

<b>HOUSING REVENUE ACCOUNT</b>	2001/2002 ACTUAL	2002/2003 ESTIMATE	2002/2003 REVISED	2003/2004 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
	£	£	£	£	
Housing Repairs					
- General Properties	826,251	825,000	825,000	850,000	3%
- OAP Schemes	250,810	275,000	275,000	300,000	9%
Rent Rebate	2,999,639	3,200,000	3,150,000	3,240,000	1%
Debt Charges	1,627,596	1,540,000	1,510,500	1,407,000	-9%
Depreciation	1,052,295	1,040,000	1,040,000	1,055,000	1%
Dwelling Rents/Non Dwelling Rents	(5,517,380)	(5,450,000)	(4,738,000)	(4,865,000)	} -100%
Charges			(682,000)	(748,700)	
Garage Rents			(136,700)	(141,300)	
Leaseholder Charges for Services and Facilities	(30,523)	(34,000)	(34,000)	(34,000)	} -30%
Interest Receivable	(62,674)	(30,000)	(30,000)	(21,000)	
Recharge to Major Repairs Allowance - Fees		(100,000)	(100,000)	(100,000)	
Government Housing Subsidy:					
Block Subsidy	363,946	515,000	595,000	757,000	47%
Housing Benefits	(2,963,064)	(3,200,000)	(3,150,000)	(3,240,000)	1%

<b>GENERAL MANAGEMENT</b> <b>Head of Service: S J Clarkson</b>	2001/2002 ACTUAL	2002/2003 ESTIMATE	2002/2003 REVISED	2003/2004 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
	£	£	£	£	
<b>Employee Costs</b>					
Salaries	171,833	189,300	197,800	225,700	19%
Telephone Allowances	197	200	200	200	
Training Expenses	4,307	8,100	7,600	7,600	-6%
Insurance	31,565	36,400	51,900	59,400	63%
<b>Transport Related</b>					
Car Allowances	5,856	6,300	6,300	7,000	11%
Staff Parking	612	900	900	1,400	56%
<b>Supplies &amp; Services</b>					
Expenses	707	1,200	700	700	-42%
Medical Support	1,500	1,600	1,600	1,600	
Equipment, Tools & Materials	3,841	3,500	4,000	3,500	
Delivery Costs	2,828	3,200	3,000	3,200	
Newsletter & Delivery	-	11,600	11,600	10,800	-7%
Removals (Grants To Tenants)	-	600	400	400	
Estate Management	14,241	15,000	15,000	15,000	
Tenants Participation / Compact	10,547	18,000	15,000	15,000	-17%
Council Tax Voids	3,105	8,500	6,000	6,000	-29%
Court Costs	4,398	6,200	4,000	4,000	-35%
Tenants Handbook	10,423	3,000	1,500	1,500	-50%
Frail Elderly Survey	-	-	5,000	-	
Resource Accounting	23,000	23,000	23,000	5,000	-78%
Customer Survey	-	3,500	-	3,500	
<b>Contracted Services</b>					
Giro Charges	30,899	31,000	25,000	20,000	-35%
Void Property Clearance	3,940	8,500	8,500	8,500	
Consultancy on Stock Management	-	8,000	8,000	-	-100%
Consultation - LSVT	-	-	-	15,000	100%
<b>Fees &amp; Charges</b>					
Essex Water Company Commission	(39,731)	(22,000)	(22,000)	(12,000)	-45%
Forced Entry Charge	82	(100)	(100)	(100)	

<b>SPECIAL SERVICES</b> <b>Head of Service: S J Clarkson</b>	2001/2002 ACTUAL	2002/2003 ESTIMATE	2002/2003 REVISED	2003/2004 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
	£	£	£	£	
<b>Supplies &amp; Services</b>					
Staircase & Estate Lighting	8,411	9,700	9,700	9,700	
<b>Contracted Services</b>					
Cleaning	2,212	2,600	2,300	2,400	

<b>WARDENED SERVICES</b>	2001/2002 ACTUAL	2002/2003 ESTIMATE	2002/2003 REVISED	2003/2004 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
<b>Head of Service: S J Clarkson</b>	£	£	£	£	
<b>Employee Costs</b>					
Salaries	231,787	254,100	276,300	282,400	11%
Wardens Emoluments	59,098	81,900	79,000	81,400	-1%
Training	367	1,000	600	600	-40%
Insurance	3,910	4,300	4,700	4,900	14%
<b>Premises Related Costs</b>					
Heating	54,392	62,000	62,000	90,000	45%
Commercial Boiler Services	15,408	31,900	31,900	31,600	-1%
Electricity	35,409	42,400	37,000	38,000	-10%
Cleaning Contract	29,912	31,500	30,800	31,700	
Communal Services Housing Dept.	34,114	41,200	40,100	40,200	-2%
Communal Services Fire Safety	18,400	22,800	22,800	20,200	-11%
<b>Transport Related</b>					
Car Allowances	166	1,300	500	-	-100%
<b>Supplies &amp; Services</b>					
Expenses	11	100	100	100	
Cleaning Materials	1,211	1,400	1,400	1,400	
Telephones	15,798	14,900	14,900	15,000	
Falls Collaboration	-	-	2,000	-	

<b>FINCHFIELD BUNGALOWS</b>	2001/2002 ACTUAL	2002/2003 ESTIMATE	2002/2003 REVISED	2003/2004 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
<b>Head of Service: S J Clarkson</b>	£	£	£	£	
<b>Premises Related Costs</b>					
Repairs Alterations & Maintenance	12,518	14,600	14,600	14,600	
Water & Sewerage	3,295	3,400	3,400	3,500	3%
Window Cleaning	454	500	500	500	
Landscape Gardens	484	400	400	400	
Insurances	100	100	100	100	
<b>Supplies &amp; Services</b>					
External Audit Fees	500	500	500	500	
<b>Fees &amp; Charges</b>					
Rent Income	(26,860)	(26,300)	(26,300)	(27,100)	3%

<b>DUTCH COTTAGE ACCOUNT</b>	2001/2002 ACTUAL	2002/2003 ESTIMATE	2002/2003 REVISED	2003/2004 ESTIMATE	ESTIMATE TO ESTIMATE % CHANGE
<b>Head of Service: S J Clarkson</b>	£	£	£	£	
<b>Premises Related Expenditure</b>					
Repairs, Alterations & Maintenance	218	3,700	3,700	3,700	
Water & Sewerage	208	200	200	200	
Insurance	100	100	100	100	
<b>Supplies &amp; Services</b>					
External Audit Fees	500	500	500	500	
<b>Fees &amp; Charges</b>					
Rent Income	(2,065)	(2,100)	(2,100)	(2,200)	5%