 1006	-	-	-	-
42,444			38,550	41,100	35,350	-8%
	Supplies & Services					
271	Expenses	19 180 xxxx	300	500	500	67%
19,712	Payments to Canvassers	19 180 5570	24,000	24,000	24,000	0%
4,228	Printing	19 180 1180	7,000	6,000	6,000	-14%
298	Advertising	19 180 1013	800	800	800	0%
8,112	Bulk Postage	19 180 1014	9,500	9,500	9,500	0%
32,621			41,600	40,800	40,800	-2%
	Fees & Charges					
(1,223)	Sales	19 180 8370	(1,500)	(1,500)	(1,500)	0%
(1,223)			(1,500)	(1,500)	(1,500)	0%

2007/2008 ACTUAL	EMERGENCY PLANNING/HEALTH & SAFETY	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: P Warren		£	£	£	%
Employee Costs						
41,704	Salaries	19 177 1000	41,300	41,700	43,000	4%
150	Training	19 177 1005	500	600	500	0%
1,575	First Aid Courses	19 177 5536	1,400	1,400	1,400	0%
570	Insurance	19 177 1140	400	300	400	0%
43,999			43,600	44,000	45,300	4%
Transport Related						
2,307	Car Allowances	19 177 1120	2,600	2,500	2,600	0%
-	Transport & Plant	19 177 1170	300	400	400	33%
2,307			2,900	2,900	3,000	3%
Supplies & Services						
93	Expenses	19 177 xxxx	100	200	200	100%
1,901	Equipment, Tools & Materials & Subscriptions	19 177 xxxx	3,000	2,400	2,100	-30%
-	Telephone	19 177 1011	100	100	100	0%
-	Communication	19 177 5545	600	400	400	-33%
-	Emergency Exercise	19 177 5540	600	1,000	800	33%
7,600	Call-Out Service	19 177 5543	8,000	4,700	2,000	-75%
3,608	Health & Safety	19 177 5539	6,500	6,500	6,500	0%
1,601	Sand Bags	19 177 5541	2,000	2,000	2,000	0%
15,000	Civil Contingencies Act	19 177 5537	15,000	12,000	15,900	6%
29,803			35,900	29,300	30,000	-16%
Contracted Services						
2,524	Risk Management	19 177 5544	2,000	-	-	-100%
2,524			2,000	-	-	-100%

2007/2008 ACTUAL	LOCAL LAND CHARGES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: A Bugeja		£	£	£	%
Employee Costs						
54,825	Salaries	19 181 1000	55,700	56,200	58,600	5%
110	Training	19 181 1005	200	200	200	0%
9,340	Insurance	19 181 1140	6,900	6,500	6,900	0%
64,275			62,800	62,900	65,700	5%
Supplies & Services						
213	Expenses	19 181 xxxx	100	100	100	0%
2	Equipment, Tools, & Materials	19 181 1100	200	200	200	0%
214			300	300	300	0%
Fees & Charges						
(229,673)	Fees and Charges	19 181 8371	(245,000)	(100,000)	(120,000)	-51%
(229,673)			(245,000)	(100,000)	(120,000)	-51%

2007/2008 ACTUAL £	COMMUNITY SERVICES CLIENT ACCOUNT Head of Service: J. Bourne	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE %
			ORIGINAL £	REVISED £		
Employee Costs						
801,406	Salaries	19 185 1000	845,200	819,000	868,300	3%
90	Training	19 185 1005	1,000	500	700	-30%
-	Telephone Allowances	19 185 5650	-	-	-	
-	Professional Fees	19 185 1006	100	-	100	0%
990	Insurance	19 185 1140	800	700	700	-13%
802,486			847,100	820,200	869,800	3%
Transport Related						
1,167	Car Allowances	19 185 1120	1,300	1,100	1,100	-15%
1,167			1,300	1,100	1,100	-15%
Supplies & Services						
175	Expenses	19 185 xxxx	400	200	200	-50%
921	Equipment, Tools & Materials	19 185 1100	600	600	500	-17%
1,096			1,000	800	700	-30%

2007/2008 ACTUAL	CULTURE & HERITAGE - WINDMILL	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: J Bourne		£	£	£	%
Premises Related						
11,700	Mill Tower Repairs & Maintenance	15 150 xxxx	13,000	12,700	12,000	-8%
1,850	Mill Tower Special Items	15 150 xxxx	1,000	1,000	6,000	500%
1,043	Mill Tower National Non-Domestic Rates	15 150 1016	1,700	1,900	2,000	18%
280	Mill Tower Insurance	15 150 1140	900	800	900	0%
14,873			16,600	16,400	20,900	26%
Supplies & Services						
9,602	Windmill - Running Costs	15 150 516x	6,500	8,000	8,000	23%
3,000	Windmill - Licensing	15 150 5166	2,000	2,500	2,500	25%
4,485	Subscriptions	15 150 xxxx	4,600	4,300	4,400	-4%
-	Rayleigh Windmill Grant	15 150 5567	-	32,000	-	
17,087			13,100	46,800	14,900	14%
Fees & Charges						
-	Miscellaneous Income	15 150 xxxx	(2,200)	(3,200)	(3,200)	45%
-			(2,200)	(3,200)	(3,200)	45%
Grants						
-	Rayleigh Windmill Grant	15 150 8567	-	(32,000)	-	
-			-	(32,000)	-	

2007/2008 ACTUAL	LEISURE PREMISES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: J Bourne		£	£	£	%
Premises Related						
Repairs & Maintenance:						
-	Castle Hall	15 160 xxxx	400	400	300	-25%
-	Mill Hall	15 160 xxxx	-	-	-	
4,318	Freight House	15 160 xxxx	800	800	700	-13%
366	Great Waking Sports Centre	15 160 xxxx	1,200	1,200	1,100	-8%
4,300	Clements Hall	15 160 xxxx	2,800	2,800	2,700	-4%
725	Day Centres	15 151 xxxx	2,200	2,400	2,300	5%
271	Rayleigh Leisure Centre	15 160 xxxx	4,300	4,300	3,900	-9%
Special Items:						
1,500	Freight House		3,000	-	-	-100%
-	Great Waking Sports Centre		1,000	1,000	1,000	0%
2,514	Clements Hall	15 155 1019	10,500	10,500	2,500	-76%
-	Day Centres	15 151 1019	-	-	1,000	
214,208	National Non-Domestic Rates	15 xxx xxxx	220,600	225,700	234,700	6%
27,500	Great Waking Youth Facilities	15 160 5335	-	-	-	
18,582	Insurance	15 160 1140	28,200	27,000	28,400	1%
274,283			275,000	276,100	278,600	1%
Contracted Services						
280,334	Leisure FM Contract Payment (net)	15 160 5333	291,600	291,800	302,000	4%
280,334			291,600	291,800	302,000	4%
Fees & Charges						
(50)	Miscellaneous Income	15 160 8347	-	-	-	
	Amortisation of RLC		-	-	-	
(50)			-	-	-	
Grants						
-	Contribution to Great Waking Youth Facilities		-	(5,000)	-	
-			-	(5,000)	-	
Provision of Services						
(9,000)	Grant to Voluntary Bodies - Day Centre		(9,300)	(9,300)	(9,700)	4%
(9,000)			(9,300)	(9,300)	(9,700)	4%

2007/2008 ACTUAL	WOODLANDS UNIT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Employee Related						
128,487	Salaries	15 158 1000	145,900	144,500	151,200	4%
1,158	Training	15 158 1005	3,200	3,200	3,200	0%
3,110	Insurance	15 158 1140	2,300	1,800	1,900	-17%
132,755			151,400	149,500	156,300	3%
Premises Related						
1,000	Repairs, Alterations & Maintenance	15 158 xxxx	1,200	1,200	1,100	-8%
324	Electricity	15 158 1009	500	400	500	0%
1,324			1,700	1,600	1,600	-6%
Transport Related						
1,053	Car Allowances	15 158 1120	1,200	1,100	1,100	-8%
621	Staff Parking	15 158 1160	1,200	1,200	1,200	0%
6,451	Transport & Plant	15 158 1170	8,500	8,300	8,600	1%
8,126			10,900	10,600	10,900	0%
Supplies & Services						
1,881	Expenses	15 158 xxxx	1,800	1,800	1,900	6%
6,119	Equipment, Tools & Materials	15 158 1100	6,800	6,300	5,700	-16%
4,780	Cherry Orchard Country Park	15 158 5278	6,000	6,000	6,000	0%
300	Horse Riding Trails - Maintenance	15 158 5281	1,500	1,500	1,500	0%
811	Subscriptions	15 158 1018	1,300	1,300	1,300	0%
-	Mobile Radio Maintenance	15 158 4642	1,000	-	-	-100%
-	Urban Tree Planting Scheme	15 158 5286	10,000	10,000	10,000	0%
1,615	Consultancy	15 158 1015	3,500	3,500	3,500	0%
15,506			31,900	30,400	29,900	-6%
Contracted Services						
16,824	Contractors & Suppliers	15 158 5277	18,800	18,800	18,800	0%
2,250	Tree Survey Works	15 158 5276	2,300	2,300	2,300	0%
19,074			21,100	21,100	21,100	0%
Fees & Charges						
(4,728)	Miscellaneous Sales & Fees	15 158 83xx	(6,400)	(5,700)	(5,400)	-16%
(4,728)			(6,400)	(5,700)	(5,400)	-16%
Grants						
(3,616)	Grants	15 158 8340	(3,600)	(3,600)	(3,600)	0%
(3,616)			(3,600)	(3,600)	(3,600)	0%

2007/2008 ACTUAL	MAINTENANCE OF GROUNDS HOLDING ACCOUNT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Employee Costs						
42,037	Salaries	15 157 1000	41,600	35,400	39,000	-6%
113	Training	15 157 1005	300	100	100	-67%
570	Insurance	15 157 1140	400	400	400	0%
42,719			42,300	35,900	39,500	-7%
Transport Related						
3,105	Transport & Plant	15 157 1170	3,400	2,600	2,700	-21%
-	Car Allowances	15 157 1120	-	-	-	-
3,105			3,400	2,600	2,700	-21%
Contracted Services						
604,800	Contract Payments	15 157 5262	734,300	860,200	901,100	23%
6,125	Works Outside of Main Contract	15 157 5260	6,400	6,400	6,400	0%
610,925			740,700	866,600	907,500	23%
Fees & Charges						
-	Service Level Agreement - Rochford Housing Association	15 157 8507	-	(128,600)	(133,100)	
-	Recharge to Parishes	15 157 8508	-	(20,500)	(21,000)	
-			-	(149,100)	(154,100)	

2007/2008 ACTUAL	MANAGEMENT OF RECREATION GROUNDS & OPEN SPACES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Premises Related						
51,000	Repairs, Alterations & Maintenance	15 156 xxxx	55,100	55,100	55,000	0%
34,341	Special Items	15 156 1019	32,500	31,600	3,300	-90%
1,270	Insurance	15 156 1140	1,600	1,700	1,800	13%
86,611			89,200	88,400	60,100	-33%
Supplies & Services						
7,141	Equipment, Tools & Materials	15 156 xxxx	7,100	7,100	6,300	-11%
6,579	Trees, Shrubs & Grounds	15 156 xxxx	7,000	7,000	7,000	0%
2,200	Subscriptions	15 156 1018	2,300	2,300	2,400	4%
15,919			16,400	16,400	15,700	-4%
Contracted Services						
1,216	Annual Safety Audit	15 156 5232	1,700	1,400	1,400	-18%
9,542	Maintenance of Bridleways	15 156 5226	4,500	100	4,500	0%
1,607	Ragwort Control	15 156 5236	2,500	2,000	2,000	-20%
12,365			8,700	3,500	7,900	-9%
Fees & Charges						
(14,032)	Land & Access Charges	15 156 8335	(15,000)	(14,300)	(14,300)	-5%
(1,000)	Pavilions	15 156 8336	(1,000)	(1,000)	(1,000)	0%
(391)	Hire of Pitches	15 156 8338	(400)	(400)	(400)	0%
(15,424)			(16,400)	(15,700)	(15,700)	-4%

2007/2008 ACTUAL £	SPORTS DEVELOPMENT & PROMOTION Head of Service: J Bourne	CODE	ESTIMATES 2008/2009		2009/2010	ESTIMATE TO
			ORIGINAL £	REVISED £	ESTIMATE £	ESTIMATE %
Employee Related						
27,820	Salaries	15 159 1000	36,000	34,100	35,900	0%
-	Sports Coaches	15 169 5385	6,200	6,200	6,200	0%
948	Expenses	15 159 xxxx	1,000	700	700	-30%
570	Insurance	15 159 1140	400	400	400	0%
29,338			43,600	41,400	43,200	-1%
Supplies & Services						
-	Subscriptions	15 159 1018	-	-	-	
866	Equipment, Tools & Materials	15 159 1100	3,000	1,500	1,800	-40%
3,671	Leisure Contractor Holiday Initiatives	15 159 5307	7,500	7,500	7,500	0%
12,845	Summer Swimming Scheme Provision	15 159 5306	12,500	12,500	12,500	0%
6,465	Activities	15 159 5305	4,000	5,500	5,000	25%
12,351	Arts & Sports Projects	15 159 xxxx	-	-	-	
-	Active Rochford	15 159 5617	-	26,000	26,000	
3,750	Rochford Sports Council (Grant)	15 159 1017	3,900	3,900	4,100	5%
39,949			30,900	56,900	56,900	84%
Fees & Charges						
(7,331)	Activities (net)	15 159 8305	(7,000)	(7,000)	(7,000)	0%
(12,351)	Arts & Sports Projects	15 159 xxxx	-	-	-	
(19,682)			(7,000)	(7,000)	(7,000)	0%
Grants						
(27,090)	Holmes Place Contribution - Sports Development	15 159 8345	(34,600)	(34,900)	(35,900)	4%
-	Active England	15 159 8617	-	(26,000)	(26,000)	
(27,090)			(34,600)	(60,900)	(61,900)	79%

2007/2008 ACTUAL £	LEISURE CLIENT ACCOUNT Head of Service: J Bourne	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE %
			ORIGINAL £	REVISED £		
Employee Costs						
137,096	Salaries	15 167 1000	118,000	116,200	123,600	5%
884	Training	15 167 1005	1,000	1,000	1,000	0%
1,560	Insurance	15 167 1140	1,100	1,000	1,100	0%
139,539			120,100	118,200	125,700	5%
Transport Related						
2,175	Car Allowances	15 167 1120	1,900	2,500	2,500	32%
621	Staff Parking	15 167 1160	600	600	600	0%
2,796			2,500	3,100	3,100	24%
Supplies & Services						
2,830	Expenses	15 167 xxxx	2,800	2,800	2,800	0%
524	Equipment, Tools & Materials	15 167 1100	900	600	500	-44%
4,605	Arts Development Equipment	15 167 5363	5,000	5,000	5,000	0%
8,359	Arts Activities	15 167 5355	-	-	-	
29,206	Arts & Sports Projects	15 167 xxxx	-	-	-	
-	Youth Arts Project	15 167 5163	2,000	-	-	-100%
-	Essex on Tour	15 167 5611	2,200	2,200	2,200	0%
-	Essex Book Festival	15 167 5612	400	400	400	0%
-	Holiday Initiatives	15 167 5358	-	2,500	-	
-	Big Lottery Fund	15 167 5615	-	27,500	27,500	
-	Childrens Fund	15 167 5616	-	17,500	17,500	
5,185	Music Month	15 167 5610	5,000	5,000	5,000	0%
-	Heritage Lottery Fund	15 167 5613	-	16,300	-	
50,708			18,300	79,800	60,900	233%
Fees & Charges						
(28,656)	Holmes Place Contribution - Arts Officer	15 168 8349	(30,300)	(35,600)	(36,700)	21%
(8,579)	Arts Activities	15 167 8355	-	(7,600)	(2,000)	
(31,156)	Arts & Sports Projects	15 167 xxxx	-	-	-	
(2,086)	Rayleigh Sports Club NNDR	15 168 1016	-	-	-	
-	Big Lottery Fund	15 167 8615	-	(27,500)	(27,500)	
-	Childrens Fund	15 167 8616	-	(17,500)	(17,500)	
-	Essex on Tour	15 167 8611	(2,200)	(2,200)	(2,200)	0%
-	Heritage Lottery Fund	15 167 8613	-	(16,300)	-	
(70,476)			(32,500)	(106,700)	(85,900)	164%
Grant						
(5,185)	Music Month	15 167 8610	(5,000)	(5,000)	(5,000)	0%
(5,185)			(5,000)	(5,000)	(5,000)	0%

2007/2008 ACTUAL	BUILDING CONTROL - CLIENT ACCOUNT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: S Scrutton		£	£	£	%
Employee Costs						
274,758	Salaries	13 126 1000	288,600	284,200	295,400	2%
310	Training	13 126 xxxx	700	700	700	0%
3,680	Insurance	13 126 1140	2,700	2,400	2,500	-7%
278,748			292,000	287,300	298,600	2%
Transport Related						
15,035	Car Allowances	13 126 1120	17,100	17,000	17,700	4%
15,035			17,100	17,000	17,700	4%
Supplies & Services						
93	Expenses	13 126 xxxx	200	200	200	0%
5,447	Equipment, Tools & Materials	13 126 xxxx	5,900	6,300	3,800	-36%
5,539			6,100	6,500	4,000	-34%
Contracted Services						
1,495	Consultants	13 126 1015	500	1,000	1,000	100%
1,495			500	1,000	1,000	100%

2007/2008 ACTUAL	BUILDING CONTROL - FEE ACCOUNT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: S Scrutton		£	£	£	%
Fees & Charges						
(53,756)	Deposit of Plans	13 127 825x	(55,000)	(59,800)	(59,800)	9%
(210,767)	First Inspection	13 127 82xx	(230,000)	(170,200)	(170,200)	-26%
(264,524)			(285,000)	(230,000)	(230,000)	-19%

2007/2008 ACTUAL	DEVELOPMENT CONTROL Head of Service: S Scrutton	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			ORIGINAL	REVISED		
£			£	£	£	%
Employee Costs						
429,383	Salaries	13 124 1000	461,500	412,800	490,600	6%
98	Telephone Allowances	13 124 1200	100	100	100	0%
5,102	Training	13 124 1005	5,300	5,000	5,000	-6%
7,220	Insurance	13 124 1140	5,500	5,000	5,300	-4%
441,804			472,400	422,900	501,000	6%
Transport Related						
11,376	Car Allowances	13 124 1120	13,800	11,700	12,900	-7%
3,181	Staff Parking	13 124 1160	3,700	3,700	3,700	0%
14,557			17,500	15,400	16,600	-5%
Supplies & Services						
2,184	Expenses	13 124 113x	2,100	1,100	1,100	-48%
1,965	Equipment, Tools & Materials	13 124 1100	2,700	2,500	2,500	-7%
13,289	Advertising	13 124 1013	14,300	13,900	14,100	-1%
321	Planning Portal	13 124 4667	300	300	300	0%
15,000	Planning Appeals	13 124 4665	15,000	35,000	15,000	0%
182,282	Planning Delivery	13 124 4671	-	8,400	-	
215,041			34,400	61,200	33,000	-4%
Contracted Services						
1,349	Consultancy Advice	13 124 4660	1,700	1,700	1,700	0%
13,485	Specialist Planning Advice (ECC)	13 124 4669	15,200	15,200	15,800	4%
14,834			16,900	16,900	17,500	4%
Fees & Charges						
(261,978)	Planning Fees	13 124 8239	(280,000)	(200,000)	(200,000)	-29%
-	High Hedges	13 124 8241	(500)	(500)	-	-100%
-	Discharge Condition Fee	13 124 8247	-	(5,000)	(15,000)	
-	Miscellaneous Income	13 124 8240	(100)	(100)	(100)	0%
(261,978)			(280,600)	(205,600)	(215,100)	-23%
Grants						
(206,025)	Planning Delivery Grant	13 124 8671	-	(8,400)	-	
(206,025)			-	(8,400)	-	

2007/2008 ACTUAL	PLANNING POLICY	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: S Scrutton		£	£	£	%
Employee Costs						
192,396	Salaries	13 131 1000	235,600	242,400	256,800	9%
292	Professional Fees	13 131 1006	300	300	300	0%
98	Telephone Allowances	13 131 1200	100	100	100	0%
56	Training	13 131 1005	700	400	400	-43%
3,110	Insurance	13 131 1140	2,300	2,400	2,500	9%
195,953			239,000	245,600	260,100	9%
Transport Related						
4,679	Car Allowances	13 131 1120	6,700	6,500	7,000	4%
621	Staff Parking	13 131 1160	600	600	600	0%
5,301			7,300	7,100	7,600	4%
Supplies & Services						
544	Expenses	13 131 113x	900	600	600	-33%
9,924	Local Development Framework	13 131 4803	50,000	17,000	-	-100%
170	Equipment, Tools & Materials	13 131 1100	300	300	300	0%
107	Research & Publicity	13 131 1013	700	700	700	0%
3,709	Conservation Grants	13 131 1017	5,000	5,000	5,200	4%
8,500	Gypsy Needs Survey	13 131 4807	-	-	-	-
300	Subscriptions	13 131 1018	300	300	300	0%
23,253			57,200	23,900	7,100	-88%
Fees & Charges						
(619)	Local Development Framework	13 131 8269	(1,000)	(700)	(700)	-30%
(8,475)	Gypsy Needs Assessments	13 131 8281	-	-	-	-
(322)	Miscellaneous Income	13 131 8270	(800)	-	-	-100%
(9,415)			(1,800)	(700)	(700)	-61%
Grants						
(9,941)	Planning Delivery Grant	13 131 8670	-	-	-	-
(9,941)			-	-	-	-

2007/2008 ACTUAL	CORPORATE POLICY & PARTNERSHIP	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: P Warren		£	£	£	%
Employee Costs						
130,945	Salaries	13 129 1000	203,800	152,500	212,600	4%
51	Training	13 129 1005	500	500	500	0%
3,110	Insurance	13 129 1140	2,500	2,800	2,900	16%
134,106			206,800	155,800	216,000	4%
Transport Related						
685	Car Allowances	13 129 1120	1,800	400	1,100	-39%
685			1,800	400	1,100	-39%
Supplies & Services						
1,605	Expenses	13 129 113x	1,700	1,200	1,200	-29%
421	Equipment, Tools & Materials	13 129 1100	900	900	800	-11%
4,800	Subscriptions	13 129 1018	4,900	4,800	4,900	0%
6,826			7,500	6,900	6,900	-8%

2007/2008 ACTUAL	ENVIRONMENTAL INITIATIVES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: P Warren		£	£	£	%
	Supplies & Services					
2,500	Community Plan	13 128 4765	5,000	5,000	5,000	0%
4,800	Subscriptions	13 128 1018	10,500	10,000	10,300	-2%
7,300			15,500	15,000	15,300	-1%

2007/2008 ACTUAL	ECONOMIC DEVELOPMENT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: P Warren		£	£	£	%
	Employee Costs					
9,282	Salaries	13 130 1000	38,800	35,300	38,900	0%
-	Training	13 130 1005	200	100	100	-50%
570	Insurance	13 130 1140	400	300	400	0%
9,852			39,400	35,700	39,400	0%
	Transport Related					
621	Staff Parking	13 130 1160	600	600	600	0%
621			600	600	600	0%
	Premises Related					
2,000	Dutch Cottage	13 130 1019	2,000	2,000	2,000	0%
2,000			2,000	2,000	2,000	0%
	Supplies & Services					
234	Expenses	13 130 113x	900	300	300	-67%
46,920	Grants to Voluntary Organisations	13 130 1017	32,900	32,900	45,600	39%
26,141	NNDR Charitable Relief & Other Costs	13 130 1017	25,100	25,100	26,100	4%
79,000	Rochford & Rayleigh CAB's (grant)	13 132 1017	81,400	79,000	82,200	1%
6,000	Accommodation to Voluntary Bodies (grant)	13 132 1017	15,800	15,800	16,500	4%
5,800	Economic Development	13 130 4780	5,000	2,900	5,000	0%
-	Business Enterprise Agency of SE Essex	13 130 1017	2,200	-	-	-100%
(275)	Industrial Estate Enhancement	13 130 4781	-	-	-	-
3,540	Southend Business Awards	13 130 4784	3,200	3,200	3,200	0%
2,200	Breakfast Event	13 130 4785	3,000	5,100	3,000	0%
23,352	Subscriptions	13 130 1018	32,000	34,800	35,800	12%
-	Engage Business Community / Web Site	13 130 4783	-	-	-	-
-	Heritage Initiatives	13 130 4742	10,000	10,000	7,500	-25%
-	Business Directory	13 130 4782	-	-	1,000	-
-	Business Growth Action Plans		-	-	160,000	-
192,912			211,500	209,100	386,200	83%

2007/2008 ACTUAL	COMMUNITY SAFETY	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: P Warren		£	£	£	%
Employee Costs						
91,029	Salaries	13 132 1000	104,900	86,600	98,600	-6%
-	Training	13 132 1005	200	300	200	0%
2,550	Insurance	13 132 1140	1,900	1,400	1,400	-26%
93,579			107,000	88,300	100,200	-6%
Transport Related						
1,611	Car Allowances	13 132 1120	1,700	1,400	1,500	-12%
1,611			1,700	1,400	1,500	-12%
Supplies & Services						
1,908	Expenses	13 132 113x	1,800	1,000	1,000	-44%
132	Equipment, Tools & Materials	13 132 1100	500	300	300	-40%
10,000	Crime & Disorder	13 132 4826	10,000	5,000	10,000	0%
10,000	Star Partnership	13 132 4834	10,000	10,000	-	-100%
3,996	57 South Street - National Non Domestic Rates	13 132 1016	4,100	4,200	4,300	5%
61,861	Safer & Stronger Communities	13 132 4839	-	-	-	
4,890	CYSP Expenditure	13 132 4831	-	-	-	
-	External Mediation Service	13 132 4833	-	-	-	
92,787			26,400	20,500	15,600	-41%
Grants						
(108,531)	Safer & Stronger Communities	13 132 xxxx	-	-	-	
(4,890)	Children & Young Peoples Strategic Partnership	13 132 8831	-	-	-	
(113,421)			-	-	-	

2007/2008 ACTUAL	PLANNING ADMINISTRATION	NEW CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: S Scrutton		£	£	£	%
Employee Costs						
93,780	Salaries	13 125 1000	93,900	86,500	95,100	1%
(70)	Training	13 125 1005	500	100	100	-80%
2,120	Insurance	13 125 1140	1,500	1,400	1,400	-7%
95,830			95,900	88,000	96,600	1%
Supplies & Services						
56	Expenses	13 125 113x	200	100	100	-50%
1,913	Equipment, Tools & Materials	13 125 1100	4,000	3,000	2,700	-33%
4,100	Archiving of Planning Applications	13 125 4696	4,100	1,000	-	-100%
6,069			8,300	4,100	2,800	-66%
Fees & Charges						
(109)	Miscellaneous Income (Copying)	13 125 82xx	(600)	(100)	(100)	-83%
(109)			(600)	(100)	(100)	-83%

2007/2008 ACTUAL £	CEMETERIES & CHURCHYARDS - OPEN (ROCHFORD) Head of Service: A Bugeja	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE %
			ORIGINAL £	REVISED £		
	Premises Related Expenditure					
800	Repairs, Alterations & Maintenance	14 136 xxxx	700	700	3,000	329%
-	Special Items	14 136 1019	1,500	1,500	1,500	0%
1,225	National Non Domestic Rates	14 136 1016	1,200	1,200	1,300	8%
-	Insurance	14 136 1140	100	100	100	0%
2,025			3,500	3,500	5,900	69%
	Supplies & Services					
563	Equipment, Tools & Materials	14 136 1100	700	700	600	-14%
563			700	700	600	-14%
	Fees & Charges					
(46,256)	Grave Purchases	14 136 8313	(33,000)	(40,000)	(40,000)	21%
(57,562)	Interments	14 136 8309	(50,000)	(57,000)	(57,000)	14%
(12,019)	Monuments	14 136 8310	(12,000)	(12,000)	(12,000)	0%

2007/2008 ACTUAL £	CEMETERIES & CHURCHYARDS - CLOSED (RAYLEIGH & PARISH) Head of Service: A Bugeja	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE %
			ORIGINAL £	REVISED £		
	Premises Related Expenditure					
1,300	Repairs, Alterations & Maintenance	14 136 333x	1,200	1,200	5,000	317%
7,500	Special Items	14 136 1019	10,000	8,600	7,000	-30%
488	National Non Domestic Rates	14 136 1016	600	600	700	17%
-	Insurance	14 136 1140	100	100	100	0%
9,288			11,900	10,500	12,800	8%
	Supplies & Services					
241	Equipment, Tools & Materials	14 136 1100	400	400	300	-25%
241			400	400	300	-25%
	Contracted Services					
69	Parish Churchyards Maintenance	14 136 4890	500	500	500	0%
69			500	500	500	0%

2007/2008 ACTUAL	ENVIRONMENTAL HEALTH	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Employee Costs						
403,339	Salaries	14 139 1000	468,500	412,600	478,200	2%
197	Telephone Allowances	14 139 1200	200	200	200	0%
3,953	Training	14 139 1005	7,500	7,500	7,500	0%
6,230	Insurance	14 139 1140	4,800	4,700	5,000	4%
413,719			481,000	425,000	490,900	2%
Transport Related						
19,302	Car Allowances	14 139 1120	20,600	20,100	20,900	1%
5,592	Staff Parking	14 139 1160	6,300	6,200	6,200	-2%
24,893			26,900	26,300	27,100	1%
Supplies & Services						
1,397	Expenses	14 139 113x	1,200	700	700	-42%
7,859	Equipment, Tools & Materials	14 139 1100	6,500	6,500	5,000	-23%
7,544	Fees & Samples	14 139 4974	8,000	8,000	8,000	0%
-	Exclusions From Work	14 139 4966	500	500	500	0%
515	Subscription - Nat. Society for Clean Air & Env. Protection	14 139 1018	500	700	700	40%
37,539	Smoke Free Legislation	14 139 4329	-	-	-	
54,854			16,700	16,400	14,900	-11%
Contracted Services						
3,550	Consultancy Fees	14 139 1015	4,500	4,500	4,500	0%
17,989	Consultants - Contaminated Land Invest.	14 139 4970	17,000	17,000	17,000	0%
1,585	Public Health (Control of Disease Act)	14 139 4975	1,000	1,200	1,500	50%
24,563	Contract Payments - Pest Control	14 139 4978	27,000	27,000	28,000	4%
3,068	Pest Control Treatments	14 139 4976	2,100	2,600	3,000	43%
17,000	Air Quality Review	14 139 4967	17,000	17,000	17,000	0%
13,956	Food Hygiene Contractors	14 139 4980	19,000	19,000	19,000	0%
496	Abandoned Vehicles	14 139 4977	1,700	700	1,700	0%
-	Noise Monitoring	14 139 4979	5,000	3,000	3,000	-40%
-	Pollution Prevention Control Inspection	14 139 4968	-	9,300	-	
4,000	Stambridge Sewer Works	14 139 4981	4,000	4,000	4,000	0%
86,207			98,300	105,300	98,700	0%
Fees & Charges						
(1,549)	Veterinary Recharge	14 139 8322	(1,000)	(1,500)	(1,500)	50%
(12,148)	Scheduled Installation Income	14 139 8968	(10,500)	(12,100)	(12,100)	15%
(3,352)	Other Income	14 139 xxxx	(900)	(600)	(400)	-56%
(17,049)			(12,400)	(14,200)	(14,000)	13%
Grants						
(37,539)	Smoke Free Legislation	14 139 8329	-	-	-	
(37,539)			-	-	-	

2007/2008 ACTUAL	LICENSING	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Employee Costs						
80,536	Salaries	14 133 1000	81,400	81,400	83,900	3%
(75)	Training	14 133 1005	600	600	600	0%
115	Expenses	14 133 113x	400	200	200	-50%
990	Insurance	14 133 1140	800	700	700	-13%
81,567			83,200	82,900	85,400	3%
Transport Related						
2,657	Car Allowances	14 133 1120	2,800	2,400	2,500	-11%
1,243	Staff Parking	14 133 1160	1,200	1,200	1,200	0%
3,900			4,000	3,600	3,700	-8%
Supplies & Services						
875	Consultants	14 133 1015	500	500	500	0%
-	Subscription	14 133 1018	200	200	200	0%
1,030	Equipment, Tools & Materials	14 133 1100	700	1,100	1,000	43%
-	Test Purchases	14 133 4960	-	200	300	
1,905			1,400	2,000	2,000	43%
Fees & Charges						
(55,521)	Liquor Licensing	14 133 8969	(40,000)	(40,000)	(40,000)	0%
(5,106)	Other Licence	14 133 8319	(10,000)	(5,200)	(5,300)	-47%
(60)	Gaming License	14 133 8318	(4,000)	(4,000)	(4,000)	0%
(60,686)			(54,000)	(49,200)	(49,300)	-9%

2007/2008 ACTUAL	PUBLIC HEALTH	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Contracted Services						
21,148	Sewers & Ditch Clearance	14 138 4950	30,000	20,000	10,000	-67%
41,707	S.98 Contribution	14 138 4951	-	-	-	
7,795	Collection/Kennelling - Stray Dogs	14 138 4952	9,000	16,000	16,500	83%
70,649			39,000	36,000	26,500	-32%
Fees & Charges						
-	Kennelling Collection Fee	14 138 8514	-	(1,000)	(1,500)	
-			-	(1,000)	(1,500)	

2007/2008 ACTUAL	PUBLIC CONVENIENCES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Premises Related Costs						
18,600	Repairs, Alterations & Maintenance	14 141 333x	19,100	19,200	9,000	-53%
-	Special Items		3,500	3,500	3,500	0%
4,244	National Non Domestic Rates	14 141 1016	4,400	4,700	4,900	11%
620	Electricity	14 141 1009	14,000	8,000	9,000	-36%
3,318	Water / Sewerage	14 141 1xxx	4,200	3,600	3,600	-14%
280	Insurance	14 141 1140	200	200	200	0%
27,061			45,400	39,200	30,200	-33%
Contracted Services						
37,950	Contract Cleaning	14 141 1008	-	65,300	67,600	
37,950			-	65,300	67,600	

2007/2008 ACTUAL	HACKNEY CARRIAGE	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: S Scrutton		£	£	£	%
Employee Costs						
88,765	Salaries	14 144 1000	88,100	84,500	89,100	1%
2,360	Training	14 144 1005	1,400	2,500	1,400	0%
1,560	Insurance	14 144 1140	1,100	1,000	1,100	0%
92,685			90,600	88,000	91,600	1%
Supplies & Services						
2,029	Expenses	14 144 113x	2,200	1,500	1,600	-27%
3,547	Equipment, Tools & Materials	14 144 1100	3,200	3,200	2,900	-9%
340	Printing and Publicity	14 144 xxxx	700	700	700	0%
68	Subscription - National Association of Taxi & Private Hire	14 144 1018	100	100	100	0%
5,984			6,200	5,500	5,300	-15%
Fees & Charges						
(66,205)	Vehicle Licensing	14 144 5051	(61,000)	(65,000)	(65,000)	7%
(18,660)	Driver Licensing	14 144 5052	(19,200)	(18,000)	(18,000)	-6%
(2,160)	Operators Licensing	14 144 2024	(2,000)	(2,500)	(2,500)	25%
(1,281)	Other Miscellaneous Income	14 144 5054	(1,300)	(1,900)	(1,300)	0%
(88,306)			(83,500)	(87,400)	(86,800)	4%
20,733	Contribution to reserve		-	-	-	
20,733			-	-	-	

2007/2008 ACTUAL	COAST PROTECTION	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Yvonne Woodward		£	£	£	%
Supplies & Services						
2,000	Contribution - Crouch Harbour	14 143 5040	2,100	2,000	2,100	0%
2,000			2,100	2,000	2,100	

2007/2008 ACTUAL	STREET CLEANSING Head of Service: R Evans	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			ORIGINAL	REVISED		
£			£	£	£	%
Supplies & Services						
6,113	Dog Fouling & Litter Bins	14 137 4923	7,200	6,200	6,200	-14%
275	Tipping Signs	14 137 4929	500	-	-	-100%
4,800	TABS Maintenance	14 137 4934	5,000	2,500	4,500	-10%
19,500	Street Scene Environmental Works	14 137 4925	19,500	20,000	20,000	3%
30,688			32,200	28,700	30,700	-5%
Contracted Services						
404,984	Contract Payments - Street Cleansing	14 137 4933	598,700	533,400	552,100	-8%
6,380	Tip Clearance	14 137 4931	7,000	7,000	5,000	-29%
5,976	Minor Groundworks	14 137 4924	6,000	6,000	6,000	0%
15,400	Graffiti Removal	14 137 4926	15,500	15,500	15,500	0%
1,000	Footpath Fouling - Notices	14 137 4928	-	1,000	1,000	
433,740			627,200	562,900	579,600	-8%
Fees & Charges						
(1,120)	E.C.C. Contribution to Street Cleansing	14 137 8314	(1,100)	(1,100)	(1,100)	0%
(1,140)	Dog Bin Sponsorship	14 137 8315	(800)	(1,300)	(1,300)	63%
-	Litter Picking	14 137 8513	-	(3,000)	-	
-	Golden Cross	14 137 8512	-	(5,200)	(5,200)	
-	Fixed Penalty Notices	14 137 8503	-	(600)	(7,800)	
(2,260)			(1,900)	(11,200)	(15,400)	711%

2007/2008 ACTUAL	RECYCLING COLLECTION	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Employee Costs						
137,233	Salaries	14 146 1000	150,900	179,900	192,800	28%
2,762	Training	14 146 1005	3,500	3,500	3,500	0%
2,120	Insurance	14 146 1140	1,500	2,100	2,200	47%
142,115			155,900	185,500	198,500	27%
Transport Related						
1,660	Car Allowances	14 146 1120	1,800	3,700	3,900	117%
1,660			1,800	3,700	3,900	117%
Supplies & Services						
1,259	Equipment, Tools & Materials	14 146 xxxx	1,800	3,500	4,100	128%
2,299	Expenses	14 146 xxxx	2,800	1,700	1,700	-39%
5,000	Recycling Sacks	14 146 5101	2,500	10,500	3,500	40%
34,277	Waste Performance and Efficiency	14 146 5177	-	-	-	
242	Recycling Freephone	14 146 5106	700	-	-	-100%
571	Clearance of Banks	14 146 5108	1,500	1,500	1,500	0%
7,924	Recycling Events & Promotions	14 146 5113	8,000	8,000	8,000	0%
3,397	European Metal Recycling	14 146 5112	-	1,600	-	
81,960	Recycling Communications Grant	14 146 5115	-	-	-	
10,000	Leaflet Distribution	14 146 1013	-	-	-	
30,000	Waste Collection Communication	14 145 5117	-	-	-	
176,929			17,300	26,800	18,800	9%
Contracted Services						
935,000	Contract Payments - Refuse Collection	14 146 5107	1,942,400	1,954,900	2,036,300	5%
28,949	Green Waste Recycling	14 146 5109	-	-	-	
176,100	Kerbside Recycling	14 146 5111	-	-	-	
1,140,049			1,942,400	1,954,900	2,036,300	5%
Grants						
(3,397)	European Metal Recycling	14 146 8175	-	(1,600)	-	
(68,554)	Waste Performance and Efficiency	14 146 8104	-	-	-	
(81,960)	Recycling Communications Grant	14 146 8176	-	-	-	
-	Bulk Waste Collection		-	-	(50,000)	
(153,912)			-	(1,600)	(50,000)	

2007/2008 ACTUAL	RECYCLING DISPOSAL	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
Supplies & Services						
-	Subscriptions	14 147 1018	200	300	300	50%
-			200	300	300	50%
Contracted Services						
41,463	Recycling Banks - Payments to Contractors	14 147 5125	39,300	47,000	47,000	20%
184,395	Recycling Credits - Expenditure	14 147 5127	371,800	186,300	207,000	-44%
225,858			411,100	233,300	254,000	-38%
Fees & Charges						
(315,595)	Recycling Credits & Sales (Contractors)	14 147 833x	(618,700)	(647,000)	(471,100)	-24%
(315,595)			(618,700)	(647,000)	(471,100)	-24%

2007/2008 ACTUAL	ENVIRONMENTAL SERVICES CLIENT ACCOUNT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
	Employee Costs					
268,964	Salaries	14 142 1000	332,500	319,000	342,800	3%
66	Telephone Allowances	14 142 1200	-	-	-	
40	Training	14 142 1005	3,700	2,000	3,700	0%
277	Professional Fees	14 142 1006	200	200	200	0%
6,650	Insurance	14 142 1140	5,000	4,500	4,700	-6%
275,996			341,400	325,700	351,400	3%
	Transport Related					
3,101	Car Allowances	14 142 1120	1,500	1,600	1,600	7%
3,101			1,500	1,600	1,600	7%
	Supplies & Services					
545	Expenses	14 142 113x	800	700	700	-13%
420	Equipment, Tools & Materials	14 142 1100	800	500	700	-13%
965			1,600	1,200	1,400	-13%
	Fees & Charges					
(487)	Administration Charge	14 142 8237	-	(300)	(300)	
(487)			-	(300)	(300)	

2007/2008 ACTUAL	DEPOT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: R Evans		£	£	£	%
	Employee Costs					
77,586	Salaries	14 145 1000	90,200	68,300	92,000	2%
280	Training	14 145 1005	2,200	2,200	2,200	0%
2,410	Insurance	14 145 1140	2,200	2,200	2,300	5%
80,276			94,600	72,700	96,500	2%
	Premises Related					
5,600	Repairs, Alterations & Maintenance	14 145 xxxx	5,800	5,800	6,100	5%
17,552	Special Items		-	-	5,600	
7,770	National Non-Domestic Rates	14 145 1016	8,000	8,100	8,400	5%
896	Gas/Electricity	14 145 xxxx	2,700	1,600	200	-93%
1,959	Water/Sewerage	14 145 1xxx	1,200	700	200	-83%
33,776			17,700	16,200	20,500	16%
	Transport Related					
11,200	Transport & Plant	14 145 1170	10,800	10,900	11,400	6%
11,200			10,800	10,900	11,400	6%
	Supplies & Services					
109	Expenses	14 145 11xx	100	100	100	0%
2,201	Equipment & Supplies	14 145 xxxx	3,500	3,000	2,600	-26%
-	Mobile Radio Maintenance	14 145 4642	1,900	1,300	1,900	0%
2,310			5,500	4,400	4,600	-16%
	Contracted Services					
(19)	Refuse Removal	14 145 5080	-	-	-	
1,800	Depot Security Contractor	14 145 5081	1,900	1,800	1,900	0%
1,781			1,900	1,800	1,900	0%
	Fees & Charges					
(8,761)	Lease of Land	14 145 8327	-	-	-	
-	Recharge re outside work	14 145 8479	(400)	(100)	(100)	-75%
(8,761)			(400)	(100)	(100)	-75%

2007/2008 ACTUAL	HIGHWAYS/ROADS (ROUTINE)	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: G P Woolhouse		£	£	£	%
	Supplies & Services					
-	White Lines - Taxi Ranks	10 100 4007	700	-	700	0%
9,429	Signage & Equipment	10 100 4xxx	10,200	9,900	9,000	-12%
7,181	Highway Verge Improvements	10 100 4003	10,000	10,000	10,000	0%
(50,000)	Alleyway Lighting	10 100 4005	-	-	-	
(33,390)			20,900	19,900	19,700	-6%
	Fees & Charges					
(33,555)	E.C.C. Contribution - Verge Maintenance	10 100 8105	(34,300)	(33,300)	(33,300)	-3%
(33,555)			(34,300)	(33,300)	(33,300)	-3%

2007/2008 ACTUAL	ON STREET PARKING	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: S Scrutton		£	£	£	%
	Employee Costs					
57,945	Salaries	10 102 1000	63,300	79,800	89,400	41%
215	Training	10 102 1005	1,000	900	900	-10%
1,560	Insurance	10 102 1140	1,100	1,400	1,400	27%
59,720			65,400	82,100	91,700	40%
	Transport Related					
2,716	Transport & Plant	10 102 1170	2,800	2,900	3,000	7%
2,716			2,800	2,900	3,000	7%
	Supplies & Services					
1,392	Expenses	10 102 11xx	1,300	200	200	-85%
3,736	Equipment, Tools and Materials	10 102 xxxx	2,800	2,800	2,500	-11%
3,007	Traffic Penalty Tribunal	10 102 4063	2,400	3,000	3,000	25%
1,500	Traffic Enforcement Centre	10 102 4072	1,800	2,000	2,000	11%
3,084	Management Fee	10 102 4067	3,200	3,200	3,300	3%
9,746	Essex County Council Reimbursement	10 102 4061	7,200	9,700	9,700	35%
3,121	Publicity & Printing	10 102 xxxx	3,700	2,900	2,900	-22%
25,587			22,400	23,800	23,600	5%
	Fees & Charges					
(176,652)	Penalty Charge Notice Payments	10 102 8113	(145,000)	(145,000)	(145,000)	0%
-	Dispensations	10 102 8112	-	(100)	(100)	
80,000	Contribution to reserve		(100)	-	-	-100%
(96,652)			(145,100)	(145,100)	(145,100)	0%

2007/2008 ACTUAL £	OFF STREET PARKING Head of Service: S Scrutton	CODE	ESTIMATES 2008/2009		2009/2010	ESTIMATE TO
			ORIGINAL £	REVISED £	ESTIMATE £	ESTIMATE %
Employee Costs						
129,978	Salaries	10 103 1000	129,200	111,800	116,300	-10%
750	Training	10 103 1005	1,000	900	900	-10%
3,110	Insurance	10 103 1140	4,700	4,100	4,300	-9%
133,838			134,900	116,800	121,500	-10%
Premises Related						
26,600	Repairs, Alterations & Maintenance	10 103 333x	27,500	27,500	25,500	-7%
(303)	Special Items	10 103 1019	5,500	5,500	25,000	355%
95,253	National Non-Domestic Rates	10 103 1016	98,100	99,200	103,200	5%
5,412	Lights & Power	10 103 xxxx	9,600	6,600	6,700	-30%
3,516	Water & Sewerage	10 103 1012	3,600	3,600	3,800	6%
130,478			144,300	142,400	164,200	14%
Transport Related						
3,306	Transport & Plant	10 103 1170	4,000	3,400	3,500	-13%
3,306			4,000	3,400	3,500	-13%
Supplies & Services						
2,884	Expenses	10 103 11xx	3,200	2,500	2,600	-19%
21,782	Equipment, Supplies & Maintenance	10 103 xxxx	19,700	22,100	21,300	8%
1,660	Printing	10 103 1180	1,700	1,700	1,700	0%
603	Publicity	10 103 1013	500	500	500	0%
2,065	Subscriptions	10 103 1018	600	700	700	17%
1,600	Traffic Penalty Tribunal	10 103 4063	1,600	1,600	1,600	0%
651	Penalty Charge Notice Stationery & Bags	10 103 4069	400	400	400	0%
1,000	Traffic Enforcement Centre	10 103 4072	1,200	1,100	1,100	-8%
700	Special Item - Arboricultural Works	10 103 4101	700	700	700	0%
6,498	ECC Reimbursement	10 103 4112	4,800	6,500	6,500	35%
599	Environmental Services Treatment	10 103 4102	400	400	400	0%
40,042			34,800	38,200	37,500	8%
Fees & Charges						
(812,000)	Car Park Pay & Display	10 103 xxxx	(863,000)	(830,000)	(890,000)	3%
(5,085)	Market Rents	10 103 8118	(3,200)	(3,200)	(3,200)	0%
-	Other Rents	10 103 8119	(2,000)	(2,000)	(2,100)	5%
(200,015)	Permits/Season Tickets	10 103 8127	(200,000)	(180,000)	(180,000)	-10%
(50)	Costs Awarded	10 103 8130	-	-	-	-
(115,467)	Penalty Charge Notice Payments	10 103 8128	(105,000)	(105,000)	(105,000)	0%
(500)	Commercial Use Of Space	10 103 8480	(200)	(3,000)	(500)	150%
-	Parking Reserve Adjustment	10 103 8131	50,000	20,000	20,000	-60%
(1,133,117)			(1,123,400)	(1,103,200)	(1,160,800)	3%

2007/2008 ACTUAL	PUBLIC TRANSPORT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: S Scrutton		£	£	£	%
Employee Costs						
24,123	Salaries	10 101 1000	24,700	25,500	26,300	6%
-	Training	10 101 1005	100	100	100	0%
570	Insurance	10 101 1140	400	400	400	0%
24,693			25,200	26,000	26,800	6%
Supplies & Services						
327	Expenses	10 101 113x	300	200	200	-33%
	Concessionary Travel Scheme:-					
796,100	Bus Passes	10 101 4032	840,700	841,800	926,000	10%
62,928	National Bus Pass Set Up Costs	10 101 4073	-	-	-	
130	Equipment, Tools & Materials	10 101 1100	200	200	200	0%
120,000	Taxi Voucher Scheme	10 101 4030	120,000	120,000	120,000	0%
44,282	Community Transport Grant - ECC	10 101 1017	44,300	45,600	47,000	6%
1,023,767			1,005,500	1,007,800	1,093,400	9%
Fees & Charges						
(924)	Concessions - Fees & Charges	10 101 8106	(900)	(1,100)	(1,100)	22%
(22,812)	Taxi Voucher Scheme Contribution from ECC	10 101 8109	(22,800)	(23,500)	(24,200)	6%
(2,738)	Membership Fee - Taxi Vouchers	10 101 8107	(3,000)	(3,000)	(3,000)	0%
(44,282)	Community Transport Grant - ECC	10 101 8108	(44,300)	(45,600)	(47,000)	6%
(70,756)			(71,000)	(73,200)	(75,300)	6%
Grants						
(62,928)	Government Grant - Concessionary Travel Scheme	10 101 8103	(141,000)	(141,400)	(144,700)	3%
(62,928)			(141,000)	(141,400)	(144,700)	3%

2007/2008 ACTUAL	HOUSING STRATEGY	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL	REVISED		
£	Head of Service: J.Bourne		£	£	£	
Employee Costs						
36,120	Salaries	11 104 1001	116,500	89,200	117,100	1%
1,593	Training	11 104 1005	2,500	2,500	2,500	0%
1,560	Insurance	11 104 1140	1,100	1,000	1,100	0%
39,273			120,100	92,700	120,700	0%
Transport Related						
726	Car Allowances	11 104 1120	-	1,200	1,300	
772	Staff Parking	11 104 1160	600	600	600	0%
1,498			600	1,800	1,900	217%
Supplies & Services						
175	Expenses	11 104 113x	300	300	300	0%
762	Equipment, Tools, Materials & Subscriptions	11 104 11xx	800	300	300	-63%
10,000	Housing Coordinator - Thames Gateway	11 104 4141	10,000	10,000	10,000	0%
-	Choice Base Lettings	11 104 4154	10,000	10,000	10,000	0%
2,000	Transfer Incentive Scheme	11 104 4155	3,000	2,000	2,000	-33%
-	Supported Housing Index	11 104 4156	400	400	400	0%
12,937			24,500	23,000	23,000	-6%

2007/2008 ACTUAL	PRIVATE SECTOR HOUSING RENEWAL	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL	REVISED		
£	Head of Service: J.Bourne		£	£	£	
Employee Costs						
155,886	Salaries	11 105 1000	167,100	166,600	173,100	4%
1,049	Training	11 105 1005	1,500	1,500	1,500	0%
2,120	Insurance	11 105 1140	1,500	1,400	1,400	-7%
98	Telephone Allowances	11 105 1200	100	100	100	0%
159,154			170,200	169,600	176,100	3%
Transport Related						
4,014	Car Allowances	11 105 1120	6,200	5,500	5,800	-6%
621	Staff Parking	11 105 1160	1,200	1,200	1,200	0%
4,635			7,400	6,700	7,000	-5%
Supplies & Services						
294	Expenses	11 105 113x	300	300	300	0%
113	Equipment, Tools & materials	11 105 1100	100	600	500	400%
2	Fees & Samples	11 105 4151	200	200	200	0%
29,100	Handy Person Service	11 105 4146	29,100	29,100	30,300	4%
29,100	Gardening for the Elderly	11 105 4149	29,100	29,100	30,300	4%
207	Consultancy Fees	11 105 1015	400	300	300	-25%
14,200	Care & Repair	11 105 4147	14,700	14,700	15,300	4%
6,375	Condition Survey	11 105 4145	400	-	-	-100%
301	Care Alarms	11 105 4150	500	300	300	-40%
-	Energy Advice Centre	11 105 4144	-	400	400	
(17,625)	Contribution from Reserve		-	-	-	
62,066			74,800	75,000	77,900	4%
Grants						
(74,000)	Disabled Facilities Grant		-	-	-	
(77,092)	Private Sector Renewal Grant		-	-	-	
(151,092)			-	-	-	

2007/2008 ACTUAL £	HOMELESSNESS Head of Service: J.Bourne	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £		
Employee Costs						
130,334	Salaries	11 106 1000	160,300	158,700	164,300	2%
1,185	Training	11 106 1005	1,500	1,500	1,500	0%
3,110	Insurance	11 106 1140	2,300	2,100	2,200	-4%
134,629			164,100	162,300	168,000	2%
Transport Related						
2,920	Car Allowances	11 106 1120	4,400	4,800	5,000	14%
2,716	Staff Parking	11 106 1160	2,500	2,500	2,500	0%
5,635			6,900	7,300	7,500	9%
Supplies & Services						
619	Equipment, Tools & Materials	11 106 xxxx	1,100	1,100	1,000	-9%
585	Expenses	11 106 113x	800	700	700	-13%
13,156	Removals & Storage	11 106 4176	10,000	20,000	20,000	100%
117,157	Contracted Accommodation	11 106 4178	50,000	160,000	140,000	180%
1,990	Medical Assessments	11 106 4171	1,800	2,500	2,500	39%
19,900	Grants & Contributions	11 106 1017	20,600	20,600	21,100	2%
16,286	Rent Guarantee Scheme	11 106 4174	10,000	10,000	10,000	0%
30,000	Priority Need	11 106 4170	30,000	30,000	30,000	0%
3,969	Homelessness Improvements	11 106 4172	20,000	20,000	20,000	0%
203,663			144,300	264,900	245,300	70%
Fees & Charges						
(30,000)	Priority Need	11 106 8170	(30,000)	(30,000)	(30,000)	0%
(1,506)	Rent Guarantee Scheme	11 106 8174	-	(1,000)	(1,000)	
(50,556)	Contracted Accommodation Recharge	11 106 8134	(18,000)	(85,000)	(50,000)	178%
(82,062)			(48,000)	(116,000)	(81,000)	69%

2007/2008 ACTUAL £	HOUSING BENEFIT PAYMENTS Head of Service: J Bourne	NEW CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £		
Transfer Payments						
9,551,325	Rent Allowances	11 109 4271	9,104,000	12,024,300	12,385,100	36%
1,635,788	Rent Rebates		1,651,200	116,600	120,000	-93%
11,187,113			10,755,200	12,140,900	12,505,100	16%
Grants						
(9,228,723)	Rent Allowance Subsidy	11 109 8210	(8,980,400)	(11,871,800)	(12,262,000)	37%
(1,608,968)	Rent Rebates Subsidies		(1,655,700)	(46,200)	(50,000)	-97%
(335,012)	Recoveries	11 109 82xx	(350,000)	(400,000)	(400,000)	14%
(11,172,703)			(10,986,100)	(12,318,000)	(12,712,000)	16%

2007/2008 ACTUAL £	HOUSING BENEFIT ADMINISTRATION	CODE	ESTIMATES 2008/2009		2009/2010	ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL £	REVISED £	ESTIMATE £	
Head of Service: J Bourne						
Employee Costs						
49,500	Salaries (Agency)		-	-	-	
11,088	Training	11 108 xxxx	22,000	25,000	22,000	0%
8,210	Insurance	11 108 1140	6,100	5,200	5,500	-10%
68,798			28,100	30,200	27,500	-2%
Transport Related						
1,639	Car Allowances	11 108 1120	1,800	500	900	-50%
621	Staff Parking	11 108 1160	600	600	600	0%
2,261			2,400	1,100	1,500	-38%
Supplies & Services						
1,867	Expenses	11 108 11xx	2,100	1,300	1,300	-38%
3,918	Equipment, Tools & Materials	11 108 1100	8,000	3,000	4,000	-50%
13,110	Printing & Publicity	11 108 xxxx	10,000	7,000	10,000	0%
3,182	Recovery Costs	11 108 xxxx	2,500	2,500	2,500	0%
58,430	Capita Call Centre	11 108 4236	59,000	59,800	62,200	5%
1,703	CIPFA Consortium	11 108 4239	2,100	1,800	1,800	-14%
25	Tracing Agents	11 108 4241	600	400	400	-33%
-	Benefits Development Fund	11 108 4249	4,400	4,400	4,400	0%
81,264	Department for Work & Pensions - Local Housing Allowance	11 108 4254	1,200	1,200	1,200	0%
-	Citizenview Searches	11 108 1102	-	3,500	2,000	
13,054	Single Housing Benefit Extract (SHBE) Scan	11 108 5521	5,000	5,000	-	-100%
-	Employment Support Allowance	11 108 4290	-	15,800	-	
176,553			94,900	105,700	89,800	-5%
Fees & Charges						
(21,553)	Discretionary Housing Income	11 108 8234	(16,700)	(19,000)	(19,000)	14%
(707)	Court Costs	11 108 8230	(500)	(5,000)	(1,000)	100%
(796)	Ministry of Defence Income	11 108 8148	(1,000)	(800)	(800)	-20%
(23,056)			(18,200)	(24,800)	(20,800)	14%
Grants						
(443,580)	Administration Subsidy	11 108 8145	(421,400)	(438,300)	(438,300)	4%
(81,264)	Department for Work & Pensions - Local Housing Allowance	11 108 8404	-	-	-	
(13,054)	Housing Benefit Scan Data	11 108 8521	-	-	-	
-	Employment Support Allowance	11 108 8290	-	(15,800)	-	
(537,898)			(421,400)	(454,100)	(438,300)	4%

2007/2008 ACTUAL	REVENUES INVESTIGATION SECTION	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
			ORIGINAL	REVISED		
£	Head of Service: J Bourne		£	£	£	
Employee Costs						
92,712	Salaries	11 107 1000	135,900	108,400	135,000	-1%
10,134	Training	11 107 1005	4,500	6,700	4,500	0%
-	Professional Fees	11 107 1006	-	-	-	
2,550	Insurance	11 107 1140	1,900	1,700	1,800	-5%
105,396			142,300	116,800	141,300	-1%
Transport Related						
290	Car Allowances	11 107 1120	-	2,700	2,800	
1,864	Staff Parking	11 107 1160	3,100	2,500	2,500	-19%
2,154			3,100	5,200	5,300	71%
Supplies & Services						
6,990	Expenses	11 107 113x	7,200	5,500	5,700	-21%
3,250	Equipment & Professional Advice	11 107 xxxx	5,000	3,500	3,000	-40%
-	Subscription - Local Authority Investigation Group	11 107 1018	100	100	100	0%
3,575	Anti Fraud Network	11 107 4203	3,200	3,200	3,200	0%
998	Publicity & Advertising	11 107 1013	1,500	1,500	1,500	0%
753	Land Registry Charges	11 107 1101	1,500	1,000	1,000	-33%
72,940	Fraud Incentive Payback		-	-	-	
88,506			18,500	14,800	14,500	-22%
Fees & Charges						
229	Admin Penalties	11 107 8136	-	-	-	
(7,363)	30% Fine for Fraud	11 107 8137	(500)	(5,000)	(5,000)	900%
-	Pocket Books & Wallets	11 107 814x	(100)	-	-	-100%
-	Court Costs - Income from Prosecutions	11 107 8141	(300)	(700)	(700)	133%
(7,134)			(900)	(5,700)	(5,700)	533%

2007/2008 ACTUAL £	CENTRAL SERVICES - TELEPHONES & RECEPTION Head of Service: Sarah Fowler	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE %
			ORIGINAL £	REVISED £		
Employee Costs						
82,183	Salaries	12 110 1000	82,700	83,900	85,200	3%
2,550	Insurance	12 110 1140	1,900	1,700	1,800	-5%
685	Training	12 110 1005	1,000	1,000	1,000	0%
85,418			85,600	86,600	88,000	3%
Supplies & Services						
953	Equipment, Tools & Materials	12 110 xxxx	1,100	1,000	900	-18%
-	Access to Services	12 110 4321	50,000	50,000	50,000	0%
274	Expenses	12 110 11xx	400	300	300	-25%
33,999	Office Telephone	12 110 1011	32,500	32,500	32,500	0%
7,357	Mobile Phones	12 110 4315	7,100	7,100	7,100	0%
7,182	Telephone Maintenance	12 110 4318	7,200	7,100	8,000	11%
670	Office Call Box	12 110 4316	700	700	700	0%
422	Fax Machine	12 110 4317	400	400	400	0%
50,857			99,400	99,100	99,900	1%
Fees & Charges						
(648)	Postages and Telephones	12 110 8213	(100)	(100)	(100)	0%
(663)	Mobile Phone Calls	12 110 8214	-	(200)	(200)	
(1,311)			(100)	(300)	(300)	200%

2007/2008 ACTUAL £	CENTRAL SERVICES - POSTAL & OFFICE SERVICES Head of Service: Sarah Fowler	CODE	ESTIMATES 2008/2009		2009/2010 ESTIMATE £	ESTIMATE TO ESTIMATE %
			ORIGINAL £	REVISED £		
Employee Costs						
97,761	Salaries	12 111 1000	107,200	-	-	
-	Training	12 111 1005	-	-	-	
2,550	Insurance	12 111 1140	1,900	-	-	
100,311			109,100	-	-	
Transport Related						
-	Car Allowances	12 111 1120	-	-	-	
-			-	-	-	
Supplies & Services						
688	Expenses	12 111 113x	900	-	-	
2,572	Equipment, Tools & Materials	12 111 xxxx	3,400	-	-	
13,712	Central Stationery Provision	12 111 4348	15,000	-	-	
132	E-procurement Support	12 111 4347	2,000	-	-	
20,552	Subscriptions	12 111 1018	13,500	-	-	
56,998	Postal Charges - Franking	12 111 4349	50,000	-	-	
28,469	Postal Charges - Bulk Postage	12 111 1014	32,000	-	-	
-	Protective Clothing	12 111 4341	-	-	-	
-	Postal Charges - Other	12 111 4350	100	-	-	
123,123			116,900	-	-	

2007/2008 ACTUAL	CENTRAL SERVICES - FILING	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Sarah Fowler		£	£	£	%
Employee Costs						
22,243	Salaries	12 112 1000	25,900	-	-	
1,560	Insurance	12 112 1140	1,100	-	-	
23,803			27,000	-	-	
Supplies & Services						
3,202	Equipment, Tools & Materials	12 112 xxxx	3,400	-	-	
3,202			3,400	-	-	

2007/2008 ACTUAL	CENTRAL SERVICES - DOCUMENT MANAGEMENT UNIT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Sarah Fowler		£	£	£	%
Employee Costs						
131,196	Salaries	12 113 1000	138,900	275,700	280,100	102%
645	Training	12 113 1005	2,000	2,000	2,000	0%
4,110	Insurance	12 113 1140	3,100	5,500	5,800	87%
135,951			144,000	283,200	287,900	100%
Supplies & Services						
22	Expenses	12 113 xxxx	100	600	600	500%
2,380	Equipment, Tools & Materials	12 113 xxxx	2,300	6,600	6,600	187%
-	Subscriptions	12 113 1018	-	12,000	12,400	
9,161	Photocopier Maintenance	12 113 4393	7,000	9,000	9,000	29%
11,255	Photocopying / Printing supplies	12 113 4392	15,000	14,000	14,000	-7%
28,502	Central Printing - Equipment	12 113 4394	32,000	32,000	32,000	0%
-	Central Printing - Supplies	12 113 4395	-	300	300	
9,671	Central Printing - External	12 113 4396	9,000	9,000	9,000	0%
-	Central Stationery Provision	12 113 4348	-	14,000	11,900	
-	E-Procurement Support	12 113 4347	-	2,000	2,000	
-	Postal Charges - Franking	12 113 4349	-	50,000	50,000	
-	Postal Charges - Bulk Postage	12 113 1014	-	36,700	36,700	
-	Postal Charges - Other	12 113 4350	-	100	100	
-	Protective Clothing	12 113 4341	-	700	700	
60,992			65,400	187,000	185,300	183%
Fees & Charges						
(821)	Printing and Copying	12 113 8216	(3,000)	(400)	(400)	-87%
(821)			(3,000)	(400)	(400)	-87%

2007/2008 ACTUAL	OFFICE ACCOMODATION - ROCHFORD	NEW CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Sarah Fowler		£	£	£	%
Employee Costs						
30,529	Salaries	12 115 1000	32,700	36,500	38,600	18%
2,970	Insurance	12 115 1140	6,700	7,600	8,000	19%
33,499			39,400	44,100	46,600	18%
Premises Related						
41,949	Repairs, Alterations & Maintenance	12 115 xxxx	44,800	24,100	45,700	2%
54,880	Special Items	12 115 1019	27,250	46,800	38,500	41%
61,827	National Non-Domestic Rates	12 115 1016	63,700	64,300	66,900	5%
6,311	Gas	12 115 1010	16,000	7,000	7,000	-56%
33,518	Electricity	12 115 1009	40,000	45,000	65,000	63%
3,798	Water & Sewerage	12 115 xxxx	6,000	6,000	6,000	0%
1,560	Paper Recycling	12 115 4457	900	1,900	1,900	111%
40,780	Cleaning	12 115 1008	43,000	43,100	44,800	4%
3,244	Window Cleaning	12 115 4456	4,000	4,000	4,000	0%
3,076	Refuse Removal	12 115 5080	4,300	4,300	4,300	0%
250,944			249,950	246,500	284,100	14%
Supplies & Services						
1,507	Expenses	12 115 11xx	2,100	1,500	1,600	-24%
2,596	Equipment, Tools & Materials	12 115 xxxx	3,500	3,500	3,200	-9%
4,103			5,600	5,000	4,800	-14%

2007/2008 ACTUAL	OFFICE ACCOMODATION - RAYLEIGH	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Sarah Fowler		£	£	£	%
Employee Costs						
19,500	Salaries	12 114 1000	20,200	20,100	20,800	3%
850	Insurance	12 114 1140	4,100	4,300	4,500	10%
20,350			24,300	24,400	25,300	4%
Premises Related Costs						
21,500	Repairs, Alterations and Maintenance	12 114 33xx	19,300	19,300	26,100	35%
18,392	Special Items	12 114 1019	11,500	11,000	14,600	27%
18,426	National Non Domestic Rates	12 114 1016	19,000	19,200	19,900	5%
6,508	Oil	12 114 4417	6,000	7,500	7,500	25%
2,511	Electricity	12 114 1009	4,000	3,800	3,800	-5%
227	Water & Sewerage	12 114 xxxx	800	500	500	-38%
347	Refuse Removal	12 114 4422	400	400	500	25%
858	Window Cleaning	12 114 4421	1,100	1,100	1,100	0%
4,626	Cleaning of Civic Suite	12 114 4423	5,000	5,000	5,000	0%
73,395			67,100	67,800	79,000	18%
Supplies & Services						
1,061	Equipment, Tools & Materials	12 114 xxxx	2,300	2,300	2,000	-13%
8,450	Audio-Visual Equipment Maintenance	12 114 4420	5,000	5,000	5,000	0%
9,511			7,300	7,300	7,000	-4%
Rents						
(4,314)	Rents and Charges	12 114 821x	(2,500)	(4,200)	(2,900)	16%
(4,314)			(2,500)	(4,200)	(2,900)	16%
(12,400)	Voluntary Organisations		(6,500)	(6,500)	(6,800)	5%
(12,400)			(6,500)	(6,500)	(6,800)	5%

2007/2008 ACTUAL	FINANCIAL SERVICES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Yvonne Woodward		£	£	£	%
Employee Costs						
424,356	Salaries	12 120 1000	422,800	407,700	421,300	0%
3,289	Training	12 120 xxxx	5,500	6,500	5,500	0%
270	Professional Fees	12 120 1006	300	300	300	0%
9,770	Insurance	12 120 1140	7,200	6,600	6,900	-4%
437,684			435,800	421,100	434,000	0%
Transport Costs						
1,502	Car Allowances	12 120 1120	1,600	1,100	1,100	-31%
1,502			1,600	1,100	1,100	-31%
Supplies & Services						
2,553	Expenses	12 120 xxxx	2,100	1,800	1,800	-14%
15,916	Equipment, Tools & Materials	12 120 1100	12,900	15,900	11,600	-10%
18,469			15,000	17,700	13,400	-11%
Contracted Services						
700	Tax Consultants	12 120 4577	3,500	5,000	4,000	14%
2,750	Asset Valuation	12 120 4575	2,800	2,800	2,800	0%
522	Bailiff Charges	12 120 4582	200	500	800	300%
8,000	Treasury Management	12 120 4576	10,500	6,000	6,000	-43%
-	Risk Management	12 120 5544	-	3,000	2,500	-5%
11,972			17,000	17,300	16,100	-5%
Fees & Charges						
-	VAT on Car Allowance	82 231 8974	(2,300)	(1,500)	(1,800)	-22%
(6,872)	Thames Gateway Income	12 120 8489	(7,500)	(7,500)	(7,500)	0%
(6,872)			(9,800)	(9,000)	(9,300)	-5%

2007/2008 ACTUAL	HUMAN RESOURCES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: P Warren		£	£	£	%
Employee Costs						
159,396	Salaries	12 121 1000	187,400	130,800	151,300	-19%
8,983	Occupational Health	12 121 4604	15,000	15,000	15,000	0%
117	Training	12 121 1005	1,000	1,000	1,000	0%
30,449	Central Training Provision	12 121 4607	41,000	41,000	41,000	0%
7,595	Relocation & Recruitment	12 121 460x	12,600	14,000	10,500	-17%
84,631	Staff Advertising	12 121 4602	70,000	90,000	50,000	-29%
-	Job Evaluation Appeals	12 121 4605	2,000	2,000	2,000	0%
563	Childcare Vouchers Management Fee	12 121 4611	1,000	700	700	-30%
3,413	Staff Reward Scheme	12 121 4606	4,000	5,000	4,000	0%
10,500	Work Opportunities	12 121 1017	11,000	11,000	11,000	0%
2,690	Insurance	12 121 1140	1,900	2,100	2,200	16%
31	Criminal Record Bureau	12 121 4612	400	100	100	-75%
2,800	Investors In People	12 121 4603	4,000	4,300	4,300	8%
-	Diagnostic Health Solutions (DHS)	12 121 4613	-	-	11,400	-
311,168			351,300	317,000	304,500	-13%
Supplies & Services						
102	Expenses	12 121 1xxx	400	200	200	-50%
261	Equipment, Tools and Materials	12 121 xxxx	1,100	700	600	-45%
22,059	Provisions	12 121 46xx	21,700	22,200	22,400	3%
363	On Line Training Academy	12 121 4628	-	-	-	-
22,784			23,200	23,100	23,200	0%

2007/2008 ACTUAL	PROPERTY SERVICES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: A Bugeja		£	£	£	%
Employee Costs						
322,147	Salaries	12 122 1000	254,400	202,300	179,100	-30%
47	Telephone Allowances	12 122 1200	-	-	-	
1,746	Training	12 122 1005	3,500	1,000	2,000	-43%
3,110	Insurance	12 122 1140	2,300	2,100	1,800	-22%
327,050			260,200	205,400	182,900	-30%
Transport Related						
10,537	Car Allowances	12 122 1120	9,200	8,800	9,300	1%
621	Staff Parking	12 122 1160	600	600	600	0%
5,554	Transport & Plant	12 122 1170	7,400	1,600	1,600	-78%
16,712			17,200	11,000	11,500	-33%
Supplies & Services						
470	Expenses	12 122 11xx	800	400	400	-50%
1,340	Equipment, Tools, Materials	12 122 1100	1,500	1,500	1,100	-27%
82	Mobile Radio Maintenance	12 122 4642	-	-	-	
1,892			2,300	1,900	1,500	-35%
Fees & Charges						
(2,459)	Admin Charge/Rechargeable Income	12 122 8237	(500)	(400)	(400)	-20%
(2,459)			(500)	(400)	(400)	-20%

2007/2008 ACTUAL	CASHIERS	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Yvonne Woodward		£	£	£	%
Employee Costs						
38,825	Salaries	12 119 1000	37,500	36,600	38,300	2%
-	Training	12 119 1005	200	100	100	-50%
1,560	Insurance	12 119 1140	1,100	1,100	1,100	0%
40,385			38,800	37,800	39,500	2%
Supplies & Services						
18	Equipment, Tools & Materials	12 119 1100	200	200	200	0%
18			200	200	200	0%
Contracted Services						
9,882	Security Services - Cash Collection	12 119 455x	10,000	11,000	11,000	10%
9,882			10,000	11,000	11,000	10%

2007/2008 ACTUAL	COMPUTER SERVICES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO ESTIMATE %
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Sarah Fowler		£	£	£	%
Employee Costs						
186,455	Salaries	12 117 1000	190,900	272,200	299,700	57%
3,611	Training	12 117 1005	5,500	4,000	5,500	0%
3,680	Insurance	12 117 1140	2,700	3,100	3,300	22%
193,747			199,100	279,300	308,500	55%
Transport Related						
583	Vehicles & Plant	12 117 1170	1,000	1,000	1,000	0%
583			1,000	1,000	1,000	0%
Supplies & Services						
957	Expenses	12 117 11xx	1,000	1,100	1,100	10%
1,067	Equipment, Tools & Materials	12 117 1100	2,400	2,400	2,100	-13%
(29)	Subscription - SOCITM	12 117 1018	1,000	1,000	1,000	0%
79,737	IT Upgrades/Developments	12 117 4496	91,100	91,100	114,700	26%
10,491	Mapping Service	12 117 4500	9,800	9,800	10,200	4%
10,000	Essex On-Line Partnership	12 117 4498	15,000	10,200	11,000	-27%
-	Mobile Exhibition Unit - General Works	12 117 4506	-	-	1,000	
102,223			120,300	115,600	141,100	17%
Contracted Services						
847,717	Contract Payment	12 117 4502	885,000	885,000	913,000	3%
3,825	Computer Consumables	12 117 4503	7,000	6,000	7,000	0%
70	Data Protection Fees	12 117 4505	100	100	100	0%
851,611			892,100	891,100	920,100	3%
Fees & Charges						
(850)	Mobile Exhibition Unit Hire	12 117 8271	(1,200)	(800)	(1,000)	-17%
(850)			(1,200)	(800)	(1,000)	-17%

2007/2008 ACTUAL	LEGAL SERVICES	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: A J Bugeja		£	£	£	%
Employee Costs						
263,456	Salaries	12 118 1000	271,500	267,600	289,800	7%
98	Telephone Allowances	12 118 1200	100	100	100	0%
2,465	Professional Fees	12 118 1006	3,300	3,300	3,700	12%
3,262	Training	12 118 1005	2,500	1,500	2,500	0%
3,680	Insurance	12 118 1140	2,700	2,400	2,500	-7%
272,962			280,100	274,900	298,600	7%
Transport Related						
1,618	Car Allowances	12 118 1120	1,600	1,800	1,800	13%
1,618			1,600	1,800	1,800	13%
Premises Related Costs						
485	Repairs, Alterations & Maintenance	12 118 33xx	600	600	500	-17%
-	Special Items		5,000	2,000	-	-100%
255	National Non Domestic Rates - Additional Properties	12 118 1016	600	600	600	0%
741			6,200	3,200	1,100	-82%
Supplies & Services						
1,288	Expenses	12 118 113x	1,200	1,100	1,100	-8%
752	Equipment, Tools & Materials	12 118 1100	1,000	1,000	1,000	0%
15,411	Library	12 118 4521	15,500	15,500	13,800	-11%
(430)	Advertising General	12 118 1013	600	600	600	0%
10,528	Legal Fees	12 118 4520	12,000	12,000	12,000	0%
206	Subscription - Association of Council Secretaries & Solicitors	12 118 1018	200	200	200	0%
(294)	General Estate Management	12 118 4523	100	100	100	0%
27,461			30,600	30,500	28,800	-6%
Fees & Charges						
(37,315)	Legal Fees Income	12 118 8520	(12,000)	(12,000)	(12,000)	0%
(589)	Rents	12 118 82xx	-	(100)	(100)	
(37,904)			(12,000)	(12,100)	(12,100)	1%

2007/2008 ACTUAL	AUDIT & PERFORMANCE MANAGEMENT	CODE	ESTIMATES		2009/2010 ESTIMATE	ESTIMATE TO
			2008/2009 ORIGINAL	2008/2009 REVISED		
£	Head of Service: Yvonne Woodward		£	£	£	%
Employee Costs						
148,029	Salaries	12 116 1000	176,600	166,500	177,200	0%
682	Training	12 116 1005	1,000	2,100	1,000	0%
3,110	Insurance	12 116 1140	2,300	2,100	2,200	-4%
151,821			179,900	170,700	180,400	0%
Supplies & Services						
635	Expenses	12 116 11xx	700	600	600	-14%
242	Equipment, Tools & Materials	12 116 1100	900	500	400	-56%
876			1,600	1,100	1,000	-38%